

From: Eulau, Dennis
Sent: Sunday, January 17, 2010 8:48 AM
To: Reidy, Carolyn <Carolyn.Reidy@Simonandschuster.com>
Subject: RE: iTunes update

And also may open the door to say NYT bestsellers be at a less commission rate...also next year - can they just come back and say \$11.99...

From: Eulau, Dennis
Sent: Sunday, January 17, 2010 8:47 AM
To: Reidy, Carolyn
Subject: RE: iTunes update

The only thing that changed is that they now are offering a \$14.99/\$16.99 and \$19.99 on titles listing for over \$27.51..if we can get them to move the pricing tiers by little...\$26.99 and higher being at \$14.99? they are still concerned about the physical...I wonder if it is time to talk to MAP on physical? on know that might be trying to change the world in two seconds...but if we float that to them - would they/could they put in their terms for all?

yes - i can talk anytime...

From: Reidy, Carolyn
Sent: Sunday, January 17, 2010 12:14 AM
To: Eulau, Dennis
Subject: FW: iTunes update

Just home from dinner and saw this. I must be confused because this seems to me no movement at all—or very little—from the past.

Can we chat tomorrow?

(Our appt is Wed, not Tues)

CKR

From: Eddy Cue [mailto:cue@apple.com]
Sent: Saturday, January 16, 2010 10:05 PM
To: Reidy, Carolyn
Subject: iTunes update

Hi Carolyn,

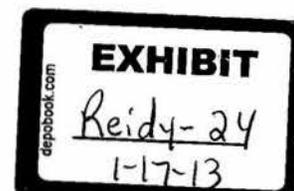
I am looking forward to getting together on Tue in NY. I really want to find a way to get this done. With our devices and software, I am confident we can materially grow your business! We will make a decision by Thu, at the latest, to determine whether we will launch a book store. The most important goal for us is to build a book store that will be the biggest in the world (sales) as quickly as possible. Our time and resources are precious and we don't want to spend them unless we can build a real business (big revenues) for us as well as you. Our alternative is to let others build book store apps (like we already have from Amazon, Barnes & Noble, etc) which gives our devices many book solutions. But we can do way better!

There are 3 driving forces (selection, price and profitability) for us to succeed. From a customer point of view, they expect us to offer all books available at a price that is less than physical. For both of us, we can only do this over the long term if there is healthy (profitable) business. We have listened to your feedback and concerns over our proposal and have made some adjustments. We have considered many different options and think this is the best one.

In addition, one question that has been asked is whether we would take less than a 30% commission. As I mentioned, at 30% this gives us a low single digit positive margin business. Secondly, it is the margin we use with all music labels, tv studios, Hollywood studios and app developers. We can not compromise this without damaging those multi-billion dollar businesses.

Here are the maximum prices for new release hardback books -

List Price	Wholesale	iTunes	70%	Diff
\$20.01-22.50	\$10.00-11.25	\$9.99	\$7.00	\$3.00-4.25
\$22.51-25.00	\$11.25-12.50	\$10.99	\$7.70	\$3.56-4.80
\$25.01-27.50	\$12.50-13.75	\$12.99	\$9.10	\$3.40-4.65



\$27.51-30.00	\$13.76-15.00	\$14.99	\$10.50	\$3.25-4.50
\$30.01-35.00	\$15.01-17.50	\$16.99	\$11.90	\$3.10-5.60
\$35.01-40.00	\$17.51-20.00	\$19.99	\$14.00	\$3.51-6.00

In addition, it is critical that we appear at least reasonable (we won't be less) to the heavy discounting that is happening for NYT best sellers. When a book that list for \$30 or less is in the NYT Bestseller List than the iTunes price will be no greater than \$12.99. Between \$30.01-35 in the NYT Bestseller List, the price will be no greater than \$14.99.

This gives you significantly more tiers and higher prices. Though I think this is higher than we need to be, the elegance and ease with which we will offer should make this work.

If you have any questions or want to discuss, don't hesitate to call me (cell 408-309-9215).

Eddy