

1 KEVIN V. RYAN (CSBN 79002)  
2 United States Attorney

3  
4  
5  
6  
7  
8 UNITED STATES DISTRICT COURT  
9 NORTHERN DISTRICT OF CALIFORNIA  
10 SAN FRANCISCO DIVISION  
11

12 UNITED STATES OF AMERICA,	)	No.
	)	
13 Plaintiff,	)	VIOLATIONS: Conspiracy to Commit
	)	Securities Fraud – 18 U.S.C. § 371;
14 v.	)	Securities Fraud – 15 U.S.C. §§ 78j(b), 78ff;
	)	and 17 C.F.R. § 240.10b-5; False Statements
15 PRABHAT GOYAL,	)	to Auditors – 15 U.S.C. §§ 78m(b)(2), 78ff;
	)	and 17 C.F.R. § 240.13b-2.2; False Books
16 Defendant.	)	and Records – 15 U.S.C. §§ 78m(b)(2)(A),
	)	78m(b)(5), 78ff; and 17 C.F.R. § 240.13b2-1;
	)	Aiding and Abetting – 18 U.S.C. § 2

17  
18 SAN FRANCISCO VENUE

19  
20 INDICTMENT

21 The Grand Jury charges:

22 I. BACKGROUND

23 At all times relevant to this Indictment:

24 A. The Company

25 1. Network Associates, Inc. (“Network Associates” or “the company”) was a Delaware  
26 corporation with its principal offices in Santa Clara, California. Network Associates  
27 manufactured and sold computer programs (“software”) and hardware relating to computer  
28 network security and management. Network Associates’ fiscal year ended on December 31.  
Network Associates’ independent auditor was PriceWaterhouseCoopers (“PWC”).

INDICTMENT

1           2. Network Associates was a publicly traded company whose stock was registered with  
2 the Securities and Exchange Commission (the “SEC”) pursuant to Section 12(b) of the Securities  
3 Exchange Act of 1934. Network Associates’ shares originally traded on the National Association  
4 of Securities Dealers Automated Quotation System (“NASDAQ”) under the symbol “NETA.”  
5 On February 12, 2002, Network Associates’ shares began trading on the New York Stock  
6 Exchange under the symbol “NET.”

7           3. As a public company, Network Associates was required to comply with regulations of  
8 the SEC. Those regulations are designed to protect members of the investing public by, among  
9 other things, ensuring that a company’s financial information is accurately recorded and  
10 disclosed to the public.

11           4. Under SEC regulations, Network Associates and its officers had a duty to: (a) make  
12 and keep books, records and accounts that fairly and accurately reflected the company’s business  
13 transactions; (b) devise and maintain a system of internal accounting controls sufficient to  
14 provide reasonable assurances that the company’s transactions were recorded as necessary to  
15 permit preparation of financial statements in conformity with Generally Accepted Accounting  
16 Principles (“GAAP”); and (c) file quarterly reports (Form 10-Q) and annual reports (Form 10-K)  
17 with the SEC which included reliable financial statements. The Forms 10-Q required unaudited  
18 financial statements, and the Forms 10-K required audited financial statements.

19           B. The Defendant

20           5. In or about December 1997, defendant Prabhat Goyal was named Network Associates’  
21 Chief Financial Officer (“CFO”) and Vice President of Finance and Administration (“Vice  
22 President”). In or about the late fall of 2000, defendant Goyal resigned from Network Associates  
23 as CFO and Vice President effective January 2001, but remained as a special advisor to Network  
24 Associates for a one year period. Defendant Goyal is a Chartered Accountant – the equivalent of  
25 a Certified Public Accountant – in the United Kingdom.

26           C. Network Associates’ Revenue Recognition Policy

27           6. From 1998 to 2000, the defendant Goyal and others formulated quarterly revenue  
28 goals for the company. These goals were set in contemplation of analyst and market estimates.

1 The defendant and other executives were awarded bonuses if the goals were obtained.

2 7. For each quarter from 1998 - 2000, with the exception of the first fiscal quarter of  
3 1999 and the last fiscal quarter of 2000, Network Associates met its revenue goals primarily  
4 through large software license transactions with the company's distributors. Network Associates  
5 immediately recognized the revenue for these transactions.

6 8. Beginning in 1998, Network Associates adhered to Software Revenue Recognition  
7 Statement of Position 97-2 (Amer. Inst. of Certified Public Accountants 1997) ("SOP 97-2").  
8 SOP 97-2 prescribes requirements for recognizing revenue from the sale of software licenses.  
9 Among other requirements, revenue from a sale of software may not be recognized if the sale  
10 was subject to a contingency such as a right of return, if the sale price was not fixed or  
11 determinable, or if collection was not probable.

12 9. The defendant was familiar with, and represented that he understood and complied  
13 with the requirements of SOP 97-2 in filings made with the SEC and other public statements.

## 14 II. THE CONSPIRACY AND SCHEME TO DEFRAUD

15 10. Beginning in or about 1998 and continuing to in or about January 2001, the  
16 defendant and others conspired to and did devise and intend to devise a scheme to defraud  
17 Network Associates' shareholders, its creditors, the public, and the SEC, and to deprive Network  
18 Associates of its intangible right to their honest services, by falsely manipulating Network  
19 Associates' financial statements, including software license sales and services revenue, net  
20 income or loss and earnings or loss per share.

21 11. In essence, the defendant took advantage of the so called "sell-in" method of  
22 accounting whereby Network Associates recorded revenue based on the amount of product sold  
23 to distributors as opposed to the actual amount of product sold by the distributors to real  
24 customers ("sell-out"). Each quarter, defendant and others would approve sales to distributors  
25 that would be memorialized in e-mails and so-called "buy-in" letters. The buy-in letters included  
26 promised cash payments and other concessions from Network Associates, which violated GAAP  
27 and Network Associates' revenue recognition policy.

1           12. The defendant and others knowingly concealed the buy-in letters and other material  
2 information about the true nature of Network Associates' business relationship with its  
3 distributors from PWC, its outside auditor, and from Network Associates' Board of Directors, in  
4 order to fraudulently increase revenue and other financial results. As a result of the defendant's  
5 conduct, Network Associates improperly recorded over \$470 million in revenue and also  
6 understated its losses by over \$330 million during 1998 to 2000.

7           13. The means and methods by which the defendant and others achieved and attempted  
8 to achieve the goals of the scheme included:

- 9           a. Approving millions of dollars in payments to distributors falsely disguised  
10 as discounts, rebates and marketing fees in order to convince the  
11 distributors to hold excess inventory, not return unsold products, and  
purchase more products than the distributors could actually sell to  
customers during a given quarter;
- 12           b. Concealing from Network Associates' outside auditors and its own Board  
13 of Directors the true nature, extent and source of the improper payments to  
distributors;
- 14           c. Granting to distributors special terms and conditions reflected in oral and  
15 written side agreements that were not fully disclosed to the company's  
auditors and which, if disclosed, would have negated immediate  
16 recognition of revenue;
- 17           d. Using NetTools, Inc., a subsidiary and shell company wholly owned by  
18 Network Associates, to push channel distributors' sales to end users as a  
means of relieving excess channel inventory;
- 19           e. Entering into round-trip transactions with customers in which Network  
20 Associates invested in the customer in order to provide the funding needed  
by the customer to purchase Network Associates products;
- 21           f. Making and causing to be made fraudulent entries in Network Associates'  
financial books and records;
- 22           g. Making materially false and misleading statements and material omissions  
23 to outside auditors;
- 24           h. Filing materially false and misleading financial statements with the SEC;  
and
- 25           i. Making materially false and misleading public statements about Network  
26 Associates' financial performance.

27           14. The object and purpose of the conspiracy and scheme to defraud was to falsely inflate  
28 Network Associates' revenue and profits, to meet or exceed projected quarterly financial results,  
to induce investors to continue to purchase and hold Network Associates' stock, to artificially

1 sustain Network Associates' stock price, to permit the defendant to enrich himself by obtaining  
2 bonuses and stock options, and to maintain the defendant's position in the company and  
3 reputation with the investing public.

4 A. Disguised Payments and Discounts to Distributors

5 15. It was part of the conspiracy and scheme to defraud that the defendant and others  
6 regularly met and spoke in person, and by telephone in order to review pertinent financial  
7 information, including information contained in spreadsheets called the "Four Corner Model."  
8 During these meetings, the defendant discussed the amount of inventory in the distribution  
9 channel, the anticipated demand by customers for the next quarter, the ever-increasing payments  
10 and other concessions that Network Associates made to its distributors in order to convince the  
11 distributors to continue to buy more product and not to return excess product that the distributors  
12 held, and the amount of product the company needed to "sell-in" to channel distributors in order  
13 to meet the company's internal revenue and other financial goals and outside analysts'  
14 expectations.

15 16. In order for Network Associates to meet its goals each quarter, the defendant knew  
16 that the above-described payments and other concessions could not be fully and accurately  
17 disclosed to Network Associates' outside auditors and Network Associates Board of Directors  
18 without risking the likelihood of a reduction of revenue and a restatement of previous financial  
19 statements and public filings because of various improper business practices that the defendant  
20 and others conspired to conceal. These practices include the following:

- 21 a. Sales-in to distributors were linked to Network Associates' ability to sell-  
22 out product held by distributors;
- 23 b. Network Associates used NetTools to meet its commitment to distributors  
24 to sell-out product;
- 25 c. Network Associates paid its principal distributor excess inventory holding  
26 fees;
- 27 d. Payments to its principal distributor were improperly characterized as  
28 marketing expenses when they were used for other purposes;
- e. Network Associates' distributors were not obligated to pay upon sell-in  
but upon sell-out – in other words, the distributors treated these sales as  
consignment sales;

- 1 f. If the distributors did not receive cash payments and other discounts when  
2 negotiating new purchases, they would have returned product and not  
3 agreed to new purchases;
- 4 g. Network Associates encouraged its distributors to pay invoices for  
5 inventory which was not yet sold to reduce DSOs (Days Sales  
6 Outstanding) by providing discounts related to revenue recognized in prior  
7 periods; and
- 8 h. Network Associates made payments to its distributors to meet revenue  
9 goals and prevent them from returning product.

10 17. In or about March 1999, the defendant Goyal caused Network Associates' then-  
11 Controller to pay a principal channel distributor approximately \$15 million to induce the  
12 distributor to buy more Network Associates' product and keep the distributor from returning  
13 excess inventory. If the true nature of these payments had been disclosed to PWC – that is, as  
14 payments to a distributor to hold and not return excess inventory and as an inducement for  
15 additional channel sales – Network Associates could not have recognized revenue for current or  
16 prior sales-in to its distributors under GAAP because these sales to the distributor were not fixed  
17 or determinable, the distributor had far greater return rights than the contract would have  
18 permitted, there were undisclosed side agreements and the payments to the distributors were  
19 falsely described. Network Associates' financial statements were therefore materially false and  
20 misleading regarding the revenue and expenses reported from these types of sales to distributors.

21 18. In early April 1999, the defendant Goyal and others announced that Network  
22 Associates had missed its financial goals for the first quarter of 1999 and that the company would  
23 be taking steps to reduce channel inventory during the second quarter of 1999. Defendant Goyal  
24 monitored the inventory in the channel on a regular basis but continued to push Network  
25 Associates' employees to sell more product into the channel than the distributors could sell  
26 through to end-users, so that by the end of the third quarter of 1999, the defendant knew the  
27 distribution channel was again stuffed.

28 19. During the fourth quarter of 1999, Network Associates' new Controller, with  
defendant Goyal's knowledge and approval, paid one of Network Associate's principal channel  
distributors over \$21 million in eight separate checks. Defendant Goyal learned that the new  
Controller had falsely described these payments in the books and records of the company as

1 reimbursement for “marketing fund rebates and other promotional programs.” In fact, as  
2 defendant Goyal knew, these payments were intended to compensate the distributor for, among  
3 other things, agreeing to a new buy-in letter and not returning excess inventory for a refund. If  
4 the true nature of these payments had been disclosed to PWC – that is, as payments to a  
5 distributor to hold and not return excess inventory and as an inducement for additional channel  
6 sales – Network Associates could not have recognized revenue for current or prior sales-in to its  
7 distributors under GAAP because these sales to the distributor were not fixed or determinable,  
8 the distributor had far greater return rights than the contract would have permitted, there were  
9 undisclosed side agreements and the payments to the distributors were falsely described.  
10 Network Associates’ financial statements were therefore materially false and misleading  
11 regarding the revenue and expenses reported from these types of sales to distributors.

12 20. In or about March 2000, near the end of the first quarter of 2000, Network Associates’  
13 new Controller agreed to pay the same large software distributor an “excess inventory fee” for  
14 holding and not returning over \$54 million of Network Associates’ products as a condition to  
15 agreeing to a new buy-in agreement. In a March 8, 2000 “side letter,” made with defendant  
16 Goyal’s knowledge and approval, the new Controller agreed to pay the distributor approximately  
17 \$1.1 million as a “non-refundable debit for excess inventory.” With these and other substantial  
18 discounts and rebates, the distributor then agreed to a new buy-in letter for the quarter. If the true  
19 nature of these payments had been disclosed to PWC – that is, as payments to a distributor to  
20 hold and not return excess inventory and as an inducement for additional channel sales –  
21 Network Associates could not have recognized revenue for current or prior sales-in to its  
22 distributors under GAAP because these sales to the distributor were not fixed or determinable,  
23 the distributor had far greater return rights than the contract would have permitted, there were  
24 undisclosed side agreements and the payments to the distributors were falsely described.  
25 Network Associates’ financial statements were therefore materially false and misleading  
26 regarding the revenue and expenses reported from these types of sales to distributors.

27 21. In or about June 2000, Network Associates’ new Controller agreed to pay the same  
28 large software distributor an “excess inventory fee” for holding and not returning millions of

1 dollars of Network Associates' products as a condition to agreeing to a new buy-in letter. At that  
2 time, if the distributor agreed to a new buy-in letter, it would hold many months of Network  
3 Associates' products in inventory. The spreadsheets reviewed by the defendant and others  
4 confirmed the high level of the channel inventory. With defendant Goyal's knowledge and  
5 approval, the new Controller eventually agreed to pay the distributor an "excess inventory fee" of  
6 approximately \$1.9 million and other fees totaling \$750,000 in exchange for the distributor's  
7 payment of approximately \$25 million owed to Network Associates from an earlier sale.  
8 Network Associates' payments were sent with letters which falsely described the payments as  
9 reimbursements "related to early payment of invoices," "meet comp promotional programs," and  
10 "marketing and other promotional programs" so as to enable Network Associates to recognize  
11 revenue prematurely in violation of GAAP. If the true nature of these payments had been  
12 disclosed to PWC – that is, as payments to a distributor to hold and not return excess inventory,  
13 as discounts on amounts owed on earlier sales and an inducement for additional channel sales –  
14 Network Associates could not have recognized revenue for current or prior sales-in to its  
15 distributors under GAAP because these sales to the distributor were not fixed or determinable,  
16 the distributor had far greater return rights than the contract would have permitted, there were  
17 undisclosed side agreements and the payments to the distributors were falsely described.  
18 Network Associates' financial statements were therefore materially false and misleading  
19 regarding the revenue and expenses reported from these types of sales to distributors.

20 22. In or about September 2000, the defendant Goyal learned that the same distributor  
21 remained concerned about the high level of inventory in the channel, and that it wanted to return  
22 excess inventory. The "Four Corner Model" documents reviewed by the defendant confirmed  
23 that the channel inventory levels continued to be high. With defendant Goyal's knowledge and  
24 approval, the new Controller eventually agreed to pay the distributor an additional "excess  
25 inventory fee" of approximately \$2.1 million and other improper fees totaling \$1.65 million in  
26 exchange for the distributor's payment of approximately \$33 million owed to Network  
27 Associates from an earlier sale. Network Associates' payments were sent with letters which  
28 falsely described the nature of these payments reimbursements "related to early payment of



1 invoices,” “meet comp promotional programs,” and “marketing and other promotional programs”  
2 so as to enable Network Associates to recognize revenue prematurely in violation of GAAP. If  
3 the true nature of these payments had been disclosed to PWC – that is, as payments to a  
4 distributor to hold and not return excess inventory, as discounts on amounts owed on earlier sales  
5 and as an inducement for additional channel sales – Network Associates could not have  
6 recognized revenue for current or prior sales-in to its distributors under GAAP because these  
7 sales to the distributor were not fixed or determinable, the distributor had far greater return rights  
8 than the contract would have permitted, there were undisclosed side agreements and the  
9 payments to the distributors were falsely described. Network Associates’ financial statements  
10 were therefore materially false and misleading regarding the revenue and expenses reported from  
11 these types of sales to distributors.

12 C. False Accounting Entries

13 23. With defendant Goyal’s knowledge and approval, Network Associates’ Controller  
14 violated GAAP and SEC accounting rules by secretly using inflated tax reserve accounts to  
15 increase Network Associates’ inadequate sales return reserves to, among other things, account for  
16 the costs of the payments, rebates and discounts Network Associates made to its distributors, and  
17 to hide the true nature of these payments from PWC as follows:

- 18 a. In or about November 1999, Network Associates’ Controller increased the  
19 company’s sales return reserves by \$15 million through a fraudulent  
20 reduction in the tax reserve accounts;  
21 b. On or about November 30, 1999, Network Associates’ Controller  
22 increased the company’s sales returns reserves to cover \$21.6 million in  
23 payments to a distributor through multiple fraudulent reductions in the tax  
24 reserve accounts; and  
25 c. On or about October 3, 2000, Network Associates’ Controller increased  
26 the company’s sales returns reserves by approximately \$10 million by a  
27 fraudulent reduction in the tax reserve accounts.

28 D. Defendant’s False Statements to Network Associates’ Auditors

24. It was a further part of the conspiracy and scheme and artifice to defraud that  
defendant Goyal and others made and caused to be made materially false and misleading  
statements to Network Associates’ auditor PWC in connection with the filing of the company’s  
SEC Forms 10-Q and 10-Ks during 1998, 1999 and 2000.

1           25. In a letter dated April 15, 1999, the defendant and others made the following false  
2 representations to Network Associates' outside auditors, PWC:

- 3           a.       "The consolidated financial statements [for fiscal year 1998 and earlier]  
4               ...are fairly presented in conformity with generally accepted accounting  
5               principles, and include all disclosures necessary for such fair presentation  
6               and disclosures otherwise required to be included therein by the laws and  
7               regulations to which the Company is subject." [¶ 1 of the letter].
- 8           b.       "We have made available to you all...[f]inancial records and related data.  
9               [¶ 2].
- 10          c.       "There are no material transactions, agreements or accounts that have not  
11               been properly recorded in the accounting records underlying the  
12               consolidated financial statements." [¶ 4].
- 13          d.       "Receivables recorded in the consolidated financial statements represent  
14               bona fide claims against debtors for sales or other charges arising on or  
15               before the balance sheet dates and are not subject to discount except for  
16               normal cash discounts..." [¶ 5].
- 17          e.       "The Company's recognition of revenue at time of sell-in for sales into  
18               distribution channels where the right of return exists meets the conditions  
19               required under generally accepted accounting principles, including  
20               reasonably dependable estimates of expected returns." [¶ 11].
- 21          f.       "We have fully disclosed to you all sales terms, including all rights of  
22               return or price adjustments, and all warranty provisions." [¶ 12].
- 23          g.       "There has been no...[f]raud involving management or employees who  
24               have significant roles in the Company's internal controls...[f]raud involving  
25               others that could have a material effect on the consolidated financial  
26               statements..." [¶ 17].
- 27          h.       "There are no agreements to repurchase assets previously sold." [¶ 20].

28           26. In a letter to PWC dated May 12, 1999, for the first quarter ended March 31, 1999,  
the defendant and others falsely represented to the auditors that he [and others] had "reviewed  
our representation letter to you dated April 15, 1999...We now confirm those representations 1  
through 29, which, to the degree appropriate, apply to the interim consolidated financial  
statements..., and incorporate them herein." [¶ 3]. In addition the defendant and others falsely  
represented that:

- a.       "The interim consolidated financial statements [for the first quarter ended  
March 31, 1999] are fairly presented in conformity with generally accepted  
accounting principles, and include all disclosure necessary for such fair  
presentation and disclosures otherwise required to be included therein by  
the laws and regulations to which the Company is subject." [¶ 2].

- 1                   b.       “The Company’s recently announced plan to reduce channel inventory  
2                           levels in the second quarter is based on a decision reached by management  
3                           on April 19, 1999 in response to significant unanticipated changes in the  
4                           Company’s expected rates of revenue growth and length of sales cycles.  
5                           We believe that reserves for sales returns at March 31, 1999 are consistent  
6                           with estimated returns in the normal course and historical experience.  
7                           Returns significantly exceeding the levels are not expected to occur except  
8                           as result of any direct actions the Company may take to reduce channel  
9                           inventories and would not constitute returns initiated by distributors in  
10                          normal course.” [¶ 4].
- 11                   c.       “The Company’s investments in NeoPlanet, Direct Web, and Tesserae  
12                           have been appropriately accounted for using the cost method...The  
13                           Company is not aware of any information that would indicate an other  
14                           than temporary decline in the fair value of these investments below their  
15                           carrying amounts.” [¶ 8].

16                   27. In a letter to PWC dated August 12, 1999, in substance, the defendant and others  
17                   reiterated the same false representations as they had made in the May 12, 1999 letter for the  
18                   second quarter ended June 30, 1999.

19                   28. In a letter to PWC dated October 21, 1999, in substance, the defendant and others  
20                   reiterated the same false representations they had made in the May 12, 1999 and August 12, 1999  
21                   letters for the third quarter ended September 30, 1999 with the exception that with respect to the  
22                   sales reserves for returns, the defendant and others falsely represented that: “We believe the  
23                   reserves for sales returns at September 30, 1999 are consistent with estimated returns in normal  
24                   course and historical experience. Returns significantly exceeding these levels are not expected to  
25                   occur except as a result of any direct action that the Company may take to reduce channel  
26                   inventories and would not constitute returns initiated by distributors in normal course.” [¶ 4].

27                   29. In a letter to PWC dated January 24, 2000, the defendant and others made the  
28                   following false representations to the Company’s outside auditors for fiscal year 1999 and for  
each of the three prior years:

- a.       “The consolidated financial statements...are fairly presented in conformity  
with accounting principles generally accepted...and include all disclosure  
necessary for such fair presentation...” [¶ 1].
- b.       “There are no material transactions, agreements or accounts that have not  
been properly recorded in the accounting records underlying the  
consolidated financial statements.” [¶ 4].

- 1 c. "Receivables recorded in the consolidated financial statements represent  
2 bona fide claims against debtors for sales or other charges...and are not  
3 subject to discount except for normal cash discounts...all receivables have  
4 been appropriately reduced to their estimated not realizable value." [¶ 7].
- 5 d. "We have fully disclosed to you all sales terms, including all rights of  
6 return or price adjustments, and all warranty provisions." [¶ 10].
- 7 e. "We believe that reserves for sales returns at December 31, 1999 are  
8 consistent with estimated returns in normal course and historical  
9 experience and future returns significantly exceeding these levels of  
10 reserves are not expected to occur." [¶ 13].
- 11 f. "The Company's investment in NeoPlanet, DirectWeb and Tesserae have  
12 been appropriately accounted for..." [¶ 15].
- 13 g. "The Company's recognition of revenue at time of sell-in for sales into  
14 distribution channels where the right of return exists meets the conditions  
15 required under [generally accepted accounting principles]..." [¶ 16].
- 16 h. "There has been no...[f]raud involving management or employees who  
17 have significant roles in the Company's internal controls [or] [f]raud  
18 involving others that could have a material effect on the consolidated  
19 financial statements..." [¶ 20].
- 20 i. "There are no agreements to repurchase assets previously sold." [¶ 25].

21 30. In a letter to PWC dated March 30, 2000, the defendant and others falsely  
22 represented that "[n]o information has come to our attention [since the January 24, 2000 letter]  
23 that would cause us to believe that any of those previous representations should be modified."

24 31. In a letter to PWC dated May 8, 2000, the defendant and others falsely represented  
25 that "[n]o information has come to our attention [since the January 24, 2000 letter] that would  
26 cause us to believe that any of those previous representations should be modified."

27 32. In a letter to PWC dated August 14, 2000, the defendant and others reiterated the  
28 false representation that "[n]o information has come to our attention [since the January 24, 2000  
letter] that would cause us to believe that any of those previous representations should be  
modified."

33. In a letter dated November 14, 2000, the defendant and others reiterated all 33  
paragraphs of their January 24, 2000 representation letter [¶ 3], and made the following  
additional false representations:

- 1 a. "...[I]nterim consolidated financials...are fairly presented in conformity  
2 with generally accepted accounting principles, and include all disclosures  
3 necessary for such fair presentation and disclosures otherwise required to  
4 be included..." [¶ 2].
- 5 b. "We believe that reserves for sales returns at September 30, 2000 are  
6 consistent with estimated returns in normal course and historical  
7 experience. Returns significantly exceeding these levels are not expected  
8 to occur except as a result of any direct action that the Company may take  
9 to reduce channel inventories and would not constitute returns initiated by  
10 distributors in normal course." [¶ 4].
- 11 c. "To the best of our knowledge and belief, no events have occurred  
12 subsequent to the interim balance sheet date and through the date of this  
13 letter that would require adjustment to or disclosure in the aforementioned  
14 interim consolidated financial statements."

15 34. In fact, the representations the defendant and others made to PWC set forth above in  
16 paragraphs 24 - 33 were false, misleading and materially incomplete because as the defendant  
17 Goyal knew:

- 18 a. Network Associates' accounting records failed to reflect side letters and  
19 oral side agreements, and these agreements were deliberately concealed  
20 from PWC;
- 21 b. The channel was stuffed and the channel inventory levels were substantially  
22 higher than the actual and projected sales out to customers. In addition, the  
23 channel distributors had far greater rights of return than had been disclosed.  
24 If Network Associates did not pay its distributors excess inventory holding  
25 fees and other improper fees, it would have to take back millions of dollars  
26 in product returns and the distributors would not agree to purchase more  
27 products;
- 28 c. Network Associates failed to disclose to PWC that Network Associates had  
entered into round-trip transactions with certain customers and that but for  
the investment funds provided, these customers had no ability to pay for  
Network Associates' products;
- d. Management and other key employees were actively engaged in violating  
Network Associates' accounting procedures and circumventing its system  
of internal accounting controls;
- e. Management was violating applicable SEC rules and directing others to do  
so; and
- f. At the direction of management, Network Associates recorded revenue in  
violation of Generally Accepted Accounting Principles ('GAAP'),  
including, but not limited to, Statement of Position 97-2.

//

1 COUNT ONE: 18 U.S.C. § 371 (Conspiracy to Commit Securities Fraud)

2 35. The allegations of paragraphs 1 through 34 are realleged as if fully set forth here.

3 36. Beginning in or about January 1998, and continuing to in or about January 2001, in  
4 the Northern District of California and elsewhere, the defendant

5 PRABHAT GOYAL

6 and others, did knowingly and intentionally conspire to commit offenses against the United States,  
7 namely, (a) securities fraud, in violation of Title 15, United States Code, Sections 78j(b) and 78ff;  
8 and Title 17, Code of Federal Regulations, Section 240.10b-5; (b) falsification of Network  
9 Associates' books, records, and accounts, in violation of Title 15, United States Code, Sections  
10 78m(b)(2), 78m(b)(5) and 78ff; and Title 17, Code of Federal Regulations, Section 240.13b2-1;  
11 and (c) making and causing to be made materially false and misleading statements to Network  
12 Associates' outside auditors, in violation of Title 15, United States Code, Sections 78m(b)(2) and  
13 78ff; and 17 C.F.R. § 240.13b2-2.

14 OVERT ACTS

15 37. In furtherance of the conspiracy and to effect the objects thereof, in the Northern  
16 District of California and elsewhere, the defendant Goyal and others committed the acts described  
17 in paragraphs 15 through 33 of this Indictment, which are hereby realleged as if fully set forth here  
18 and the following additional overt acts in furtherance of the conspiracy:

- 19 a. On or about April 15, 1999, defendant Goyal signed a "management  
20 representation letter" to PWC in connection with PWC's annual review of  
21 Network Associates' financial statements for fiscal year 1998.
- 22 b. On or about April 19, 1999, defendant Goyal caused Network Associates to  
23 issue a press release with the financial results for the first quarter ended  
24 March 31, 1999.
- 25 c. On or about May 12, 1999, defendant Goyal signed a "management  
26 representation letter" to PWC in connection with PWC's quarterly review  
27 of Network Associates' financial statements for the first quarter ended  
28 March 31, 1999.
- d. On or about July 21, 1999, defendant Goyal caused Network Associates to  
issue a press release with the financial results for the second quarter ended  
June 30, 1999.

//

- 1 e. On or about August 12, 1999, defendant Goyal signed a “management  
2 representation letter” to PWC in connection with PWC’s quarterly review  
3 of Network Associates’ financial statements for the second quarter ended  
4 June 30, 1999.
- 5 f. On or about October 18, 1999, defendant Goyal caused Network  
6 Associates to issue a press release with the financial results for the third  
7 quarter ended September 30, 1999.
- 8 g. On or about October 21, 1999, defendant Goyal signed a “management  
9 representation letter” to PWC in connection with PWC’s quarterly review  
10 of Network Associates’ financial statements for the third quarter ended  
11 September 30, 1999.
- 12 h. On or about January 24, 2000, defendant Goyal signed a “management  
13 representation letter” to PWC in connection with PWC’s annual review of  
14 Network Associates’ financial statements for fiscal year ended December  
15 31, 1999.
- 16 i. On or about January 24, 2000, defendant Goyal caused Network Associates  
17 to issue a press release with the financial results for the fiscal year ended  
18 December 31, 1999.
- 19 j. On or about April 18, 2000, defendant Goyal caused Network Associates to  
20 issue a press release with the financial results for the first quarter ended  
21 March 31, 2000.
- 22 k. On or about May 8, 2000, defendant Goyal signed a “management  
23 representation letter” to PWC in connection with PWC’s quarterly review  
24 of Network Associates’ financial statements for the first quarter ended  
25 March 31, 2000.
- 26 l. On or about July 18, 2000, defendant Goyal caused Network Associates to  
27 issue a press release with the financial results for the second quarter ended  
28 June 30, 2000.
- 29 m. On or about August 14, 2000, defendant Goyal signed a “management  
30 representation letter” to PWC in connection with PWC’s quarterly review  
31 of Network Associates’ financial statements for the second quarter ended  
32 June 30, 2000.
- 33 n. On or about October 16, 2000, defendant Goyal caused Network Associates  
34 to issue a press release with the financial results for the third quarter ended  
35 September 30, 2000.
- 36 o. On or about November 11, 2000, defendant Goyal made spoke with  
37 securities analysts, about Network Associates’ anticipated financial results  
38 for the fourth quarter of 2000.
- 39 p. On or about November 14, 2000, defendant Goyal signed a “management  
40 representation letter” to PWC in connection with PWC’s quarterly review  
41 of Network Associates’ financial statements for the third quarter ended  
42 September 30, 2000.

43 All in violation of Title 18, United States Code, Section 371.

1 COUNT TWO: (15 U.S.C. §§ 78j(b) and 78ff; 17 C.F.R. § 240.10b-5 – Securities Fraud;  
2 18 U.S.C. § 2 - Aiding and Abetting)

3 38. Paragraphs 1 through 34 and 37 are incorporated here by reference.

4 39. Beginning in or about January 1998 and continuing to in or about January 2001, in the  
5 Northern District of California, and elsewhere, the defendant

6 PRABHAT GOYAL,

7 and others, did knowingly and willfully, directly and indirectly, by the use of the facilities of a  
8 national securities exchange, did use and employ manipulative and deceptive devices and  
9 contrivances in connection with the purchase and sale of securities issued by Network Associates,  
10 in violation of Title 17, Code of Federal Regulations, Section 240.10b-5, by (a) employing a  
11 device, scheme and artifice to defraud in connection with the purchase and sale of Network  
12 Associates' securities; (b) making and causing to be made untrue, false and misleading statements  
13 of material fact in reports and documents required to be filed under the Securities Exchange Act  
14 of 1934 and the rules and regulations thereunder; and (c) engaging in acts, practices, and courses  
15 of business which operated and would operate as a fraud and deceit upon purchasers of Network  
16 Associates securities.

17 40. In order for Network Associates to meet its revenue and income goals each quarter,  
18 the defendant and others made payments and gave other concessions to its distributors and failed  
19 to fully and accurately disclose these business practices to Network Associates' outside auditors,  
20 its shareholders and the investing public. Network Associates' financial statements during 1998  
21 through and including 2000 were materially false and misleading. In particular, sales revenue  
22 results were materially misstated and net income/loss was materially misstated because the  
23 defendant and others failed to disclose that:

- 24 a. Sales-in to distributors were linked to Network Associates' ability to sell-  
25 out product held by distributors;  
26 b. Network Associates used NetTools to meet its commitment to distributors  
27 to sell-out product;  
28 c. Network Associates paid its principal distributor excess inventory holding  
fees;  
d. Payments to its principal distributor were improperly characterized as  
marketing expenses when they were used for other purposes;



- e. Network Associates' distributors were not obligated to pay upon sell-in but upon sell-out – that is, the distributors treated these sales as consignment sales;
- f. If the distributors did not receive payments and other discounts when negotiating new purchases, they would have returned product and not agreed to new purchases;
- g. Network Associates encouraged its distributors to pay invoices for inventory which was not yet sold to reduce DSOs (Days Sales Outstanding) by providing discounts related to revenue recognized in prior periods; and
- h. Network Associates made payments to its distributors to meet revenue goals and prevent them from returning product.

All in violation of Title 15, United States Code, Sections 78j(b) and 78ff; Title 17, Code of Federal Regulations, Section 240.10b-5; and Title 18 United States Code, Section 2.

//

COUNTS THREE THROUGH TEN: 15 U.S.C. §§ 78j(b), 78ff; 17 C.F.R. §240.10b-5;  
18 U.S.C. § 2 (False SEC Filings and Aiding and Abetting)

41. Paragraphs 1 through 34, 37 and 40 are realleged as if fully set forth here.

42. On or about the dates set forth below, in the Northern District of California and elsewhere, the defendant

**PRABHAT GOYAL**

did knowingly and wilfully make and cause to be made materially false and misleading statements in reports and documents required to be filed with the SEC under the Securities and Exchange Act of 1934 and the rules and regulations promulgated thereunder, in violation of Title 15, United States Code, Sections 78j(b) and 78ff, Title 17, Code of Federal Regulations, Section 240.10b-5, and Title 18, United States Code, Section 2.

COUNT	DATE (on or about)	SEC FILING
THREE	April 15, 1999	SEC Form 10-K for the Fiscal Year End December 31, 1998 that falsely reported net revenue in the amount of \$990,045,000, net income in the amount of \$36,438,000, and earnings per share of \$.27 when in fact the net revenue was only \$456,129,000, and there was actually a net loss and a net loss per share.
FOUR	May 13, 1999	SEC Form 10-Q for the First Quarter Ended March 31, 1999 that falsely reported net revenue in the amount of \$245,192,000, net income in the amount of \$26,241,000, and earnings per share of \$.19, when in fact the net revenue was only \$180,558,000, and there was actually a net loss and a net loss per share.
FIVE	October 4, 1999	SEC Form S-8 incorporating SEC Form 10-K for the Fiscal Year End December 31, 1998 that falsely reported net revenue in the amount of \$990,045,000, net income in the amount of \$36,438,000, and earnings per share of \$.27 when in fact the net revenue was only \$456,129,000, and there was actually a net loss and a net loss per share.
SIX	November 15, 1999	SEC Form 10-Q for the Third Quarter Ended September 30, 1999 that falsely reported net revenue in the amount of \$195,201,000, net loss in the amount of \$241,000, and net earnings/loss per share of zero, when in fact the net revenue was \$194,287,000, and there was actually a greater net loss than had been reported and a net loss per share.

COUNT	DATE (on or about)	SEC FILING
SEVEN	May 15, 2000	SEC Form 10-Q for the First Quarter Ended March 31, 2000 that falsely reported net revenue in the amount of \$214,456,000, when in fact the net revenue was only \$186,194,000.
EIGHT	July 21, 2000	SEC Form S-8 incorporating SEC Form 10-K for the Fiscal Year End December 31, 1999 and SEC Form 10-Q for the First Quarter Ended March 31, 2000 that falsely reported net revenue in the amount of \$214,456,000, when in fact the net revenue was only \$186,194,000.
NINE	August 14, 2000	SEC Form 10-Q for the Second Quarter Ended June 30, 2000 that falsely reported net revenue in the amount of \$233,672,000, net income in the amount of \$11,399,000, and earnings per share of \$.08, when in fact the net revenue was only \$172,320,000, and there was actually a net loss and a net loss per share.
TEN	November 14, 2000	SEC Form 10-Q for the Third Quarter Ended September 30, 2000 that falsely reported net revenue in the amount of \$238,737,000, net income in the amount of \$4,079,000, and earnings per share of \$.03, when in fact the net revenue was only \$176,726,000, and there was actually a net loss and a net loss per share.

All in violation of Title 15, United States Code, Sections 78j(b) and 78ff; Title 17, Code of Federal Regulations, Section 240.10b-5; and Title 18, United State Code, Section 2.

//

COUNTS ELEVEN TO NINETEEN: 15 U.S.C. §§ 78m(b)(2) and 78ff;  
17 C.F.R. § 240.13b2-2; 18 U.S.C. § 2 (False Statement to Auditors and Aiding and Abetting)

43. Paragraphs 1 through 34, 37 and 40 are realleged as if fully set forth here.

44. On or about the following dates, in the Northern District of California and elsewhere,  
the defendant

PRABHAT GOYAL

did knowingly and willfully make and cause to be made materially false and misleading  
statements to Network Associates' auditor PWC in connection with the audit and examination of  
Network Associates' financial statements for the fiscal years and fiscal quarters indicated, and the  
preparation of documents and reports required to be filed with the SEC, and did knowingly and  
willfully omit to state material facts necessary in order to make statements made – in light of the  
circumstances under which such statements were made – not misleading.

COUNT	DATE (on or about)	Document
ELEVEN	April 15, 1999	Management Representation Letter to PriceWaterhouseCoopers for fiscal year ended December 31, 1998, including false, misleading and incomplete explanations and disclosures regarding the manner in which business is conducted with channel distributors, completeness of documentation provided, accuracy of financial statements and accounting records including reserves, and distributors rights to return product.
TWELVE	May 12, 1999	Management Representation Letter to PriceWaterhouseCoopers for first quarter ended March 31, 1999, including false, misleading and incomplete explanations and disclosures regarding the manner in which business is conducted with channel distributors, explanations for missing first quarter revenue/earning results and expectations regarding expected product returns, completeness of documentation provided, accuracy of financial statements and accounting records including reserves, and distributors rights to return product.

COUNT	DATE (on or about)	Document
THIRTEEN	August 12, 1999	Management Representation Letter to PriceWaterhouseCoopers for second quarter ended June 30, 1999, reiterating in substance representations contained in May 12, 1999 representation letter including false, incomplete and misleading explanations for missing first quarter revenue/earning results and expectations regarding expected product returns.
FOURTEEN	October 21, 1999	Management Representation Letter to PriceWaterhouseCoopers for third quarter ended September 30, 1999, reiterating in substance representations contained in May 12, 1999 and August 12, 1999 representation letters.
FIFTEEN	January 24, 2000	Management Representation Letter to PriceWaterhouseCoopers for fiscal year ended December 31, 1999, including false, misleading and incomplete explanations and disclosures regarding the manner in which business is conducted with channel distributors, completeness of documentation provided, accuracy of financial statements and accounting records including reserves and so-called round-trip transactions.
SIXTEEN	March 30, 2000	Management Representation Letter to PriceWaterhouseCoopers for fiscal year ended December 31, 1999, reiterating representations contained in January 24, 2000 representation letter.
SEVENTEEN	May 8, 2000	Management Representation Letter to PriceWaterhouseCoopers for first quarter ended March 31, 2000, reiterating representations contained in January 24, 2000 representation letter.
EIGHTEEN	August 14, 2000	Management Representation Letter to PriceWaterhouseCoopers for second quarter ended June 30, 2000, reiterating representations contained in January 24, 2000 and May 8, 2000 representation letters.

COUNT	DATE (on or about)	Document
NINETEEN	November 14, 2000	Management Representation Letter to PriceWaterhouseCoopers for third quarter ended September 30, 2000, reiterating representations contained in January 24, 2000 and including false, misleading and incomplete explanations and disclosures regarding the manner in which business is conducted with channel distributors, completeness of documentation provided and accuracy of financial statements and accounting records including reserves.

All in violation of Title 15, United States Code, Sections 78m(b)(2) and 78ff; Title 17, Code of Federal Regulations, Section 240.13b2-2; and Title 18, United States Code, Section 2.

//

1 COUNT TWENTY: 15 U.S.C. §§ 78m(b)(2)(A), 78m(b)(5) and 78ff, and  
2 17 C.F.R. § 240.13b2-1; 18 U.S.C. § 2 (False Books and Records and Aiding and Abetting)

3 45. Paragraphs 1 through 34, 37 and 40 are realleged as if fully set forth here.

4 46. Beginning in or about January 1999 and continuing through December 2000, in the  
5 Northern District of California and elsewhere, the defendant

6 PRABHAT GOYAL

7 did knowingly and wilfully, directly and indirectly, falsify and cause to be falsified, books,  
8 records, and accounts of Network Associates and did thereby cause revenue, net income (loss),  
9 earnings (loss) per share and expenses to be materially misstated.

10 All in violation of Title 15, United States Code, Sections 78m(b)(2)(A), 78m(b)(5) and  
11 78ff, and Title 17, Code of Federal Regulations, Section 240.13b2-1; and Title 18, United States  
12 Code, Section 2.

13 DATED:

A TRUE BILL.

14  
15 FOREPERSON

16 KEVIN V. RYAN  
17 United States Attorney

18  
19 ROSS W. NADEL  
20 Chief, Criminal Division

21 Approved as to form: JEFFREY L. BORNSTEIN  
22 Assistant United States Attorney  
23  
24  
25  
26  
27  
28