

EXHIBIT A

Tapp, Jacqueline

From: alan fishbein [REDACTED]
Sent: Wednesday, December 22, 2021 1:59 PM
To: bccompliance
Subject: FTC Fines Biglari Holdings Inc. for Repeatedly Violating Antitrust Laws

I find this settlement wholly inadequate. This guy is a scumbag who just rubbed the HSR Act in the public's and the FTC's faces. In addition to the \$1.4 mm fine, Bilgari Holdings should be required to divest its entire holdings of Cracker Barrel stock to the public in a reasonably short period say 60 days at whatever aggregate price it can get for them. I presume in the settlement Bilgari agrees to not violate the HSR law in the future but in addition it should agree to not purchase any shares of Cracker Barrel stock.

Alan Fishbein