Rick Frederking (LCA)

From:

Cameron Myhrvolc

Sent:

Friday, June 28, 1996 1 56 PM

To:

Bill Snyder

Subject:

FW ISP Referral mic summary

I was wondering this myself. How does this work?

From

Russell Stockcale

Sent

To:

Frday June 28 1996 6 38 AM Brad Chase Stephen Wu Cameron Myhrvo'd

Cc-

Dan Steele

Subject

RE ISP Referral mtg summary

I like it quite a bit. Only thing I can't figure out is how do they know if the customer actually upgrades?

From:

Cameron Myhrvold

Sant To:

Monday, June 24, 1996 4 59 PM Brad Chase; Russell Stockdale, Stephen Wu FW ISP Referral mtg summary

Subject

Here is what we have proposed for upgrading Netcom 's existing customers to IE. It is essentially a "revese bounty" of \$9 (they get \$9 against their bounties owed us by upgrading one of their customers to IE, but they have to offer 1 month of free access as an upgrade incentive to each customer)

Please let us know want you think.

Cam

From:

Bill Snyder

Sent To:

Monday, June 24, 1996 4 26 PM Cameron Mynrycki, Steve Wells

Subject

Manfred Schmied! RE ISP Referral mig summary

We modified the std upgrade language (\$3 offset for disks. \$1 offset for electronic download) with a \$9 offset (regardless of media) on the condition that NETCOM must offer one month free access to incent their customers to upgrade to IE. The \$9 can only be used as an offset againts referral fees owed (MS cannot owe NETCOM money) In addition, MS sets aside \$1 in a joint marketing fund for each competitive upgrade. NETCOM must match the \$1 in their own fund. We use this money to fund joint marketing activities (like affinity deals, trade shows, etc.). I have all the language approved by legal

Spreadsheet below shows the result of various scenarios <<File. bounty xis>>

From:

Steve Wells

Sent. Monday, June 24, 1996 3 54 PM
To: Cameron Myhrvoid
Cc: Manfred Schmiedl, Bill Snyder
Subject: RE ISP Referral mtg summary

bill, plesae outline our proposal to Netcom to cam so he can consider this as a good concept or not. He may want to recommend a variant to brad and rus. **EGOVERNMENT**

From:

Cameron Myhrvold

Monday, June 24, 1996 3 52 PM Sent To: Brad Chase, Russell Stockdale

Cc- Manired Schmedt; Steve Wells; Stephen Wu Subject FW ISP Referral mtg summary

One thing I did forget to mention today is that with the deals we have signed for IE to date, our IE IAPs have an installed base of something more than 1.6 million customers. It seems like a smart thing to think about a program to upgrade their existing customers to IE (along with singing up their new customers). I am happy to execute this and make it part of our standard deal, but it needs to be a consistent marketing program Will you guys think about this and let's figure out some things to do to go after the instaaled base of our ISPs to convert them?

Cam

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EXHIBIT 3

1

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