



Barry S. Arbuckle, Ph.D.
President & CEO
barbuckle@memorialcare.org

T 714.377.3000
F 714.377.3026

Assistant: Beth Zelefsky
T 714.377.3009

17360 Brookhurst Street
Fountain Valley, California 92708
memorialcare.org

December 14, 2018

Mr. Peter Muccheti
Chief, Healthcare and Consumer Products Section
Antitrust Division
United States Department of Justice
450 Fifth Street NW, Suite 4100
Washington, DC 20530

RE: CVS Health and Aetna Transaction

Dear Mr. Mucchetti,

I am writing to you regarding the proposed CVS Health and Aetna transaction. MemorialCare has had a long-standing, positive relationship with Aetna. Our relationship with Aetna includes HMO, PPO and ACO agreements with both our hospitals and Medical Foundation.

Aetna has been a collaborative business partner that has always looked for innovative ways to improve the value of healthcare delivered to Californians. We have worked with Aetna to introduce Aetna Whole Health, an ACO product designed to reward providers for efficiency and quality, to employers in Southern California. The product has been a success with many new employers choosing the Aetna Whole Health product for 2018.

MemorialCare supports this transaction and believes it will help improve healthcare access and value for California.

Sincerely,

A handwritten signature in black ink, appearing to read 'Barry Arbuckle'.

Barry Arbuckle
President & CEO