EXHIBIT 17

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Community Policing in Hospitality Zones COPS Conference U.S. Department of Justice July 27, 2006

Panel
Overview
Jack Lumpkin
Beth Ford
Elizabeth Peterson
Discussion

- Jim Peters, PresidentResponsible Hospitality Institute
- Jack Lumpkin, ChiefAthens-Clarke County Police Department
- Beth Ford, Deputy DirectorChicago Police CAPS Implementation
- Elizabeth Peterson, PrincipalElizabeth Peterson Group

Panel

Overview
Jack Lumpkin
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Jim Peters
Responsible Hospitality Institute
(831) 438-1404
Jim@RHIweb.org

Responsible Hospitality Institute logo

Image of outdoor cafe

Hospitality zones are areas in a city whit extended hours, a high concentration of dining and entertainment businesses, active street life and a center of events and celebrations.

Community policing in hospitality zones is a collaborative partnership among police and enforcement agencies, businesses, community organizations and residents, each with something into offer and something to take.

Overview Trends

- Bookend Generations
- Split-use Districts
- Multi-use Sidewalks

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- Displacement
- District Cycles
- Concierge Government

Overview Issues

- Entertainment Policing
- Security, Service and Safety
- Late-night Transport Systems
- -Diversity
- Economic Impact
- Events

Image of people at party

Image of bike police

Overview

Communication

- Officer Qualifications
- Officer Training Alcohol Regulations
- Code Team Interagency collaborative
- Data Collection Calls for Service Last Drink
- Security training curriculum standards
- Hospitality Roundtables with businesses
- Drink specials promotions

Image of 2 police officers

Overview

Community

- Off-duty officers
- Business District Management Planning
- Building Community Partnerships
- Public Education
- Events (Super Bowl Mardi Gras)
- Stadium Arena

Image of roundtable meeting

Overview

Crowd Management

- Event Focus Friday and Saturday
- Walk-throughs procedures
- Gang control
- Staggered hours non-alcohol service
- Staff Deployment security with police
- Universal Trespass Policy
- Extended Perimeter liability communication

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Image of event security staff

Chief Joseph H. Lumpkin, Sr. Athens-Clarke County Department of Police Services

(706) 613-3888 ext. 244 JosephLumpkin@co.clarke.ga.us

Image of Athens-Clarke Georgia County Police patch

Image of bike officer

Officer Oualifications

- Customer service orientation
- High degree of understanding/tolerance for different cultures and backgrounds, as well as challenging scenarios and behaviors
- High work ethic
- Physically capable
- Excellent communication skills
- Innovative problem solver

Training

- Alcohol regulations & procedures
- State law
- Local ordinances
- Problem solving
- Task specific skills (i.e., bike patrol)

Image of speaker at lecturn

Off-duty personnel

- 6 o'clock news test
- Tools for avoiding collaboration on "house rules"
- System for monitoring:
- ? loyalty
- ? performance
- ? behavior

Image of bike officer and community member

Event focus

- SARA
- Intelligence
- Emphasis on inter-organizationalcollaboration
- Mutual planning and execution, stressing:
- ? reducing risk
- ? increasing voluntary compliance
- ? reducing violations

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Walk-through procedure

- Well developed and understood protocol
- Clear understanding with prosecutors
- Policies developed in conjunction with Hospitality Resource Panel
- Underage issues addressed throughout venues

Imge of movie theater marquee

Universal trespass policy

- Systems approach
- "Barring" as a condition of bond/probation for crimes that threaten public safety
- Displacement impact

Image of street performer

Beth Ford

Chicago Police Department CAPS Implementation Office (312) 747-3399 Beth.ford@chicagopolice.org

Image of police officer and community members

Building Community Partnerships

- Begun in 1993
- Structured yet decentralized
- Problem solving initiated at very local levels to address crime and disorder issues specific to that neighborhood
- $\, \cdot 18 \, \mathrm{th} \, \, \mathrm{District} \, \, \mathrm{highest} \, \, \mathrm{concentration} \, \, \mathrm{of} \, \, \mathrm{licensed} \, \, \mathrm{establishments} \, \, \mathrm{in} \, \, \mathrm{the} \, \, \mathrm{City} \, \, \, \mathrm{City} \, \, \mathrm{City} \, \mathrm{City$
- Developed Hospitality Subcommittee to regularly bring together police and representatives of licensed establishments to discuss issues specific to those businesses and surrounding communities
- ${\boldsymbol{\cdot}}$ Also included resident organizations impacted by hospitality industry

Building Community Partnerships

• Cooperation with other City Departments to pro-actively address emerging crime and disorder issues

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Image of police officer on horse

- Mayor's License Commission community meetings
- ${\boldsymbol{\cdot}}$ Now housed in the Department of Business Affairs and Licensing

Image of waterfront

Developing and Implementing New Strategies in Hospitality Zones

- In the past ten years, new mixed use zones have emerged throughout the City
- -18th District Hospitality Subcommittee laid foundation for how we look at issues related to the hospitality industry
- Working with the RHI, expanded the opportunity to involve hospitality industry in the development of new strategies
- Again, built on the center of Chicago's community policing strategy each stakeholder police, other City Departments, and residents and businesses have roles and responsibilities in creating and sustaining safe neighborhoods

Developing and Implementing New Strategies in Hospitality Zones

- Hospitality Business Roundtables
- Hospitality Business Orientations
- Early Assistance Teams

Image of people by helicopter

Additional Public Education Initiatives

- Developed around specific crime patterns or issues
- Series of sexual assaults of women coming home from bars
- Methamphetamine use in principally GLBT establishments

Image of nightclub

Community Policing in Hospitality Zones Elizabeth Peterson

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Elizabeth Peterson Group, Inc. (323) 464-6575 eap1@pacbell.net

Image of Hollywood sign

- 1 million visitors annually to the Hollywood Bowl
- Home of Academy Awards and other entertainment shows
- 38 movie premieres in 2004
- 750,000 theater patrons per year
- 10 million local visitors per year
- 3,196 housing units planned

Images of Los Angeles landmarks

Map of Hollywood Entertainment District Sketch of streetscape

Crime Fighting Model

- High Risk People
- High Risk Locations
- High Risk Activities
- 10% Victims are victimized 40% of time
- 10% Suspects responsible for 50% crime
- 10% locations are responsible for 60% crime

Operation Restore Hollywood

- · City Attorney Block Project
- 18th Street Gang Injunction
- Community Policing Partnership
- · Staggered Closing Hours
- · Conditional Use Permit

Image of speaker at lecturn

Code Team - Interagency Task Force

- Metropolitan Police
- Narcotics Division
- Hollywood Area Special Enforcement Unit
- Hollywood Area Patrol
- Detectives and Vice, Transit Group
- City Attorney's Office (community prosecutor)
- District Attorney's Office
- Existing community partnerships

Image of nightclub
Security Plan - Training

- Standardized Training for Alcohol Retailers
- Conditional Use Permits
- Orientation on government process

- Promoters
- \bullet Crime prevention and security plans
- Aggravated Assaults
- Club Drugs
- Valet Thefts
- Car Burglaries
- Intoxication and Age Service Issues
- Special Event Planning
- Summer Preparations

Crowd Management

- Street Cameras
- Gang control
- Staggered hours
- Staff Deployment
- Extended Perimeter

Image of street

Last Drink Data System

- Community Covenant
- Identify place of last drink
- Monitor
- Establishment
- Day of the week
- Blood alcohol level
- Age and gender
- Early Assistance Team
- What is your experience with these issues and tactics?
- Lessons learned in policing hospitality zones?
- Challenges you face in your city?

Image of people at restaurant

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