HIGHLY CONFIDENTIAL – SUBJECT TO PROTECTIVE ORDER

2,500 2,084 2,054 2,008 1,993 2,000 1,781 Number of launches 1,645 1,603 1,500 1,000 500 0 2016 2017 2018 2019 2020 2021 2022

Figure 66: Google Display Product Launches from Ariane Launch Calendars, 2016-2022

Sources: Exhibits A-H of Robert J. McCallum Letter to Kaitlyn E. Barry and Kelly D. Garcia (July 20, 2023) **Notes:** Launches are defined as unique Ariane-launch IDs.