Printed by: Nancy Heinen

Subject: QuickTime

Fri, 22 May 1998 17:07:19 -0700 Sent: "Steve Jobs" <sj@pixar.com>

From:

<heinen@apple.com> To:

Begin forwarded message:

From: Steve Jobs <sjobs>

Date: Tue, 3 Feb 98 07:56:06 -0800

To: billg@microsoft.com

Subject: QuickTime

Cc: sj

Bill,

The Microsoft / Apple relationship seems to be progressing well. Working on Office 98 with Ben Waldman and his team has been especially productive. We

investing a lot of our marketing dollars to push Office 98 and I think it

pay off for both of our companies.

There is one thing that threatens to be quite divisive, and that is the Microsoft NetShow team's recent behavior. They are really going out of their way to say that they intend to kill QuickTime, and are being quite threatening

and rude about it. Apple will need to recirocate in kind if this behavior keeps up. For example, we have already decided that we will not allow NetShow

to be bundled with IE 4.0 on Macintosh.

I think we both want our relationship to broaden to encompass many areas,

as productivity apps, browsers, java, object models, etc. Invariably there will be a few areas where we don't agree and compete. My very strong opinion is that our overall relationship will be much healthier if we each behave with

restraint towards each other in these few competitive areas. For example,

don't hear Apple trashing Windows, do you? If you did, you might feel the

way we now feel hearing the NetShow group trashing QuickTime.

We intend to fight and win with QuickTime, and I hope this honest and proper effort doesn't meet with down and dirty tactics and tough rhetoric from the NetShow group - it could really tarnish our entire, budding relationship.

Best. Steve

