edit Approval Report for the Gen	ucral and F	Tivate Banks		R #2 OF 2				Pagel	
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Energy CFG Acknowledgement: _____ Jo Tamalia

BOA/FBI/LAY: 29467



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LATIONSHIP SUMMARY Existing Communitements <u>Arnouni</u> 5500,000 2 511,500,000 3 52,000,000 4 53,000,000 5	(* - Facilities <u>CFG Ra</u> PB Prir		wed/Replaced)			-				
Amouni 5500,000 511,500,000 52,000,000 453,000,000										
1 2 200,000 2 211,500,000 3 22,000,000 4 23,000,000					Manurity		Risk	Collateral	Loan	Basis of
2 511,500,000 3 52,000,000 4 53,000,000	PB Prir	uc.	Туре	Outstandings	Date		Rating	Description	Value	Loan Value
3 \$2,000,000 4 \$3,000,000		nc	CLN	\$ 383,939	12/12/94		5	Unsecured	NA	NA
4 \$3,000,000	РВ ЦВ	OR+175bp	CLN	\$ 8,108,600	12/12/94		4	Listed Stock	11,500,000	70% Mict Value
	PB LIB	OR+1750p	CLN	\$ 0	12/12/94		4	Listed Stock	2,000,000	70% Mict Value
	PB Pro	ne ARM	IC/PBCM	0 2 2	16 years		5	Homestead	3,000,000	75% Appraised Val
\$17,000,000 Total 3	Section 1. (to ;	page 1, line 6		3						
Indirect and Related Expos	aire included	in TCE (This	i State Only - Use	Second Page if N	eccssary)			Manurity	Risk	Type of
Borrower Name	<u>C</u> [FĠ	Amount	Rate	Туре	-	utstandings	Date	Raung	GTY
			2			2				
<u>!</u>			2			\$				
3			2			S,				
L .			2			2				
1			2			2				
			\$	Total Section II.	(to page 1,	line 10)				
Other NationsBank Expo	ure (Exposur	e Outside of	this State or CFG)	Risk				Manurity		
Borrower Name	<u>C</u>	FG	Amount	Rating	Турс	-	Duistandings	Date		
L			5			\$				
2			\$			2				
3										
4										
5										
			S (0 Total Section II	I. (to page 1	, line 11)			
Material Documentation,	Collateral, an	d Underwrit	ing Exceptions (*	*** - Permanent	Waiver Not	Permitte	d; Will Conti	me as Exception Until (Obtained)	
ception	Ту		7			Type	Waive	Exception		Турс 🛛
1 Will not get annual F/S or oth			16 No tri-party a	reement and/or		Doc		10 Landlord lizs warver	will not be	
required financial info	Ud		-1	aica agrocment, if				obtained (C24/9)		Coll
(B23, B24, C23/1, C25/6c)	-	·	req'd by CFG	-				11 Assignment of Lemo	will not be	Coll
		w/	-	xoliateral; No docs. at		Doc		obtained and/or recor		
2 Will not get appraisal as requi			-1	5 policy (C23/15)		-		12 No confirmacion lette		Coll
(826, C23/2, C25/66)				n related docs per		Doc	······	licabolder ou Ir. lica		
3 CAR not doc, within 30 days			H .			-			(
4 Will not get proper borrowing			CFG policy (C					1 Long is somethorized	ar decompand	Ud
authorization (C23/4, C25/6g)		<u> </u>	-	mai due diligence as		Doc/		-		
5 Will not get note (C23/5)	D	<u>~</u>	req'd (8027, C	23/17, C25/6b)		Da		facility including sub		
6 Will not get Gtys as req'd by		0C/	-					demand loans, holdin		
(non-public borrowers) (B22,	C22%. U	d	1 Security instri	uments will not be		Coll		-	17, E22, E31, E32)	Ud
C25/6a)	L		-	", S/A) (C24/1)				2 TCE will exceed how		- 04
7 Will not get lien search (UCC	-m D	<u>~</u>		locumentation will		Coll	++++	(A.13. C5, C14, C25		
(C23/7)	L		nox be obtaine					3 Terms of credit exce		Ud
8 Will not have Loss Agreemen	sif D	oc/	3 Negotiable co	ilateral will not be in	l.	Coll		limits (as defined) in		
req'd by policy (B25, C23/8,	C725/60) U	d	possession or	security interest will	not.			inc. cap., inc. only pr		
9 Will not get A/R listing and a	aina D	oc	be perfected ((C24/3)				(811-13, 815, 829,	B31, C25/3)	
(C23/9)	Г		4 Negotiable co	ilazeral will not be		Coll	L	4 Cash flow coverage	razios violazed	Ud
10 Will not get inventory certific	ana D	oc	endorsed (C2)	4/4)				per CFG or General	Policy Guides and	
or reports (C23/9)			5 Financing Sta	tement expired or not	t i	Coll		Supplements (C25/4)	
11 Will not have Borrowing Bas	. D	oc .	filed properly					5 Credit advance exce	eds maximum advance	Ud
Certificate (C23/9)			-	e will not be obtained	d	Coli		ratio allowed or req.	margin not	
12 Will not get Contractor Statut	al	oc	(C24/6)					obtained (B21-A.C2	5/5)	
Reports (C23/10)	F		-	ance will not be		Coll		6 Will not get acknow	iedgement of	Ud
13 Reg U-1(Stir. or Bond Sec.) (oc ****	obtained (C2/					collateral assignment	ns. (C25/6d)	
	-	oc ****	-	v'' lood insurance will n	α	Coll	****	7 No Commitment Le	mer on binding	Ud
14 Will not have Participation C		<u></u>	be obtained (commitment (C25/6		
and/or Agreement (B16, C23			-		i	Coll		8 No real estate presa		Ud
15 No current boundary/as-built		oc		t be shown as "party i		<u></u>	 	e no real estate presa requirements per Cl		F+-
		<u>_</u>	interest on i	nsurance policy(a) (C	.14/8)		L	1 requirements per C.		
or plat as req'd by CFG (C2)	mments & Co	nditions								~
Approving Officer's Co								· · · · · · · · · · · · · · · · · · ·		JET I
		Adven	ccs to fund other i	evecements is allo	wed provide	ri that th	e overall LT	Lot the 313.5MM ACI	ity does	WAL
Approving Officer's Co		Adven	ces to fund other is weed 65 % of the vi	evectments is allow	wed provide	rt that th d as coll		of a credit	ity tions	JUNA -

AR COLLATERAL SECTION						
aw Firm & Anorney Preparing Collateral	Documentation:	E	DATE: 7/15/94			
COLLATERAL DESCRIPTION (Denotes New Collateral)	-	VALUATION M		BOOK VALUE OR	LOAN	VALUE
		Date of Appraisal/		APPRAISAL	5	Amount
See Addendum						
Next page						
ų						
			<u></u>			
fotal Debt Secured			Total Collateral Va	tue \$0		\$ 0
y Above Collateral				f		
ESPOND (Y/N) TO EACH QUESTION N) 1. Is all debt (direct and indirect -) 2. Have UCC-11 scarches report) cross collisterain ted a perfected se	ood? asior lica positioa for t	be bank?			
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CAR Collateral Section Borrower: Kenneth L. Lay and Linda P. Lay Date: 7/15/94

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		BOOK	LOAN]
COLLATERAL DESCRIPTION	VALUATION SOURCE	VALUE	%	VALUE
\$8,000,000 Purpose Loan				
228,936 sh Enron Corp.	7/14/94 close (\$33-1/4)	\$7,612,122	70%	\$5,328,485
84,658 sh TCW Core Equity Fund	7/14/94 close (\$11.08)	\$938,011	70%	\$656,607
34,477 sh TCW Latin America Fund	7/14/94 close (\$12.16) 4	\$419,240	70%	\$293,468
58,608 sh TCW Asia Pacific Fund	1/14/94 close (\$9.08)	\$532,161	70%	\$372,512
5,000 sh EOTT Energy Partners	[// 14/ 54 Cluse (\$10.20)	\$91,250	70%	\$63,875
TCW Investment Partners I	Purchase Price fy756	\$65,000	0%	\$0
TCW Royalty Partnership IV	Purchase Price	\$4,080	0%	\$0
The Meridian Fund	Purchase Price Purchase Price Durchase Price	\$500,000	0%	\$0
Ella-Airtex Partners	Purchase Price	\$285,000	0%	\$0
Green Land Properties	Purchase Price	\$75,000	0%	\$0
Hilcorp Acquisition Partners	Purchase Price	\$105,694	0%	\$0
Twin-Oaks - Bordeaux XII Partners	Purchase Price	\$120,000	0%	\$0
\$8,000,000 Non-Purpose Loan				
252,485 sh Enron Corp.	7/14/04 -1 (090 1/4)	\$8,395,126	70%	\$5,876,588
83,064 sh Compaq Computer	7/14/94 close (\$33-1/4) 7/14/94 close (\$35-7/8)	\$2,979,921	70%	\$2,085,945
3,000 sh Baker Hughes	· · ·	\$64,500	70%	\$45,150
30,000 sh Enron Oil & Gas	7/14/94 close (\$21-1/2) 7/14/94 close (\$21-3/4)	\$652,500	70%	\$456,750
5,000 sh Eli Lilly & Company		\$253,125	70%	
15,000 sh Aire Cure Environmental	7/14/94 close (\$50-5/8)		70%	\$35,438
5,000 sh Copytele, Inc.	7/14/94 close (\$3-3/8)	\$50,625	70%	
10,000 sh Fiberchem Inc.	7/14/94 close (\$9-5/16)	\$46,563	70%	\$7,000
10,000 sh Fiberchem Inc.	7/14/94 close (\$1)	\$10,000	1076	\$1,000
Mortgage Loan		112,454		
Mortgage Loan		100.		e funded
		\$4,000,000	75%	\$3,000,000
1st lien deed of trust on property &	Appraisal to be completed	\$4,000,000	1070	-\$3,000,000
improvements to be constructed on 31st	(Purchase price)			
floor of The Huntingdon located at -				
2121 Kirby Drive, Houston, Texas				
Totals		\$27,199,917		\$18,431,600
Debt Secured by Above				
Collateral \$12.250,000				. •
			L	

JUS

Kenneth L. Lay and Linda P. Lay **CAR** Comments July 15, 1994

Mr. Loy's desire is transfer more of our while we would handle all of his rompurpose bornings in the fiture. That is what the proposed structure attempt to many list.

Executive Summary

This CAR requests a renewal and increase of two credit facilities totalling \$16MM for Ken and Linda Lay. These one-year revolving credit facilities are structured as follows:

\$8MM (50% advance) Facility A (Purpose Credit): \$8MM (70% advance) Facility B (Non-Purpose Credit):

Borrowings will be made by Kenneth L. and Linda P. Lay, but KLL & LPL Investments, Ltd. (a family limited partnership established for estate planning reasons) will pledge assets to secure the facilities and guarantee the indebtedness. The purpose of Facility A is to fund purchases of margin stock, primarily that of Enron Corp. As this will be a purpose credit under Regulation U, advances will be limited to 50% of the collateral value. Facility B, also secured by listed stock (Compaq, Eli Lilly, Baker Hughes) and other investments, will have a 70% advance ratio and will be used for business investments (excluding margin stock) and personal expenses. Both credit facilities will have a margin call (via a collateral maintenance agreement) at a 75% LTV, requiring Lay to pledge additional acceptable collateral or reduce the loan balance to return to a 70% LTV. Advances under Facility A to fund other investments will be allowed provided that the overall LTV, based on Enron stock held as collateral, does not exceed 65% (for purposes of a margin call, value will only be given to acceptable liquid collateral). Pricing will be LIBOR+175bp (based on 30, 60, 90 or 180 day LIBOR) or Prime-50bp at Lay's option. Repayment terms for both facilities: interest only due the earlier of quarterly or the expiration of each LIBOR contract, with principal due at maturity. The proposed risk rating is '4' based on the marketability and collateral coverage of the Enron Corp. stock or other listed stock held as collateral. Including the credit exposure proposed in a CAR submitted concurrently, credit exposure strategy for the Lay relationship is maintain at \$19.5MM. Ken Lay is Chairman and CEO of Enron Corp., a large Energy Group customer. After Joe Musolino introduced Lay to the Private Bank in 1993, NationsBank has become Lay's primary bank. Of \$14MM in total credit facilities, the bank has funded approximately \$9MM to enable Lay to exercise Enron stock options, purchase other stock and for general purposes. All borrowings have been handled as agreed. Relationship ROE include their (on a weeky and horis) in our borning base for morgin all adulation purposes. (into some our including this request is 59%.

Transaction Analysis

Use of Proceeds. Lay intends to use Facility A to fund purchases of margin securities will the find purchases of margin securities will the no that this purpose credit facility at Charter Bank (\$4MM outstanding) secured by approximately \$12MM in Enron and other listed stock. This collateral will be transferred to NationsBank to secure set - up is Facility B, which will be used to fund non-margin stock investments and personal expenses. in secondo Also, Lay will likely use a portion of Facility B to reduce unsecured debt owed to Enron. Lay intends to keep a \$5MM line at Charter secured by approximately \$7MM in Enron stock, but with Ry Ufuture financing needs will be funded under the new NationsBank facilities. The following table details Lay's credit availability with the closing of this transaction:

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	Commitment	Outstand.
NationsBank Credit Facilities:		
Purpose Line of Credit (50% LTV, 75% margin call)	\$8,000,000	\$5,000,000
Non-Purpose Line of Credit (70% LTV, 75% margin call)	8,000,000	\$4,000,000
Unsecured Revolver	500,000	<u>400,000</u>
Total NationsBank Exposure	\$16,500,000	\$9,400,000
Non-NationsBank Credit Facilities:		
Charter Bank - Stock-Secured Line	\$5,000,000	\$3,500,000
Texas Commerce - Unsecured Line	250,000	250,000
Enron Corp Unsecured Line	4,000,000	4,000,000
TOTAL CREDIT AVAILABILITY	\$25,750,000	\$17,150,000

Family Limited Partnership. For estate planning purposes, Lay intends to transfer the majority of his assets and liabilities to KLL & LPL Investments, Ltd., a Texas limited partnership. The partnership has the authority to pledge assets for Lay's personal debt and guarantee Lay's personal debt. Lay's counsel, Baker & Botts, will provide an opinion regarding consideration issues. Linda Zimmerman has reviewed the partnership docurnents and has not noted any major issues. This facility will be governed by a credit agreement which will contain a covenant that the partnership will not dissolve or transfer assets without bank approval.

Collateral Analysis:

- Enron Corp. is one of only a few vertically integrated natural gas companies offering worldwide service. Enron's interests include gas pipelines, exploration and production, natural gas liquids, processing, marketing, and power generation.
- Enron's strategy of growth through vertical integration has allowed it to experience five years of solid performance over which compounded earnings per share have grown at a rate of 32% annually. The Board of Directors has approved two 2-for-1 stock splits in the past two years and, for the third year in a row, increased the dividend. Over a five year period Enron has given its shareholders a total return of about 252%, compared to a total return of 90% for the S&P 500 and 27% for its industry peer group.
- FY93 is typical of Enron's performance over this period. Net income increased more than 26%, exclusive of a non-cash charge to adjust for an increase in the federal income tax rate. Earnings per share grew 20% after preferred dividends and exclusive of the income tax charge. Leverage continued to decline from a high of nearly 70% at FYE87 to 47% at FYE93. Total return to shareholders in 1993 amounted to 28% versus an average of 17% for its peers and less than 10% for the S&P 500.
- Value Line gives the company timeliness and safety ratings of "3" on a scale of 1-highest to 5-lowest. Further, Value Line validates Enron's forecasted growth of 15% or better for the next three to five years. Enron's debt is rated at Baa2 by Moody's, BBB by S&P. On July 5, 1994, Enron closed at \$32.625 per share, with a 52-week high of \$37.00 per share and a 52-week low of \$27.00 per share. Enron's current market capitalization is in excess of \$8 billion. Although Enron's price has fluctuated somewhat during the past year, its beta is 0.85 (somewhat less volatile than the market as a whole). While the overall market has declined nearly 10% in 1994, Enron stock has appreciated 10%.

Page 2

- Rule 144/Trading Volume Analysis. Lay beneficially owns less than 1/2% of Enron's outstanding shares. However, due to Lay's position as Chairman and CEO, he must follow the control restrictions of Rule 144. After satisfying the standard public reporting requirements, the number of shares Lay may sell during any three month period may not exceed the greater of the following:
 - 1) 1% of the shares of the class outstanding. There are approximately 250MM shares of Enron Corp. common stock outstanding with a total market value of over \$8 billion. (1% = 2.5MM shares @ \$33 per share = 82MM)
 - 2) Average weekly trading volume as reported on all national securities exchanges during the previous four-week period. Per Bloomberg reporting system, the average weekly trading volume for the previous four weeks ending 5/19/94 was approximately 2.3MM shares. (Avg. Weekly Volume = 2.3MM shares @ 33 per share = \$76MM)
 - 3) Average weekly trading volume reported in the consolidated reporting system during the previous four-week period. Same as item two above.

Liquidation Analysis. The following liquidation analysis will be done based on the assumptions that Lay has pledged 818M shares of Enron stock as collateral for the line and the call price is \$22.00 per share. This price is 33% below the current market price. With an average daily trading volume of nearly 500M, Enron is considered a highly liquid stock. The tor to be used for highly liquid stocks is 25%. The following illustrates the in scenario: 400M ADTV x 25% sales factor = 100M shares/day at \$22/share; we would need the liquidate \$13.50M/\$2.2MM = 6 days to liquidate entire loan \$19.50M/\$2.2MM = 6 days to liquidate entire loan sales factor to be used for highly liquid stocks is 25%. The following illustrates the liquidation scenario:

Repayment Sources. The primary repayment source for this debt is the timely liquidation of marketable securities by Lay. Lay has approximately \$13MM in equity in his \$23MM unrestricted Enron stock. Lay is subject to Rule 144 restrictions on the sale of Enron stock, but with 250MM Enron shares outstanding and an average daily trading volume of 400M shares, Lay's ownership position is well below Rule 144 sale limits. Lay also has \$6MM in other marketable securities which secure \$2.5MM in debt.

An alternate repayment source for this loan is Lay's cash compensation from his employment with Enron. Lay recently renewed an employment contract with Enron which provides for a fixed annual salary of \$990M through February 1999. However, according to Enron's board of directors, approximately 70% of Lay's compensation is "at risk", growing or shrinking based strictly upon the performance of Enron and return to stockholders. During 1993, Lay received cash payments of approximately \$2.5MM in excess of his base salary which represented "at risk" compensation. This incentive compensation was based upon Enron's superior performance (28% total return for Enron stockholders in 1993 versus 10% for the S&P 500).

Another substantial source of repayment is Lay's Enron stock options which have a current vested value of nearly \$20MM. The following table details the value of these options based on a \$33 current stock price. Unvested options generally vest over a four year period.

LBF007-00084

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		Pro-Forma	Pro-Forma
	CURRENT	10% Increase	20% Decline
	VALUE	in Stock Price	in Stock Price
ENRON CORP. (\$33/share)			
Exercisable Options:			
763,600 shares @ \$12.50*	\$15,653,800	\$18,173,680	\$10,614,040
31,200 shares @ \$13.75	\$600,600	\$703,560	\$394,680
112,500 shares @ \$15.50	\$1,968,750	\$2,340,000	\$1,226,250
240,000 shares @\$27.1875	\$1,395,000	\$2,187,000	\$0
48,000 shares @ \$28.25	\$228,000	\$386,400	\$0
TOTAL EXERCISABLE	\$19,846,150 *	\$23,790,640	\$12,234,970
ENRON CORP. (\$33/share)			
Unexercisable Options:			
31,200 shares @ \$13.75	\$600,600	\$703,560	\$394,680
75,000 shares @ \$15.50	\$1,312,500	\$1,560,000	\$817,500
360,000 shares @ \$27.1875	\$2,092,500	\$3,280,500	\$0
84,000 shares @ \$33.50	\$ 0	\$235,200	\$ 0
1,200,000 shares @ \$33.00	\$0	\$3,960,000	\$0
TOTAL UNEXERCISABLE	\$4,005,600	\$9,739,260	\$1,212,180
COMPAQ COMPUTER (\$33/share)			
4,000 shares @ \$20.33	\$50,680	\$63,880	\$24,280
4,000 shares @ \$16.25	\$67,000	\$80,200	\$ 40,6 00
1,231 shares @ \$8.125	\$30,621	\$34,683	\$22,496
TOTAL EXERCISABLE	\$148,301	\$178,763	\$87,376

*733,600 shares at \$12.50 vest and are exercisable beginning August 23, 1994.

Other Key Critical Issues:

- Leverage. The primary risk of this credit is Lay's leverage, as virtually all of his Enron stock is encumbered. However, this risk is mitigated by Lay's significant cash flow generation ability and liquidity. Also, Lay stated to the RM that he intends to reduce his leverage from the current 50% of assets to 25%-30% of assets over the next 3-4 years. Sources of Lay's liquidity are as follows:
 - Lay's primary liquidity, consisting of large capitalization stocks and mutual funds, is currently worth \$29MM. Outstanding debt (stock secured and unsecured debt) reliant on this liquidity is approximately \$16.7MM (\$12.1MM is secured, \$4.6MM is unsecured); given a required margin on secured debt of 75%, Lay currently has excess margin of approximately \$13MM.
 - 2) The value of Lay's currently exercisable Enron and Compaq stock options is approximately \$20MM. Assuming a substantial decline of 20% in the price of Enron's stock, Lay would still have the ability to realize \$12MM in option value. Approximately 20% of the unvested Enron options vest each year, representing a source of ongoing liquidity.
 - 3) Lay also has other liquidity totalling over \$5MM, including deferred income from Enron, an Enron ESOP, restricted Enron stock, and retirement savings. While these assets are clearly less liquid than listed stock, this is another source of liquidity which could be used to retire debt.

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- Concentration of Wealth/Income. Lay's wealth is concentrated in Enron common stock and his recurring cash flow is dependent upon his employment at Enron. This risk is mitigated by the strong performance of Enron under Lay's leadership. As evidence of Enron's confidence in Lay, the board of directors renewed Lay's employment contract with Enron for five years, which included a 1.2MM share stock option grant. Wall Street has likewise rewarded Enron's performance as the company's stock has increased 296% over the past five years, compared to 97% for the S&P 500 and 23% for Enron's industry peers. This strong performance could make the stock vulnerable to a market correction, but the stock is up 10% this year while the market has declined. The company is expected to continue to perform well due to its diversification across most segments of the natural gas business in addition to the strengthening of natural gas prices.
- Ability to Meet Margin Calls. Of the total credit available to Lay, approximately \$9MM is unfunded. However, given Lay's total pledgeable liquidity and the advance ratios on these credit facilities, his current availability is limited to \$4.5MM. While Lay's unencumbered liquidity is marginal, the value of all encumbered liquidity is over 176% of outstanding secured and unsecured debt, providing significant capacity to meet margin calls. Furthermore, Lay has nearly \$20MM in option value that will be realizable beginning August 23, 1994. Lay has stated that, in the event of a margin call, he would liquidate Enron savings, ESOP and deferred income plans, exercise options, and sell Enron stock if necessary.

As of July 1, 1994, Lay's total secured debt LTV was 41%. The value of the collateral securing this debt would have to decline by 45% before a margin call would occur. This scenario is unlikely given the strong performance of Enron, and Lay's ongoing effort to diversify his liquidity. Assuming maximum fundings under all credit facilities (limited by advance ratios) and assuming a 20% decline in the value of encumbered liquidity, the value of Lay's encumbered liquidity would have to decline by 27% before Lay would face a margin call. At the point of a margin call, Lay would still have 25% equity in the collateral.

• Death, Estate Taxes, Etc. This transaction will complete the majority of Lay's estate planning. He currently has \$47MM in life insurance (mostly second-to-die policies) which is currently sufficient to pay off all debt and estate taxes after the deaths of both Ken and Linda Lay.

Relationship Summary

• Ken Lay is a high-profile executive who leads one of the largest fully integrated natural gas companies in the world. Lay has been with Enron since 1985 and has been Chairman and CEO for over five years. Lay is also a director of Eli Lilly and Company, Compaq Computer Corporation, Enron Oil & Gas Company, EOTT Energy Corp., and Trust Company of the West. Lay currently has banking relationships with Texas Commerce Bank and Charter Bank.

Cash Flow:

Lay's cash compensation from Enron totaled \$6,766M for 1993, consisting primarily of his salary (\$987M), incentive bonus (\$1,375M), deferred income (\$200M), long term incentive bonus (\$900M), less deferred salary (\$588M). Lay also exercised \$2.2MM in stock options during 1993, received a one-time payment of \$1.1MM and exercised stock appreciation rights of \$545M. The incentive bonus is paid to Mr. Lay based on the results

Page 5

achieved by Enron during each year. In addition, Enron provides for a long term incentive bonus, based on the performance of the company generally over a four-year period. Other income, totalling \$557M, consisted of Enron dividends (\$376M), other dividends (\$15M), rental income (\$101M) directors fee income (\$65M). Total cash received in 1993 after federal income taxes was \$5.2MM.

Recurring uses of cash (\$4,298M) consist of estimated taxes (\$2,060M), living expenses (\$1,720M), home maintenance (\$446M) and alimony payments (\$72M). Lay's debt service totalled \$1,029M consisting of \$528M on stock-secured debt, \$315M for his homes in Houston, Aspen, and Galveston, \$149M for investment properties, and other debt service of \$37M. It should be noted that living expenses and children expenses are discretionary items that Mr. Lay could reduce if necessary.

Liquidity:

 As of 7/1/94, Lay's liquid assets totaled \$29MM of which unrestricted Enron Corp. stock accounted for \$23MM. Other marketable securities accounted for \$6MM and include listed stock and mutual funds. Although Lay's liquid assets are concentrated in Enron stock, his liquidity remains strong due to the marketability of this stock.

Leverage;

• As of 7/1/94, total liabilities were \$21.8MM consisting of stock-secured debt (\$12.1MM), unsecured debt (\$4.6MM), homestead/vacation home debt (\$4.4MM) and investment property debt (\$708M). Lay has no contingent liabilities. It should be noted that total liquid assets of \$29MM covered total debt of \$19.7MM 1.5 times. As of 7/1/94, Lay's net worth was \$24MM, while his adjusted net worth was \$14MM.

NationsBank Private Banking Residual Assat Valuation Worksheet (\$ in 000's)

Borrower/Sponsor: Kenneth L. Lay Statement Date: February 3, 1994 Prepared by: James Shelton Date Prepared: 4/25/94

8 a C

	A	8	С	b	E	F			
0.4.05	A A A A A A A A A A A A A A A A A A A	Owner's Stated		NationaBank		Residual			
	red Debt/Description of Assets	Carrying Velue	Ratios	Adjusted Velues	Loss) Dabi(a)	Asses Values		Commente	
- Andreasting interior	Cash	32	100%	32		32			
	Deferred Income	2,412	90%	2,171		2,171			
	Enron Savings/ESOP	1,146	75%	860		860	_		
	Restricted Enron Stock	1,551	50%	776			47M shares @ \$33		
	Unrestricted Enron Stock	23,430	75%	17,573	10,153		710M shares @ \$33		
	Enron Oil & Gas Stock	692	75%	519		619			
	Marketable Securities	5,320	70%	3,724	2,532	3,724			
	IRA/Keough	170	76%	128		128			
9.	Homestead - 3195 Inwood	3,489	75%	2,617	2,560	57			
10.	Vacation Home - Aspen, CO	2,561	70%	1,793	1,320	473			
	Bayhouse - Galveston, TX	433	70%	303	287	16			
12.	Furniture/Personal Property	1,225	25%	306		306			
	Automobiles	169	50%	85		85			
14.	Boats	39	50%	20		20			
15.	Investment Property	1,520	50%	760	708	52			
16.	Cash Value Life Insurance	12	100%	12		12 2			
17.	Savings Bonds	2	100%	2		310			
18.	Other Securities	620	50%	310		310			
	Subtotals:	44,823		31,988	17,560	16,963			
PAR		G	the second s	Н		J			
FAR	<u> </u>					Unsecured			
1	Debts & Creditors			Total Unsecure	d Availability	Outstandings			
						4,000			
	Enron Corp.								
					0	4,000	4		
1			Subtotals:	l	0	4,000	1		
K	Contingent Liabilities expected to be	paid							
			Subtotals:		0]		
l	L	I	0001010101	Adjusted Net Wo	rth	12,963			

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BOA/FBI/LAY: 29477

lame	of Borrower/Sponsor: Kenneth L. Lay				pared by: James Shelton			
itate	ment Date: January 25, 1994	•	Date Prepared: 4/25/94					
		Actuals	Actuals	(d)	Pro Forme			
	Cash Ploves (\$000m);	Yc	¥e. 1992	Yr. 1993	Ynar 1994 Comments			
	Recurring Sources of Cash		3,537	2,874	1. \$987 salary; \$2,275 bonuses; \$200 de			
	Salaries, Bonuses		263	390	2. salary; less \$588 in deferrals			
	Dividends & Interest		6,026	2,251	3.			
	Stock Options		102	101	4.			
	Recurring Real Estate Inflows: Net Rents - NOI		102	101				
	R/E Partnership Distributions							
	Other Recurring - NOI							
	Other Partnership Distributions				5.			
	Other (incl. Bus. income, Trust		57	65	6. Director's Fees			
	Income, NOI, Tax Refunds, Gifts, etc.)							
7.	SUBTOTAL	0	9,985	5,681	0 7. (lines 1 through 6)			
		•	<u> </u>					
	Recurring Uses of Cash							
8.	Home Maintenance		257	446	8. Inwood, Aspen, Galveston homes			
9.	Planned investments, Partnership				9.			
	Contributions & Capital Calls							
10.	Estimated Living Expenses		1,213	1,720	10.			
11.	Estimated Taxes		3,189	2,060	11.			
12.	Alimany	_	72	72.	12.			
13.	SUBTOTAL _	0	4,731	4,298	0 13. (lines 8 through 12)			
14.	CASH FL. AVAIL. FOR DEBT SERV	0	5.254	1,383	0 14. (line 7 - line 13)			
			168	149	15. Investment Property			
	Real Estate Debt Service		-350	315	16. Inwood, Aspen, Galveston homes			
	Home Mortgage Payments		41	37	17.			
	Auto & Other installments Sched, Cont. Liab. Pymts.		71	0,	18.			
	Other Scheduled Debt Service		533	528	19.			
	SUBTOTAL - DEBT SERVICE	0	1,092	1,029	0_20. (lines 15 through 19)			
-0.			· ·		· · · · · · · · · · · · · · · · · · ·			
21.	SUBTOTAL - RECURRING USES	0	5,823	5,327	0 21. (line 13 + line 20)			
22.	NET RECURRING CASH FLOW	0	4,162	354	0 22. (Line 7 - line 21)			
23	. DEBT SERVICE COVERAGE	#DIV/01	4.8	1.3	#DIV/0! 23. (line 14 divided by line 20)			
~ •	Non-Recurring Sources (Uses)"				24.			
	. Real Estate Sales . New Real Estate Investment			(528)	25.			
25	. New Real Estate Investment . Sale of Mkt. Sec./Stk Apprec Rights			545	26.			
	. Sale of Mkt. Sec./Sik Apprec Highls			(4,572)	27.			
	. Other purch. & capital outlays				28.			
). Other			1,095	29. One-time Employment Agreement P			
30		0	0	(3,460)	0 30. (lines 24 through 29)			
	NET CASH FLOW BEFORE				31.			
2.	FINANCING ACTIVITIES	0	4,162	(3,106)	0 (line 22 - line 30)			
-	Financing Sources (Uses)			198	32.			
	2. Real Estate Financing			4,572	33. Includes increase in unsecured debt			
	3. Margin Financing			7,012	34.			
	4. Homestead Financing				35.			
	5. Discretionary Debt Payments		•		36.			
	5. Contingent Liability Payments				37.			
	7. Other B. SUBTOTAL	0	0	4,770	0 38. (lines 32 through 37)			
	S. SUBIUIAL	<u>~</u>	<u> </u>					
38	9. NET CASH FLOW (DEFICIT)	0	4,162	1,664	0 39. (line 31-38)			

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INCOME STATEMENT Kenneth L. L2y January 25, 1994

ANNUAL MONTHLY CASH COMPENSATION Enron Corp - Salary \$ 960.000 Flex Perg 27,000 Employment Agreement 1,095,128 Incentive Bonus 1,375,000 L-Term Incentive 900,000 Deferred Salary 199.784 Stock Appreciation Rights 545,580 Stock Options 2,251,239 less: FICA/Medicare 5,715 FIT 2.052.493 PAC 2,400 Salary/Bonus Deferral 587.526 \$4,705,597 Compaq Computer Corporation 10,750 Trust Company of the West 54,000 397,529 4,770,347 **INVESTMENT INCOME** Stock Dividends: Baker Hughes 1,455 Eli Lilly 4,840 Enron Corp 375,747 Enron Oil & Gas 3,600 Intersport Ltd. 4,500 390,142 Rental Income: Missouri Home 4,200 1918 Huldy 15,000 2406 Kingston 9,600 1852 Marshall 2,200 1856 Marshall 23,450 1741 Sul Ross 7,551 1918 Sul Ross 32,825 6,000 100,826 1750 Viking 40,914 490,968 \$5,261,315 \$438,443 TOTAL INCOME

LBF007-00090

1.

MONTHLY CASH FLOW ANALYSIS FOR THE KENNETH L. LAY FAMILY

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CONTINUING COST OF FIRST MARRIAGE

Alimony	\$ 6,0 00
ONGOING COST OF SECOND & LAST MARRIAGE	
Residence expense and upkeep	
Inwood house	34,622
Aspen house	21,320
Galveston bay house	7,488
Other living expenses	117,952
Children	21,057
Cars and boats	3,086
Social clubs	4,30 4
Interest on loans	44,036
Investment property:	
Columbia, Missouri - RR 1, 7220, Hwy. AB	1,634
1918 Huldy, Houston	1,315
2406 Kingston, Houston	556
1852 Marshall, Houston	1,273
1856 Marshall, Houston	2,620
1741 Sul Ross, Houston	1,219
1918 Sul Ross, Houston	3,585
1750 Viking, Houston	186

\$272,253

1/25/94

TOTAL

Janta 7/1 1/25/54

Income Statement Kenneth L. Lay January 25, 1994 Page 2, cont'd.

POTENTIAL INCOME/ASSETS

Baker Hughes Stock Options 1,000 shares @ 21.95 1,000 shares @ 28.50 1,000 shares @ 25.00 2,000 shares @ 23.00

Compaq Computer Stock Options 4,000 shares @ 61.00 4,000 shares @ 48.75 1,231 shares @ 24.38

Enron Corp Stock Options 800,000 shares @ 12.50 62,400 shares @ 13.75 187,500 shares @ 15.50 200,000 shares @ 27.1875 400,000 shares @ 27.1875 48,000 shares @ 28.25

lennth 7.6 1/25/94

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BALANCE SHEET Kenneth L. & Linda P. Lay June 09, 1994

ASSETS Non-Real Estate Investments Checking Accounts: NationsBank 8.702 Pitkin County Bank/Aspen 3,633 Unity Bank 5.000 Deferred Income Account 2.457.453 Enron Savinos Plan 265.575 Enron ESOP 625,514 IRA's 42.945 Keough Account 127.690 Savings Bonds 2,400 Enron Corp stock (restricted: 39,840 x 31 1/8) 1,240,020 (unrestricted; 457,871 x 31 1/8) 14,251,235 EOTT Energy Partners, L.P. (5,000 x 18 3/4) 93.750 Envirofil, Inc. 8%CV PR C (50,000 x 1,000) 50,000 Envirofil, Inc. PV \$0.0002 (2,327 x 2.2497) 5.235 First Cash, Inc. 10% Convertible Sub Notes 50.000 Hilcorp Acquisition Partners 250.000 Houston County Drilling Prospects 15,000 Intersport Ltd. Convertible Sub Notes 50.000 Jalate Ltd. stock (5.000 x 9 5/8) 48.125 KLL & LPL Investments, Ltd. (see Schedule A.) 11.854.428 National Serv-Ice Co. (common: 2,633) 100,000 38,867 (preferred: 1,254) Native Power Corp. Equity 100,000 Old Baldy Club stock (250 x 113.44) 28.360 St. Amold Brewery Co. 75.000 Tatham Offshore Inc. stock (2,500 x 16 1/4) 40,625 Telescan, Inc. stock (25,000 x 6 1/4) 158,250 TCW Core Equity Fund 998,678 TCW Asia Pacific Ltd. Partnership 562.643 TCW investment Partners L-105.000 TCW Royalty Partnership IV 4.080 483,874 TCW Latin America Equity Fund U.S. Delivery System Inc. stock (5,000 x 12 3/4) 63,750 Residence 3.489.100 Houston, TX. 950.000 Furniture/Personal property Азрел - 0165 Shady Lane, Aspen, CO. 2,561,676 Furniture/Personal property 125,000 432,900 Bayhouse - 3441 Petite Circle, Galveston, TX. Furniture/Personal property 150,000 Automobiles 1990 Nissan Wagon 8.575 1990 Jeep Wrangler 9,395

Page 1

LBF007-00093

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1988 Mercedes 300E	20,875
1984 Ford Mustang	28.075
1990 Range Rover	26,975
1993 Mercedes 600 SL	103,000

Boats/Pleasure Craft	
1993 18' Duffield	16,000
1990 20' Correct Craft	17,085
1994 21' Boston Whaler	46,600

Real Estate Investments

11 Acres Farmland - Fayette Co., Beecher City, IL.	11,000
1750 Viking Dr., Houston, TX.	60,000
Texas Land	60,000
Green Land Properties, Ltd.	75,000
Twin Oaks-Bordeaux XII Investors, Ltd.	120,000
1852 Marshall, Houston, TX.	124,700
1741 Sul Ross, Houston, TX.	154,150
1918 Huldy, Houston, TX.	162,700
Dymaxion Apartments, Austin, TX.	170,000
RR1, 7220, Hwy. AB, Columbia, MO.	183,000
1856 Marshall, Houston, TX.	203, 800
2406 Kingston, Houston, TX.	205,200
1918 Sul Ross, Houston, TX	259,950
3429 Petite Circle, Galveston, TX.	367,500
TOTAL ASSETS	

LIABILITIES

1852 Marshall, Houston, TX.		
George Rosenau	73,384	

- 1918 Huldy, Houston, TX. Denton C. Priest Trust
- 1741 Sul Ross, Houston, TX. TCB/Houston, Houston, TX. 94,485
- RR1, 7220, Hwy. AB, Columbia, MO. Macon Bklg. & Loan, Macon, MO.
- 1856 Marshall, Houston, TX. Mills Levenson

1918 Sul Ross, Houston, TX. F. E. Dickson Darby Suiter

3429 Petite Circle, Galveston, TX.

\$44,344,088

93,185

127,150

145,854

29,915

138,784

Charter Bank, Houston, TX.	275,625
3441 Petite Circle, Galveston, TX. Prudential Home Mige, Pasadena, CA.	
muuchuai mune muye, Fasauena, um	281,045
0165 Shady Lane, Aspen, CO.	
The Boston Co., Boston, MA.	t, 320,000
, Houston, TX.	
Bank One Mortg. Corp., Indianapolis, IN.	2,490,835
TCB/Houston, Houston, TX.	52,500
Notes Payable	
KLL & LPL Investments, Ltd. (see Schedule A)	3,969,392
Enron Corp.	4,000,000
NationsBank	8,492,539

TOTAL LIABILITIES

NET WORTH

TOTAL LIABILITIES AND NET WORTH

Potential Income/Assets

Baker Hughes Stock Options

1,000 shares @ 21,95 ---- 10/25/89 1,000 shares @ 28.50 ---- 10/25/90 1,000 shares @ 25.00 ---- 10/23/91 1,000 shares @ 23.00 ---- 10/28/92 1,000 shares @ 23.00 ---- 10/28/93

Compag Computer Stock Options

12,000 shares @ 20.33 ---- 05/24/90 6,000 shares @ 8.46 ---- 05/14/92 6,000 shares @ 18.25 --- 04/23/93 3,693 shares @ 8.12 ---- 04/23/93

Enron Corp. Stock Options

763,600 shares @ 12.50 ---- 08/23/89 62,400 shares @ 13.75 --- 02/11/91 187,500 shares @ 15.50 ---- 02/10/92 200,000 shares @ 27.1875 - 02/09/93 400,000 shares @ 27.1875 - 02/09/93 48,000 shares @ 28.25 ---- 12/13/93 84,000 shares @ 33.50 ---- 02/07/94 1,200,000 shares @ 34.00 - 02/08/94

Ward 10/54

\$21,594,694

\$22,749,394

\$44,344,068

SCHEDULE A

Balance Sheet KLL & LPL Investments, Ltd. June 09, 1984

ASSETS

Non-Real Estate Investments Checking Account: Charter Bank

Aire Cure Environmental stock (15,000 x 3 3/8)	50.825
Baker Hughes, Inc. stock (3,238 x 19 3/4)	63,961
Compag Computer Corp. stock (83,064 x 34 3/8)	2.855.325
Copytele Inc. stock (5,000 x 10)	50,000
Eli Lilly Company stock (5,000 x 55)	275.000
(deferred: 451.0103 x 55)	24.805
Enron Corp stock (252,485 x 31 1/8)	7,858,599
Enron Oli & Gas Company stock (15,000 x 43 3/4)	656.250
Fiberchem inc. stock (10,000 x 1 3/32)	19.375
TOTAL ASSETS	

LIABILITIES Notes Payable Charter Bank Houston 3,969,392 TOTAL LIABILITIES \$3,969,392 NET WORTH \$7,885,036 TOTAL LIABILITIES AND NET WORTH \$11,854,428

Jerout A/M 6/10/54

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QUICK REFERENCE GUIDE FOR ANALYZING STOCK SECURED LOANS

I. Kev Facts

Borrower:	Kenneth L. Lay
	unt: \$13,500,000
Maturity:	
Terms:	See attached CAR Comments
Pricing: L	IBOR+175bp
Call Price	Per Share:\$22

Advance/Call Ratios:50/75 Collateral: Enron Corp.

Pledgor, if not Borrower: _____N/A

II. Underwriting and Analysis

<u>Quality:</u> Iomoria prime v b		- d			
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<u>Volume:</u>	_				
<u>Volume:</u> No. of shares outs	tanding: _250M			_	
<u>Volume:</u>	tanding: _250M		8M / 250MM	= 3.3%	
<u>Volume:</u> No. of shares outs Shares pledged/to	tanding: <u>250M</u> al shares outstar	nding:81			ion
<u>Volume:</u> No. of shares out Shares pledged/to Market capitaliza	tanding: <u>250M</u> al shares outstan ion (# shares out	nding: <u>81</u> tstanding X pr	rice per share)	:\$8 Bill	
<u>Volume:</u> No. of shares outs Shares pledged/to Market capitaliza Public float (total	tanding: <u>250M</u> ral shares outstantion (# shares outstandi shares outstandi	nding: <u>81</u> tstanding X pr	rice per share)	:\$8 Bill	
<u>Volume:</u> No. of shares outs Shares pledged/to Market capitaliza Public float (total likely to trade):	tanding: <u>250M</u> ral shares outstar ion (# shares ou shares outstandi 210MM	nding: <u>81</u> tstanding X pr ng less insider	rice per share) owned share	:\$8 Billi s institutionally	
<u>Volume:</u> No. of shares outs Shares pledged/to Market capitaliza Public float (total	tanding: <u>250M</u> al shares outstan ion (# shares ou shares outstandi <u>210MM</u> blic floats:	nding: <u>81</u> tstanding X pr ng less insider <u>818M / 21</u>	trice per share) owned share: 0MM = 3.9%	:\$8 Billi s institutionally	

Current price: <u>\$32.6</u>	<u>525(on 7/5/94)</u> Hi-Low p	ast year: <u>\$37/\$27</u> Low	past three	years:\$12.50
Recent stock splits:	2/1 Sept 1993	Dividend yield:	2.6%	
P/E Ratio:	20	Historical EPS:	\$1.37	
Projected EPS:	\$1.67	Book value per share:	\$9.93	

NET DAYS TO LIQUIDATE:

	# of shares	Price/share	Collateral MV	ADTV	Sales Factor
ENE	818,000	\$22.00	\$18MM	400,000	25%

Net Days to Liquidate:

ENE: $400,000 \ge 25\% = 100,000$ shares per day $\ge 22/sh$ call price, = \$2.2MM \$13.5MM/\$2.2MM = 6 days to liquidate entire loan.

III. Control and Restricted Stock Issues N/A

Is stock restricted?: _____ If restricted, how long has it been owned by borrower?: _____ Has borrower sold the stock short or entered into a put arrangement during the ownership period?: _____ Is stock subject to underwriter's lockout?: NO

Calculate limits on sales imposed by Rule 144 ("Dribble Rule"):

Under Rule 144, the maximum number of shares sold during any 90 day period is limited to the greater of (i) 1% of total shares outstanding, or (ii) the average weekly trading volume during the previous four weeks:

(i) 2.5MM shares

(ii) 2.3MM shares

The maximum number of shares that can be sold is 2.5MM or over \$80MM every 90 days.

Compare to volume limits on stock in Section II and utilize most restrictive.

<u>Control:</u>

Is borrower a director or senior officer of issue pledged?: <u>YES</u> Borrower's ownership percentage of issue?: <u>1/2%</u> Is borrower party to aggregation group which has agreements to buy or sell stock of issuer?: <u>NO</u> Do family member of borrower own stock in issuer?: <u>Yes</u> How much?: <u><1/2%</u> Does NB have lending/investment relationships with the issuer? <u>YES (Energy Group)</u> Has qualified legal counsel been engaged to review stock's restrictions, etc.?: <u>Yes</u>

IV. Margin Maintenance Requirements

Is loan governed by Collateral Maintenance Agreement? <u>YES</u> Standard NB documents?: Yes Attorney prepared?: <u>No</u> Maximum Advance Ratio: <u>50%</u> Call Ratio: <u>75%</u> Is the loan governed by Regulation U?: Yes Does structure conform to Reg U?: <u>YES</u> Margin call price per share, if applicable: <u>\$22</u> No. of days granted to cure margin call: <u>5</u> Method of notification required: <u>Letter</u> List unique features of CMA: ______

Advance/Call Ratios: _____ Margin call price per share, if applicable: _____ Have the limits imposed by Rule 144 been factored into the liquidation scenario for all secured, if applicable?: _____Yes_____

Borrower's Liquidity: <u>\$29MM</u> Cash or Equivalents: <u>\$30M</u> Unencumbered Marketable Securities: <u>\$0</u> Exchange Traded: NYSE Has perfected security interest in collateral been attained?: <u>YES</u> Is loan set up for daily monitoring of values? <u>YES</u> Has "road map" for Liquidation Scenario been documented?: <u>Yes</u>

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(A) 32 data hereich 33 station o'no matoring bournerst, countral adjourners adjourners of sum to annual figures. (B) Fully diluted. Excludes nonvecuring gain (bost) 32, (41e); 33, (4e); (C) Next devidend meeting about Next 3, solution to sum about next 3, solution and the solution of the serves meet plan available. (D) in mé-fractuel meeting about Next 3, solution and the solution of the so

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istomer: Kenneth L. Lay		1	Risk Rating:	4	CPM Analysis Date:	15-Jul-9
Delationable Brofitzbility					Summary Statistics	
Relationship Profitability		After Tax	After Tax		Summery Statsacs	
		Cont.	Cont.			
	inc/Exp.	to ROA	to ROE	Balar	nce Summary	
	morexp.	10 1104		Dalai		
et interest Spread	\$291,837	1.17%	56.97%		Average Commitments	\$19,500,00
oan Fees	\$30,000	0.12%	5.86%		Average Funded Loans	\$15,500,00
quity Funding Credit	\$18,073	0.07%	3.53%		Total Assets	\$15,469,59
eserve Funding Credit	\$2,631	0.01%	0.51%		Allocated Equity-Assets	\$314,32
et Interest Income-Credits	\$342,541	1.37%	66.87%		Allocated Equity-Other	\$3,28
ther Fee Income	\$0	0.00%	0.00%		Total Book Deposits	\$100,00
ess: Provision Expense	\$18,300	-0.07%	-3.57%		Total Collected Deposits	\$94,06
et Credit Income-Assets	\$324,241	1.30%	63.30%			
ess: FDIC Insurance	\$0	0.00%	0.00%			
Loan & LC Prod. Costs	\$447	0.00%	-0.09%	Serv	ices Used by Customer	Proj. Ann. Fe
otal Product Margin-Assets	\$323,793	1.30%	63.21%]		
-]	Letters of Credit Feec	4
					Treas. Mgmt. & Dep. Fees	4
et Credit Income-Liabilities	\$5,604	0.02%	1.09%		Funds Management Fees	:
reas. Mgt/Analysis/Other Dep Fees	\$0	0.00%	0.00%		Investment Banking Fees	:
ess: FDIC Insurance	\$260	0.00%	-0.05%		Trust Fees	:
Treas. Mgt/Dep Prod. Costs	\$1,057	0.00%	-0.21%		Foreign Exchange Fees	:
Total Product Margin-Liabilities	\$4,287	0.02%	0.84%			,
				Produ	icts/Services Not Incl. in Relationsh	up Profitability
Other Service Fees	\$0	0.00%	0.00%	,		
Equity Credit from Other Services	\$0	0.00%	0.00%		Lease Outstandings of	:
Other Service Production Costs	\$0	0.00%			Factoring Outstandings of	
- Total Product Margin-Services	\$0	0.00%	,	,	Consumer Credit Outs. of	
solar rocost margin comos		<u></u>		1	Residential Mtg. Outs. of	
					Other Significant Profit of	
Relationship Contribution Margin	\$328,081	1.31%	64.05%	<u>ا</u>	(Merchant Visa, Indirect Loans	, etc.)
Equity Credit-Fixed Assets, etc.	\$189	0.00%	0.049	6		
Less: Profit Center Expense	\$20,000	-0.08%	-3.909	6		
Corporate Overhead	\$3,217	-0.01%	-0.639	6 Key	v Variables	
Tax Expense	_\$115,920	-0.46%	-22.639	6		
					1 Year Variable COF	4.9
Total Relationship Earnings	\$189,133	1.22%	59.559	6	Commercial Float %	17.6
	vs.			7	Prime Rate	7.2
Target Earnings and ROE	\$63,521		20.009	6	Corporate OH Rate	14.7
terget sources and them	-,				Tax Rate	38.0
	\$125,612		39.559	1		

Existing or Proposed Policy/Collateral Exceptions:

4/27/94 rel. of CPM v. 2a

Variable Loan Product Margin Screen and Key Input

Company Name:	Kenneth L. Lay
Relationship Manager:	James H. Shelton

	Facility ONE	Facility	Facility	Facility	Facility
		TWO	THREE	FOUR	FIVE
Interest Income	\$380,208	\$380,208	\$36,753	\$212,917	\$0
Upfront Fees	\$0	\$0	\$0	\$30,000	\$0
Unused Fees	\$O	\$0	\$0	\$O	\$0
LC Fees	\$0	\$0	\$0	\$0	\$0
Cost of Funds	\$270,000	\$270,000	\$23,750	\$154,500	\$O
Net Spread	\$110,208	\$110,208	\$13,003	\$88,417	\$0
Eqty & Res Credit	\$5,794	\$5, 794	\$1,095	\$8,021	\$0
Provision Expense	\$6,000	\$6,000	\$900	\$5,400	\$0
Net Credit Income	\$110,002	\$110,002	\$13,199	\$91,038	\$0
Prod. Cost/FDIC	\$112	\$112	\$112	\$112	\$O
Total Prod Margin	\$109,890	\$109,890	\$13,087	\$90,926	\$0
Tax Adj. ROE (1)	79.44%	79.44%	48.30%	44.74%	0.00%
Assigned Equity	\$85,760	\$85,760	\$16,800	\$126,000	\$O
Outstandings	\$6,000,000	\$6,000,000	\$500,000	\$3,000,000	\$0
Unused Commitments	\$2,000,000	\$2,000,000	\$0	\$O	\$O
Interest Rate (365)	6.34%	6.34%	7.35%	7.10%	#N/A
Cost of Funds	4.50%	4.50%	4.75%	5.15%	#N /A
Risk Rating	4	4	5	5	0
Maturity in Months	12	12	12	180	0

Kenneth L. Lay's Relationship ROE is 59.55%.

The Target ROE of 20.00% could be achieved by:

DECREASING the spread on Facility ONE by 333 bp or,

DECREASING the annual fees on Facility ONE by 202,600 or,

DECREASING the Commercial DDA balance by 5,964,916 based on a current Commercial DDA Ledger Balance of 0.

(1) Tax Adjusted ROE equals Total Product Margin less Taxes divided by Assigned Equity.

4/27/94 rel. of CPM v. 2a

Company Name: Kenneth L. Lay Relationship Manager: James H. Shelton

Product	Margin	Summary
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15-Jul-94

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	Net Interest Income								
	Gross Spread	Equity and Reserve Credits	Loan Fees	Other Fee Income	Provision Expense	Production Costs/FDIC	Product Margin	Equity Allocation	Contribution to ROE After Tex
CONTRIBUTION FROM CREDIT FACILITIES									
Variable Credit Facilities:									
Funded Loans	291,837	20,088	30,000		18,300	447	323,177	303,600	66.00%
Unused Credits		616	0				616	10,720	3.57%
Match-Funded Credit Facilities:	•						.*		
Funded Loans	0	0	0	•	0	0	0	0	∦N/A
Unused Credits	I	0	0				. 0	0	∦N/A
Letters of Credit	4	0		о		0	0	0	#N/^
Total Contribution From Credits	291,837	20,704	30,000	0	18,300	447	323,793	314,320	63.87ኊ
Other Comm./Personal DDAs CDs and IRAs Savings Accounts REPO Sweep Accounts Total Contribution from Liab. & T. M.	5,604 0 0 0 5,604	0	0	0 0 0 0	0	1,317 0 0 <u>0</u> 1,317	0 0 0 4,287	#N/A #N/A #N/A #N/A	#N/A #N/A #N/A #N/A
CONTRIBUTION FROM OTHER SERVICES									
Funds Management Services		0		0		0	0	0	#N/A
Investment Banking Services		0		0		0	0	0	#N/A
Trust Services		0		0		0	0	0	∦N/A
Foreign Exchange		0		0		0	0	0	#N/A
Total Contribution from Other Services	0	0	0	0	0	0	0	0	<u>#N/A</u>
Total Relationship Contribution	297,441	20,704	30,000	0	18,300	1,764	328,081	314,320	64.71%
	<u></u>					Inc	come/Expense		

RELATIONSHIP ALLOCATIONS

Profit Center Expense

Corporate Overhead

Income Tax Expense

Profitability Excluding other Services

Miscellaneous Equity Allocation

4/27/94 rel. of CPM v. 2a

59.55%

59.55%

3,283

317,603

317,603

189

20,000

3,217

115,920

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