

# Android Mobile Search & Assistant Revenue Share Agreement Training

GOOGLE PROPRIETARY & CONFIDENTIAL ATTORNEY CLIENT PRIVILEGED

Google

Ex. No.

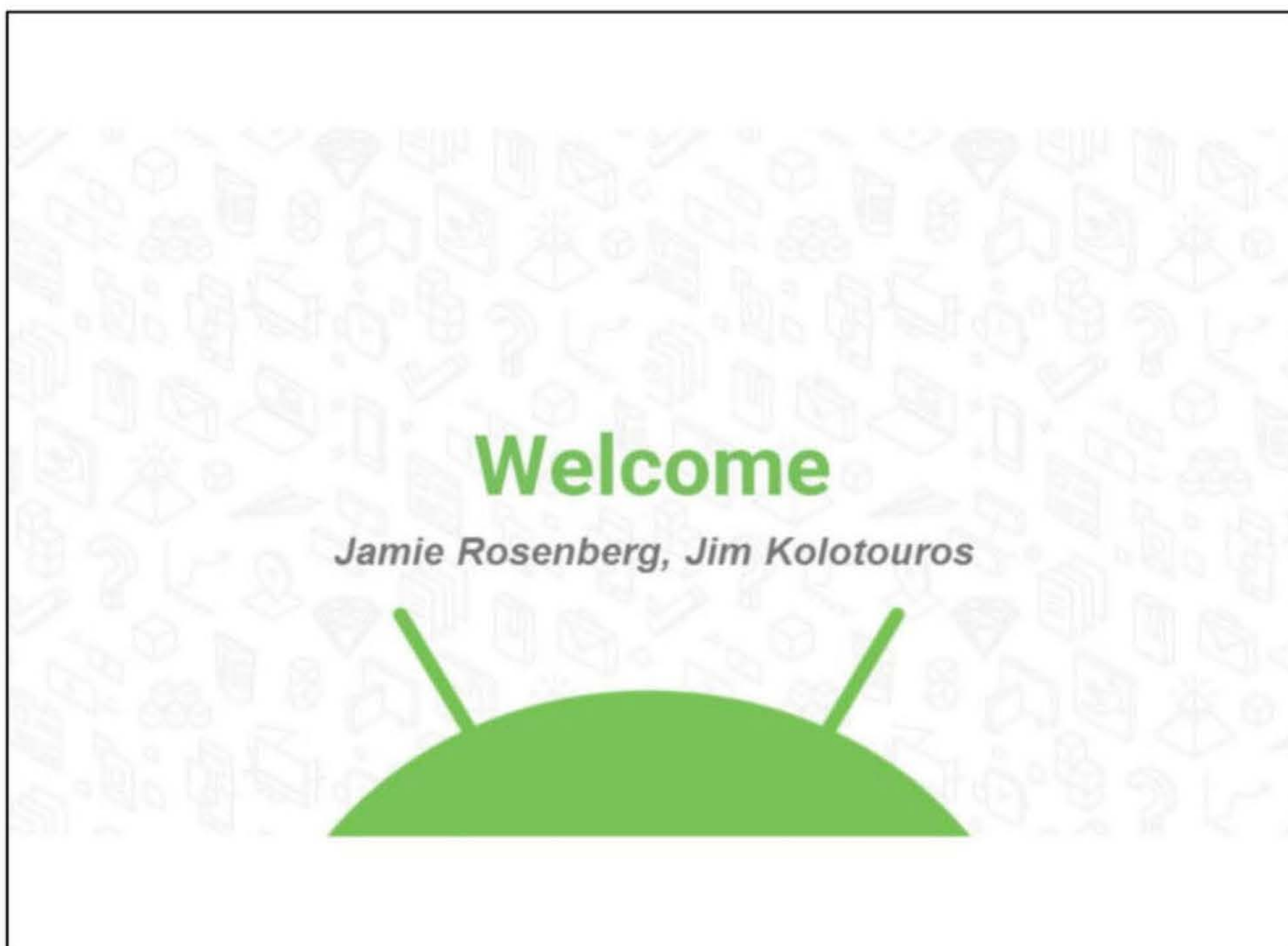
UPX0320

1:20-cv-03010-APM

Redacted

**REDACTED FOR PUBLIC FILING & ABRIDGED**

GOOG-DOJ-29824601



- Welcome

## Why Are We Here?

- We have secured BC approval for **new Revenue Share** terms and have the greenlight to **bring it to new partners**
- We are also **changing MADA**
- Given the deal's complexity, **we need to align on new terms, messaging, and potential pitfalls**
- We also want to **catch you up on other initiatives and products** before year end

Google

GOOGLE PROPRIETARY & CONFIDENTIAL ATTORNEY CLIENT PRIVILEGED

## REMINDER OF CONFIDENTIALITY

Everything shared in this training is strictly confidential and proprietary

Additionally **any written communication** regarding Rev Share and MADA should include Legal (include **Redacted**@ or **Redacted**@ and request guidance, mark content as "Confidential - Attorney Client Privileged" )

Confidential & Proprietary



### Goal 3: Increase Overall Coverage



# Redacted

Google

GOOGLE PROPRIETARY & CONFIDENTIAL ATTORNEY CLIENT PRIVILEGED

**Speaker Notes:** The 3rd objective of the new rev share agreement is to expand partner coverage. We want to protect more of our search revenues and users via more rev share agreements with carriers and OEMs.

We looked into where it makes sense to strike new partnerships or renew expired one to maximize coverage without creating burden on TAC and BD & TAM teams. We agreed on partners (old and new) that could allow us to cover <sup>Redacted</sup> of our mobile revenues and <sup>Redacted</sup> of users. Details on who is on this list are on the following 2 slides.

Mobile Revenue Share Contract at a Glance			
Search	Assistant	Security	UX
<ul style="list-style-type: none"> <li>• Device exclusivity (DHS in EU,TR,RU,KR)</li> <li>• Default on all access points</li> <li>• Chrome in hotseat and default</li> <li>• @-1 screen reserved to Google</li> </ul>	<ul style="list-style-type: none"> <li>No 3P assistants</li> <li>• on DHS &amp; -1 screen</li> <li>• w/ active hotwords out-of-box</li> <li>• w/ HW buttons or gestures enabled out-of-box</li> </ul> <p>Note: 1P assistants are OK</p>	<ul style="list-style-type: none"> <li>• New devices must be updated quarterly for 2 yrs after launch</li> <li>• Requirement is phased in over time</li> </ul> <p>Note: only new devices with partner rev-share client ID</p>	<ul style="list-style-type: none"> <li>Optional Apps: <ul style="list-style-type: none"> <li>• Gmail, Calendar, Photos, Keyboard set as default</li> <li>• Bugler in hotseat and set as default</li> <li>• Duo on DHS</li> </ul> </li> </ul> <p>Note: OEMs must opt into all apps to receive <sup>Redacted</sup> UX bonus</p>
Net Advertising Revenue Share		Redacted	

Speaker notes:

We are thinking about the deal along 4 pillars: Search, Assistant, Security , UX and are asking partners for commitments across these 4 dimensions. In exchange, we offer advertising revenue share from Search & Assistant. OEMs get Redacted if they accept all conditions of the UX Bonus. And carriers get Redacted not sure if we want to mention it to the whole room..)

Jim will walk you through the specifics of what we are changing and why



## Fallback & Objections



**Escalation Council:** Zahavah Levine + Jim Kolotouros

### Process:

**Any changes** to the approved Revenue Share,  
*outside of approved fallback options*  
**must be approved by the Escalation Council**  
**or APX if needed**

Google

GOOGLE PROPRIETARY & CONFIDENTIAL ATTORNEY CLIENT PRIVILEGED

Approved fallback options will be reviewed in the deal terms session

# REMINDER OF CONFIDENTIALITY

Everything shared in this training is strictly confidential and proprietary

Additionally **any written communication** regarding Rev Share and MADA should include Legal (include Redacted @ Redacted @ and request guidance, mark content as "Confidential - Attorney Client Privileged" )

Confidential & Proprietary



# New Revenue Share Pitch

*Jim Kolotouros*



- Welcome

## MADA and Revenue Share



We are **changing both MADA  
and Search Rev Share**

It's important you **know which provisions  
belong to which agreement and  
KEEP THEM SEPARATE when  
communicating with partners**

Google

GOOGLE PROPRIETARY & CONFIDENTIAL ATTORNEY CLIENT PRIVILEGED

## MADA Contract at a Glance



Search	Assistant	Security	UX / Preload
<ul style="list-style-type: none"><li>• Search app preloaded</li><li>• Chrome preloaded &amp; set to Google</li><li>• Search Widget Placed on DHS &amp; set to Google</li></ul>	<ul style="list-style-type: none"><li>• Long press on SW &amp; HW button triggers assist intent &amp; launches Google</li><li>• Hotword enabled</li><li>• Home button animation</li><li>• HW affordance (fingerprint)</li></ul>	<ul style="list-style-type: none"><li>• Fresh patches: new builds for any SKU w/ security patch &gt;60d will not be approved</li><li>• Quarterly updates for any SKU w 100K+ activations for 3 yrs since launch (<i>starting in 2018</i>)</li></ul>	<ul style="list-style-type: none"><li>• 11 apps <b>GMS mandatory</b>: Search, Chrome, YT, Maps, Play Store, Gmail, <i>Duo, Photos, Drive, Play Movies, Play Music</i></li><li><i>5 of those can be uninstalled by user</i></li><li>• Google Folder Placed on DHS</li></ul>

Google

GOOGLE PROPRIETARY & CONFIDENTIAL ATTORNEY CLIENT PRIVILEGED



Revenue Share Contract at a Glance			
Search	Assistant	Security	UX
<ul style="list-style-type: none"> <li>• Device exclusivity (DHS in EU,TR,RU,KR)</li> <li>• Default on all access points</li> <li>• Chrome in hotseat and default</li> <li>• @-1 screen reserved to Google</li> </ul>	<ul style="list-style-type: none"> <li>No 3P assistants</li> <li>• on DHS &amp; -1 screen</li> <li>• w/ active hotwords out-of-box</li> <li>• w/ HW buttons or gestures enabled out-of-box</li> </ul> <p>Note: 1P assistants are OK</p>	<ul style="list-style-type: none"> <li>• New devices must be updated quarterly for 2 yrs after launch</li> <li>• Requirement is phased in over time</li> </ul> <p>Note: only new devices with partner rev-share client ID</p>	<ul style="list-style-type: none"> <li>Optional Apps: <ul style="list-style-type: none"> <li>• Gmail, Calendar, Photos, Keyboard set as default</li> <li>• Bugler in hotseat and set as default</li> <li>• Duo on DHS</li> </ul> </li> </ul> <p>Note: OEMs must opt into all apps to receive Redacted</p>
Net Advertising Revenue Share		Redacted	

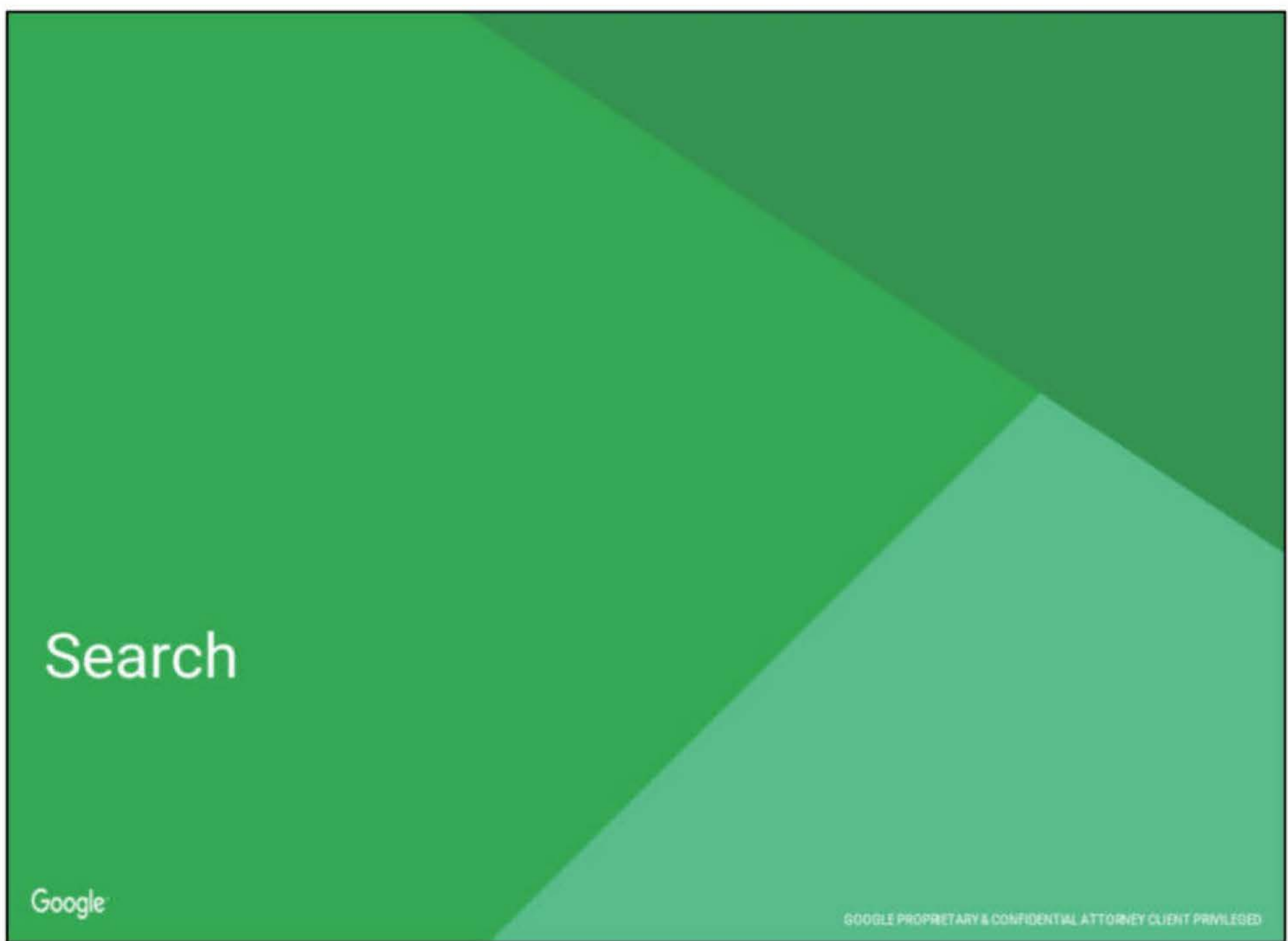
We are thinking about the deal along 4 pillars: Search, Assistant, Security and UX and are asking partners for commitments across these 4 dimensions. In exchange, we offer advertising revenue share from Search & Assistant.

We will now go through the specifics about what we are changing and why

# What We Are Changing in our Asks (and Why)

Google

GOOGLE PROPRIETARY & CONFIDENTIAL ATTORNEY CLIENT PRIVILEGED





## Search: What's Changing?

Search

Assistant

Security

UX

### Existing Terms Remain

### + New Additions

#### MADA

Search preloaded  
Chrome preloaded  
Search Widget Placed on DHS

N/A

*Note: Chrome and Search Widget are set to Google by us and can't be changed by OEMs*

#### Rev Share

Exclusivity on Device  
(DHS in EU, TR, RU, KR)  
Default on all access points

+ Chrome in hotseat and default  
+ @-1 screen reserved for Google

Google

GOOGLE PROPRIETARY & CONFIDENTIAL ATTORNEY CLIENT PRIVILEGED

Google

GOOGLE PROPRIETARY & CONFIDENTIAL ATTORNEY CLIENT PRIVILEGED

Search: Why Changing?

Search Assistant Security UX

Google Search works best on Chrome,  
Chrome in hotseat and default can drive <sup>Redacted</sup> search traffic

Redacted

Browser Setting Search Query Share

# Redacted

Google

GOOGLE PROPRIETARY & CONFIDENTIAL ATTORNEY CLIENT PRIVILEGED

Ensuring Chrome is in the hot seat and default can <sup>Redacted</sup> the search query share

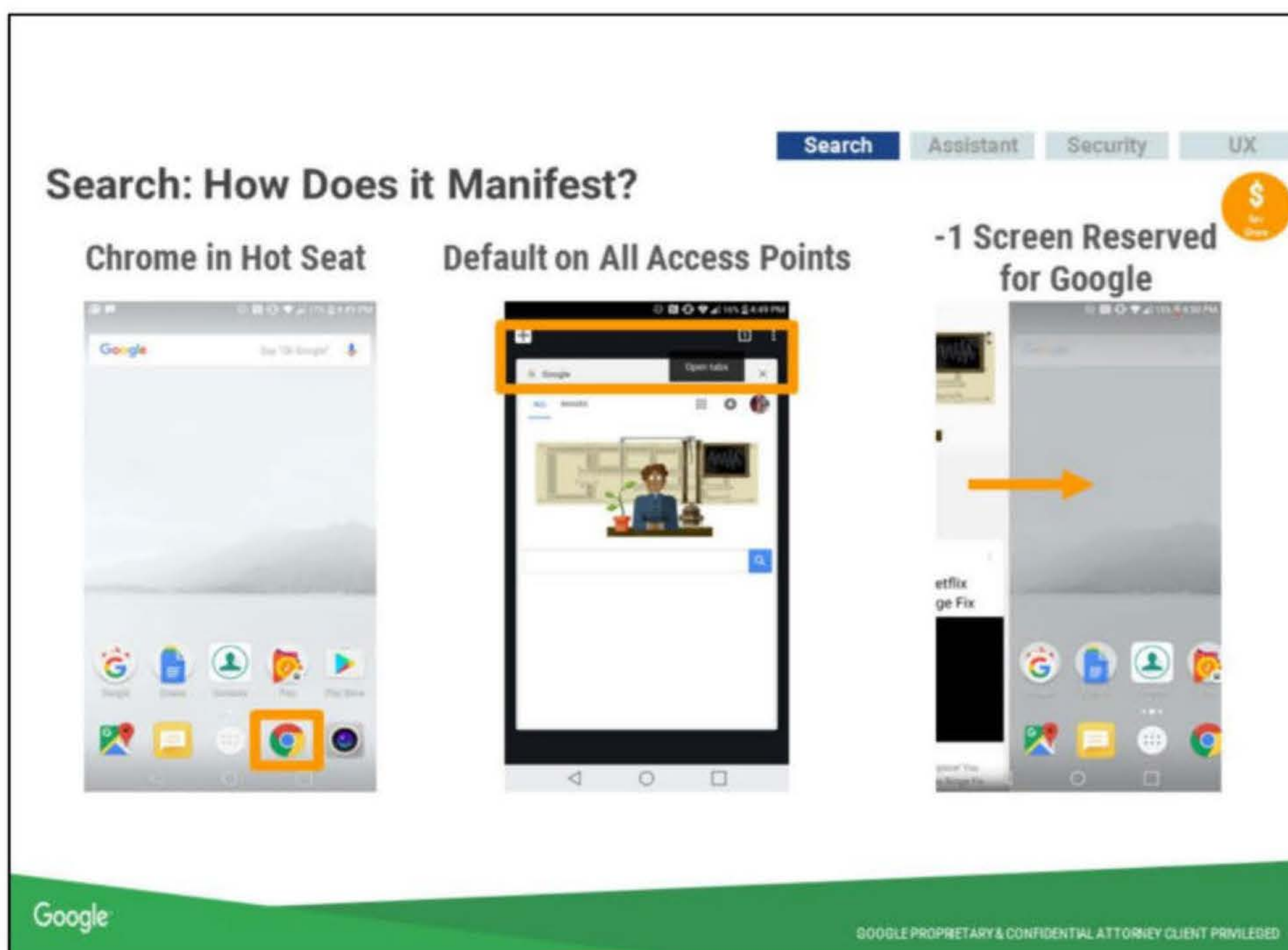


## Search: Default Settings

***All these Access Points on the mobile device  
must be set to Google.com (or local Google domain)***



1. Google Search widget
2. Google Chrome Browser
3. Browser frame on 3P browsers (aka Omnibox, address bar, in-frame search box)
4. Default home/start page on all 3P browsers
5. New tab page on 3P browsers
6. All search intents, requests and defaults, including "search", and "Web search" intents
7. Minus One Screen (Google Assistant or other service determined by Google is OK)
8. Preloaded Launcher(s)







Also chrome behavior is changing -  
[https://drive.google.com/file/d/0B9\\_9AwsN\\_7GZSTVHdWdTZWZLMm8/view](https://drive.google.com/file/d/0B9_9AwsN_7GZSTVHdWdTZWZLMm8/view)

## UX: What's Changing?

	Existing Terms	Changes
 <b>MADA</b>	<b>Google Folder on DHS</b> <b>11 GMS apps</b> preloaded ( <i>Gmail, YT, Search, Maps, Play Store, Music, Movies, Photos, Chrome, Drive, Hangouts</i> )	Duo replaces Hangouts (except tablets) Of the 11 apps distributed with GMS, 5 ( <i>Drive, Duo, Play Movies, Play Music, Photos</i> ) can be uninstalled by user
 <b>Rev Share</b>	N/A	Gmail, Calendar, Photos, Keyboard set as default; BugleR in hotseat and default; Duo on DHS <b>Carrier: Optional, individual apps: with NO bonus</b> <b>OEM: Optional, all-or-nothing for <sup>Redacted</sup> bonus</b>

## What's in MADA, What's in Rev Share?

	 MADA	 Rev Share
1. Chrome in hotseat and default		✓
2. Search widget on DHS	✓	
3. Assistant hotword enabled	✓	
4. No 3P assistant with active hotword Out of Box		✓
5. 1st party assistant not allowed on DHS	Not part of MADA or Rev Share	
6. New SKUs not approved if security targets not met	✓	
7. Gmail, Calendar, Photos, Keyboard set as default + Google Messenger as default and in hotseat		✓ Bonus Tier

Google

GOOGLE PROPRIETARY & CONFIDENTIAL ATTORNEY CLIENT PRIVILEGED



## Mobile Revenue Share Contract Recap

### Search

- Device exclusivity (DHS in EU,TR,RU,KR)
- Default on all access points
- Chrome in hotseat and default
- @-1 screen reserved to Google

### Assistant

- No 3P assistants
- on DHS & -1 screen
- w/ active hotwords out-of-box
- w/ HW buttons or gestures enabled out-of-box

*Note: 1P assistants are OK*

### Security

- New devices must be updated quarterly for 2 yrs after launch
- Requirement is phased in over time

*Note: only new devices with partner rev-share client ID*

### UX

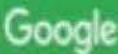
**Optional Apps:**

- Gmail, Calendar, Photos, Keyboard set as default
- Bugler in hotseat and set as default
- Duo on DHS

*Note: OEMs must opt into all apps to receive <sup>Redacted</sup> UX bonus*

Net Advertising Revenue Share

Redacted


GOOGLE PROPRIETARY & CONFIDENTIAL ATTORNEY CLIENT PRIVILEGED

Speaker notes:

We are thinking about the deal along 4 pillars: Search, Assistant, Security , UX and are asking partners for commitments across these 4 dimensions. In exchange, we offer advertising revenue share from Search & Assistant. OEMs get **Redacted** if they accept all conditions of the UX Bonus. And carriers get **Redacted** , not sure if we want to mention it to the whole room..)

Jim will walk you through the specifics of what we are changing and why

Redacted

REDACTED FOR PUBLIC FILING & ABRIDGED

GOOG-DOJ-29824675

## Fallback & Objections



**Escalation Council:** Zahavah Levine + Jim Kolotouros

### Process:

**Any changes** to the approved Revenue Share,  
*outside of approved fallback options*  
**must be approved by the Escalation Council**  
**or APX if needed**

Google

GOOGLE PROPRIETARY & CONFIDENTIAL ATTORNEY CLIENT PRIVILEGED

Approved fallback options will be reviewed in the deal terms session



## Escalation Path: APX



### When is escalating to deal review forum necessary?

Any deviation from standard requirements:	Consult slide <a href="#">49</a> for full list of approved terms & slide <a href="#">53</a> for fallbacks
Payment terms:	OEM: Revenue Share <span>Redacted</span> for full set of UX apps Carrier: Revenue Share <span>Redacted</span>
New partners	Outside of the approved list

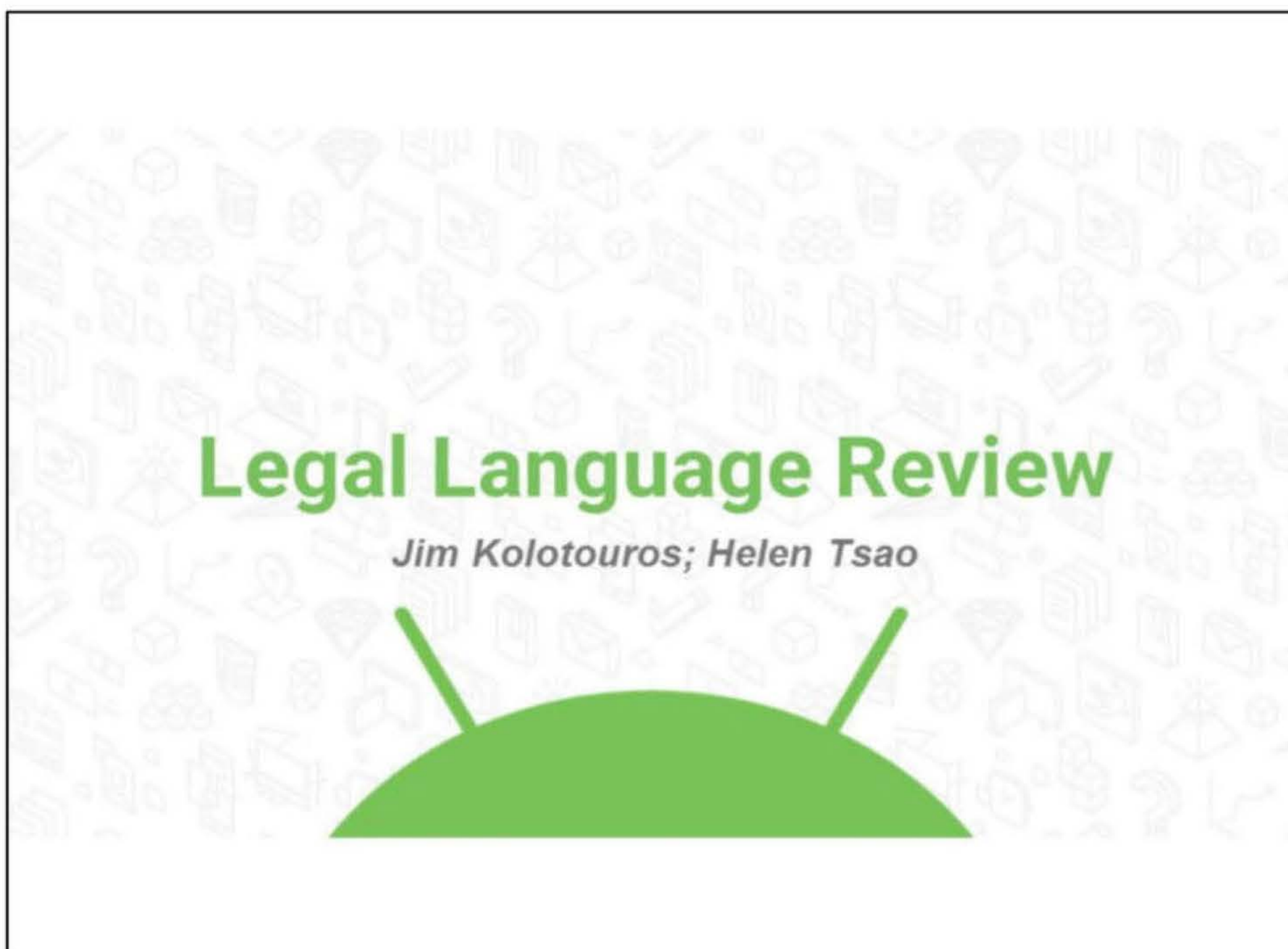
### How to get APX deal review forum approval:

- 1) Notify Compliance & Strat Ops as early as possible
- 2) Work with Strat Ops, Finance & Legal to finalize the non-standard proposal
- 3) Submit at [go/getapproval](#) (reserves time at APX, creates a summary & notifies XFN stakeholders for comments)
- 4) Present at APX and get formal approval

Google

GOOGLE PROPRIETARY & CONFIDENTIAL ATTORNEY CLIENT PRIVILEGED





- Welcome

## REMINDER OF CONFIDENTIALITY

Everything shared in this training is strictly confidential and proprietary

Additionally **any written communication** regarding Rev Share and MADA should include Legal (include Redacted@ or Redacted@ and request guidance, mark content as "Confidential - Attorney Client Privileged" )

Confidential & Proprietary

## Search: Default Settings

***All these Access Points on the mobile device  
must be set to Google.com (or local Google domain)***

1. Google Search widget
2. Google Chrome Browser
3. Browser frame on 3P browsers (aka Omnibox, address bar, in-frame search box)
4. Default home/start page on all 3P browsers
5. New tab page on 3P browsers
6. All search intents, requests and defaults, including "search", and "Web search" intents
7. Minus One Screen (Google Assistant or other service determined by Google is OK)
8. Preloaded Launcher(s)

Google

GOOGLE PROPRIETARY & CONFIDENTIAL ATTORNEY CLIENT PRIVILEGED



# Day 1 Closing Remarks

*Jim K; Jamie*



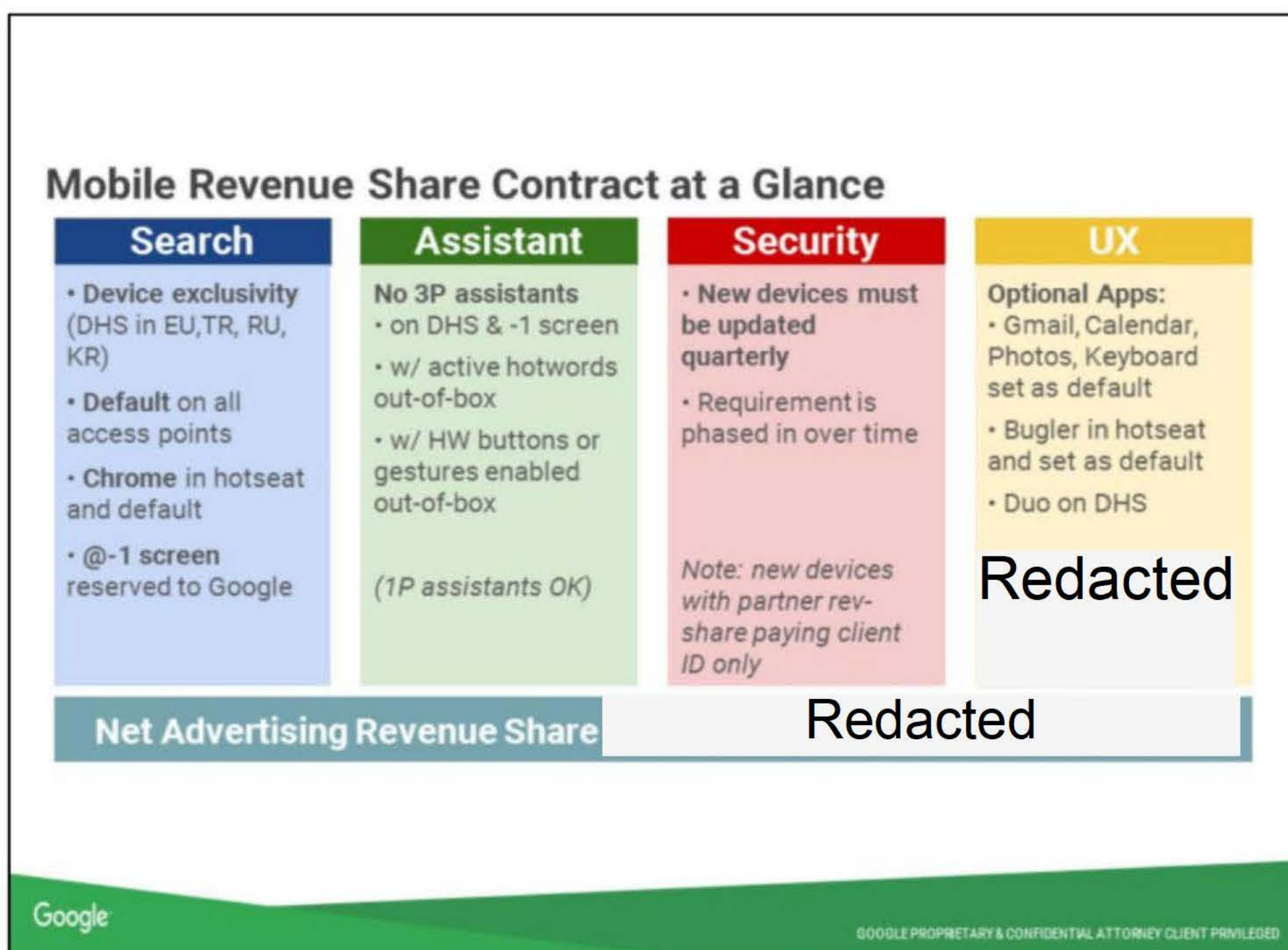
- Welcome

## MADA Contract at a Glance

Search	Assistant	Security	UX
<ul style="list-style-type: none"><li>• Search app preloaded</li><li>• Chrome preloaded &amp; set to Google</li><li>• Search Widget Placed on DHS &amp; set to Google</li></ul>	<ul style="list-style-type: none"><li>• Long press on SW &amp; HW button triggers assist intent &amp; launches Google</li><li>• Hotword enabled</li><li>• Home button animation</li><li>• HW affordance (fingerprint)</li></ul>	<ul style="list-style-type: none"><li>• Fresh patches: new builds for any SKU w/ security patch &gt;60d will not be approved</li><li>• Quarterly updates for any SKU w 100K+ activations (<i>starting in 2018</i>)</li></ul>	<ul style="list-style-type: none"><li>• 9 more GMS apps distributed (addition to Search &amp; Chrome): YT, Maps, Play Store, Gmail, <i>Duo, Photos, Drive, Play Movies, Play Music.</i></li><li><i>5 of those can be uninstalled by user</i></li><li>• Google Folder Placed on DHS</li></ul>

Google

GOOGLE PROPRIETARY & CONFIDENTIAL ATTORNEY CLIENT PRIVILEGED



We are thinking about the deal along 4 pillars: Search, Assistant, Security and UX and are asking partners for commitments across these 4 dimensions. In exchange, we offer advertising revenue share from Search & Assistant.

We will now go through the specifics about what we are changing and why



## OEM Deal Summary - 1 Pager View

Redacted

of gross revenue share (determined device-by-device) for GMS-enabled devices with OEM client ID if a device satisfies Base Tier qualification conditions

Redacted

BASE TIER		BONUS #1: Redacted (with regional exceptions on all the apps)
Securing access points & deeper engagement of engagement of Google Search & Assistant	Updates	
1. Search exclusivity on device (with regional exceptions, where DHS exclusivity applies)	Quarterly	1. Google Now @-1 Screen (#1 priority)
2. Google default on all search access points	Security	2. All below set as default:
3. Minus 1 screen reserved to Google	updates	a. Keyboard
4. Chrome: in hotseat & set as default	(for 2yrs)	b. Gmail
5. No 3P assistants on DHS and -1 screen (1P OK)		c. Calendar
6. No 3P assistants w active hotwords out-of-box (1P OK)		d. Photos
7. No 3P assistants invoked by HW buttons/gestures out-of-box (1P OK)		3. Duo on DHS
		4. Bugler in hotseat & default

OEM flagships shall comply with Base Tier Requirements. [In EC, TR and SK, OEM may elect on a device-by-device basis whether devices comply. If OEM makes this election for a device, DHS exclusivity shall apply]

OEM's non-GMS devices (with OEM client ID) can qualify for base search revenue share Redacted if the search & assistant and updates obligations are met

Google

GOOGLE PROPRIETARY & CONFIDENTIAL ATTORNEY CLIENT PRIVILEGED