

# FROM THE DESK OF CAROL WESTON



Peter Mucchetti  
Chief, Healthcare and Consumer Products Section  
Antitrust Division  
United States Department of Justice  
450 Fifth Street NW, Suite 4100  
Washington, DC 20530

December 8, 2019

Dear Mr. Mucchetti;

As former Maine Senate Republican leader and former Director of AFP, I am writing regarding my interest in the CVS Health acquisition of Aetna. Attached is a copy of a letter sent to the Maine Bureau of Insurance during their consideration of the transaction.

I wanted you to be aware of this communication and to reiterate our continued support for the merger, which we believe will be in the best interest of patients and consumers.

Thank you for your consideration of our views.

Sincerely,

A handwritten signature in cursive script that reads "Carol Weston".

Carol Weston

[FROM THE DESK OF CAROL  
WESTON]



Friday, August 17<sup>th</sup>, 2018

Superintendent Eric A. Cioppa  
Maine Bureau of Insurance  
76 Northern Avenue Gardiner, ME 04345

Subject: CVS Health-Aetna Merger – Support

Please approve the proposed merger between CVS Health and Aetna. The net result of this merger will be improved health care for patients, lower health care costs for consumers, and greater access to vital health care professionals and services in communities here in Maine and across the country.

The access and opportunities that would be created by CVS Health's acquiring Aetna would be profound. Consumers would benefit from a uniquely integrated, community-based approach that will fundamentally reshape the health care experience. Pairing CVS Health's presence in our communities—with over 9,700 pharmacy locations and 1,100 "MinuteClinic" nationwide—with Aetna's provider network will give consumers vastly more convenient options for accessing the health care services they need while driving costs down across the entire system.

This free-market approach to lower health care costs is something I've long advocated for. Spiraling costs, increased out-of-pocket expenses, and decreased quality of care have all exposed government-run health care for what it is—an ineffective, costly, and inefficient way to provide the care Americans need. It's time to shake up the status quo of the health care industry—and this merger is exactly the right way to do it.

Think about it. Instead of simply going to fill prescriptions, consumers could be able to access a range of other vital health care services like vision, hearing, nutrition, wellness, and more. Suddenly, we have community-focused hubs for health care that anyone can access to help them lead healthier lifestyles while easing the burden on the health care system as a whole.

This merger is the most logical next step in the evolution of both CVS Health and Aetna. Please help facilitate its swift approval so that more Mainers can start benefitting from improved access to quality care at a lower cost.

Sincerely,

A handwritten signature in cursive script that reads "Carol Weston".

Carol Weston