

Sources:

https://docs.google.com/presentation/d/1-z9L-sZpWwzFN5lagbqrfknqdAHGYxFWL6AfAMNIMnQ/edit#slide=id.g5e8befdd48_0_8
https://docs.google.com/presentation/d/1NSP6wOj5JIfmYfm01RjJdYDe-k0twZbAV2nfTeCfHxo/edit#slide=id.g5b2a7c9637_0_2205
https://docs.google.com/presentation/d/1Yl48IEJKPq3cJcUv0jqvTqo_P726yuwhPDEei_ZCxSA/edit#slide=id.g76eb78553b_0_6

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Agenda

- Basic Resources & Terms
- Spotlight on Earnings
- Key Ads Products & Value Prop
- Ads Org Structure
- Day in the Life: Ad Sales

Top Partners

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Basic Resources & Terms

Helpful videos to get started:

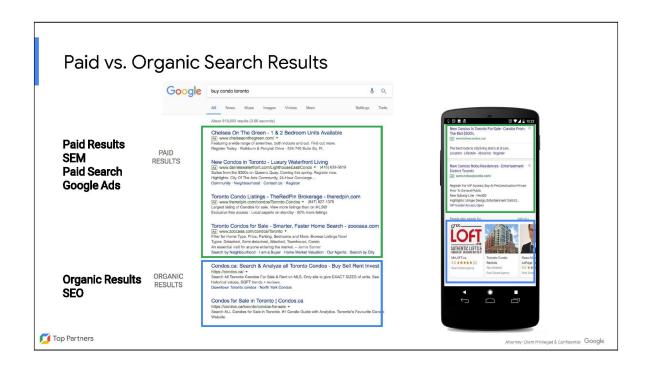
- Search basics (3:43)
 How the Search ad auction works (5:46)
 Google Marketing Platform Intro (2:06)

Basic acronyms/terms:

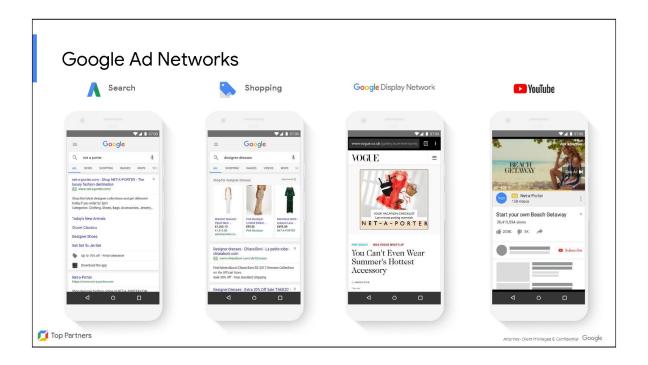
Terminology basics

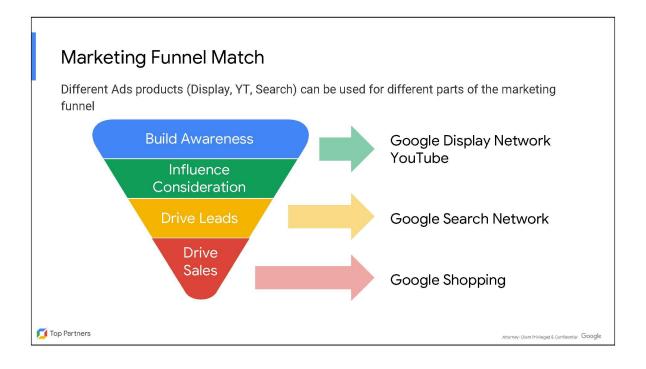
Top Partners

Alphabet Finan	cial Snapshot				
		Qu	uarter Ended December 31,		
			2019		2020
Google Search & other	Ads on Google Search, Gmail, Maps, Google Play	\$	27,185	\$	31,903
YouTube ads	Ads on YT properties		4,717		6,885
Google Network Members	s' properties AdSense, Google Ad Manager		6,032		7,411
Google advertising	Total of above		37,934		46,199
Google other	Play Store IAP, D&S devices, YT non-ad revenues (e.g., YT Premiur	n)	5,264		6,674
Google Services total			43,198		52,873
Google Cloud			2,614		3,831
Other Bets			172		196
Hedging gains (losses)			91		(2)
Total revenues		\$	46,075	\$	56,898
Total TAC		\$	8,501	\$	10,466
Number of employees			118,899		135,301
Top Partners Source: Alphabet Q4	financials, financial information		Attorn	ay-Client Pri	vileged & Confidential Goog





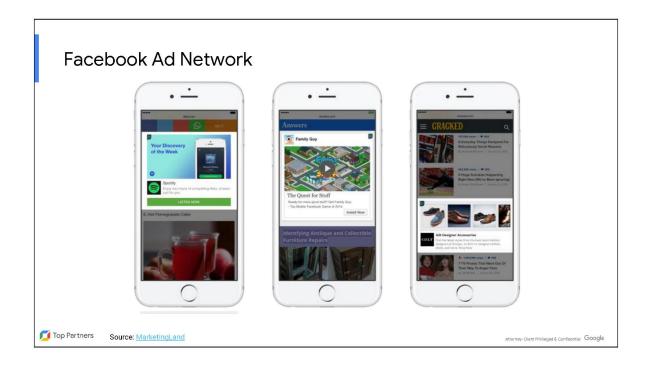








Learn more about GDN vs. DV360: https://metrictheory.com/blog/gdn-vs-dv360-choosing-the-right-display-media-platform/



Ads: Buy-Side vs. Sell-Side

- Sell-Side: Helps customers sell ads and monetize their ad space through AdSense
 - LPS: The NYTimes makes money from ads across its site; Spotify makes money from ads that play in between songs
 - o OPG: The Baltimore Sun can make additional revenue by monetizing ad space on its properties
- Buy-side: Helps customers <u>buy</u> ads to promote their business
 - o LCS (Large customers): Apple advertising hardware and services
 - Direct Sales (AE, AM): Direct Google Ads sales teams podded by vertical
 - Google Marketing Platform: Provides tech for programmatic media buying
 - o GCS (SMBs): Domino's US advertising new menu items
 - Direct Sales: Sales reps work with dozens to hundreds of SMBs based on revenue brightlines
 - Channel Sales: Works with large companies to get them to sell ads to SMBs (e.g., Shopify runs Google Ads on behalf of SMBs on its platform as an opt-in service)
 - o Sometimes these teams clash on who receives revenue credit
- Revenue Split: (Confidential) LCS/GCS ~roughly contribute equally to Google's Ad revenue; GCS is outpacing LCS but uses more FTEs



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Day in the Life: Ads Teams

Role Basics

- JBPs are a quarterly activity built in conjunction with the partner
- Performance is measured on overall quota, not partner-specific quota
- Taking a "One Google" sales approach is hard because of competing products and revenue splits

Contract Basics

- DVIP is the display and video incentive program and does not include Search revenue!
- "Kickers" are incentives used to encourage higher spend
- Pacing is key: signing a DVIP for \$XXXM does not mean a partner will necessarily spend that much
 even if they want to
 - Advertisers pay per click, and those payments accrue throughout the quarter (i.e., advertisers do not prepay for any amount of ads)
 - o If pacing is soft, this could reflect weaker-than-expected campaigns

Sales Training 101

- · Be the expert; customers need to earn your time
- Hit your quota
- · Grow incremental revenue



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