ICITAP is based in Washington, D.C., with law enforcement development programs of varying size in foreign countries throughout the globe. The organization’s large programs are managed in the field by full-time senior law enforcement advisors, while programs too small to support an in-country management position are managed from ICITAP headquarters.

Regardless of whether a program’s day-to-day activities are managed in the field or from Washington, ICITAP program operations receive support and oversight from headquarters. Approximately 30 federal and contract employees work at headquarters to provide effective, sustained programmatic and administrative oversight to ICITAP’s international development missions.

HEADQUARTERS OPERATIONS

ICITAP’s program operations management units drive the initial planning and implementation of programs, and they coordinate program operations in the field. To facilitate coordination with ICITAP’s primary funding agencies, program operations management units are organized chiefly by geographic region:

- Asia, Africa, and the Middle East
- Europe, Eurasia, and Western Hemisphere Programs

Regional program operations units are also supported from headquarters by the Technical Services unit, including forensics, counterterrorism, and corrections services.

Management, Administration, and Strategic Services ensures the effective execution of ICITAP’s core management functions, including finance and budget, human resources, contract oversight, security, and administration. It also plans and coordinates organizational development initiatives, spearheads the organization’s performance measurement efforts, creates information products to improve ICITAP’s strategic position, and manages the organization’s curriculum development efforts.

FIELD OPERATIONS

There is no typical ICITAP field program; however, ICITAP field offices are managed by federal employees, who serve in program manager and assistant program manager positions and are generally attached to the U.S. Embassy. Hundreds of technical advisors, law enforcement instructors, and support personnel serve ICITAP’s programs worldwide.
STAFFING AND EXPERTISE

ICITAP relies on a team of highly qualified federal employees and contractors to carry out its foreign training and technical assistance missions.

Federal Employees

ICITAP’s federal employees, both at headquarters and in the field, are law enforcement and civilian professionals who possess unequaled operational and academic experience in the design and implementation of foreign law enforcement development, technical assistance, and training programs. ICITAP’s federal employees have many years of experience working in federal, state, and local law enforcement agencies; in international post-conflict or peacekeeping operations; and in management and command positions. In addition, many hold advanced university degrees and/or are graduates of the FBI’s National Academy and other highly regarded professional schools in the field of law enforcement.

Contractor Personnel

ICITAP currently uses a prime contract to procure the services of contractor personnel. Working closely with its prime contractor, ICITAP ensures that only the highest caliber contractual trainers and advisors are recruited, selected, and, ultimately, deployed for its training initiatives. On average, selected candidates have a minimum of eight years of experience in federal, state, or local law enforcement; forensics; or corrections. Contractor personnel also possess extensive experience and certification as law enforcement instructors, and many have executive-level leadership and management experience.

SECURITY PROCESSING

ICITAP’s federal employees and contractor personnel are vetted by the Criminal Division’s security program staff before they are authorized to participate in any program activity. Federal employees and selected contractor personnel working in sensitive areas receive National Security approvals. All other contractor personnel are cleared at the appropriate Public Trust Waiver level prior to being issued duty assignments.

<table>
<thead>
<tr>
<th>ICITAP Law Enforcement Expertise</th>
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<tbody>
<tr>
<td>Law Enforcement – U.S. federal, state, and/or local law enforcement personnel averaging more than 20 years of service</td>
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<tr>
<td>Command and executive positions held</td>
</tr>
<tr>
<td>Post-conflict and peacekeeping – extensive service in these types of missions</td>
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<tr>
<td>Military – active/reserve duty experience</td>
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Contractor Personnel