U.S. DEPARTMENT OF JUSTICE
OPEN GOVERNMENT PLAN 3.0

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I. Introduction

At the Department of Justice, we remain committed to the overarching goal of bringing down barriers between the government and the public we serve. The Department is a law enforcement agency with multiple missions, including administering the Freedom of Information Act (FOIA), protecting national security, keeping citizens safe from crime, protecting the most vulnerable populations, safeguarding taxpayer dollars, and enforcing environmental justice. Although, by necessity, the Department must balance a host of competing interests, some of which may prevent the disclosure of information, the principles of transparency, participation, and collaboration are central to achieving its missions.

This Plan, as with our prior plans, builds upon the framework laid out by the Obama Administration and Attorney General Eric Holder. It has now been five years since the President emphasized in his Memorandum on Transparency and Open Government this Administration’s intent to achieve “unprecedented levels of openness.” The Department has embraced this commitment, which, as Attorney General Holder has stated, “underscores the sacred bond of trust that must always exist between the government and all those we are privileged to serve.”

With this Open Government Plan, the Department lays out its ongoing and anticipated efforts to increase openness. All of this work is informed by the belief that, in the words of President Obama, “openness will strengthen our democracy and promote efficiency and effectiveness in Government.” The Plan describes a number of new initiatives, including two new flagship initiatives, and also provides an update on the progress the Department has made toward completing initiatives highlighted in our Second Open Government Plan. The main content of the Plan is organized by topic area, but the Plan also includes a more detailed appendix that lists relevant open government activities by component.

This Plan reflects the feedback we have received from various sources to date. However, the Department recognizes that this Plan is, and must remain, dynamic. To implement the proposed Open Government initiatives and to identify new ones, we welcome the public’s comments and ideas.

II. Reaching Out to Stakeholders and the Public to Craft a New Plan

For its Third Open Government Plan, the Department sought the input of employees, the public, and stakeholders who were invited to share their ideas on how to make the Department more open and accountable.

The Department began the process of developing a new plan by canvassing components within the Department for ideas on how the Department could improve its transparency, participation, and collaboration. Each component’s Open Government Officer was responsible for reporting his or her component’s activities that should be included in the current plan. These Open Government Officers also met to exchange suggestions for Department-wide policies and initiatives that could improve how we engage those outside the Department and provide the public with insight into our work.
To solicit ideas from members of the public, the Department posted messages on its Open Government webpage, its blog, and Twitter. In response to these postings, we received 13 ideas, including five from civil society organizations. Some ideas submitted did not lend themselves to action. Other ideas were communicated directly to components with the request that they consider taking action. The Department also initiated a dialogue with these groups and conducted listening sessions to better understand specific concerns, to discuss the feasibility of implementing their suggestions, and, if appropriate, to determine alternate ways to disseminate the same information to the public. This process included facilitating conversations between the civil society stakeholders and the relevant components. In addition to these discussions, in April 2014, the Associate Attorney General invited civil society organizations to present their ideas for the Department’s Open Government Plan.

These conversations have yielded tangible results. Based on suggestions from civil society stakeholders, among others, the Department plans to review a snapshot of FOIA litigation it handles on behalf of executive agencies. Likewise, our discussions with the groups have given the Department specific action items that it will explore as it modifies the Foreign Agents Registration Act (FARA) database, available at www.fara.gov.

All this input has not only helped us determine the content of the current plan, but has also assisted us in identifying issues that are of particular importance to employees, the public, and stakeholders.

III. Flagship Initiatives

Leading the Effort to Modernize the Freedom of Information Act (FOIA)

The FOIA . . .
“. . . is the most prominent expression of a profound national commitment to ensuring an open Government.”
–President Barack Obama

“. . . reflects our nation’s fundamental commitment to open government.”
–Attorney General Eric Holder

The FOIA is an essential tool for transparency in government. For this reason, both the President and the Attorney General have emphasized the important role that FOIA plays in ensuring a transparent and accountable government. As the lead agency responsible for encouraging government-wide compliance with the FOIA, the Department of Justice will engage in four key initiatives that will further improve the overall administration of the FOIA for both agencies and requesters.

• Drafting a Common FOIA Regulation
The Department has taken the lead in developing a common FOIA regulation of core standards that can apply to all agencies. Agencies promulgate FOIA regulations to procedurally assist in the implementation of certain provisions of the law, such as
where and how to make a request. While currently these regulations can vary among the one hundred agencies subject to the FOIA, agencies generally share certain steps in the FOIA process. By standardizing these common aspects through a core FOIA regulation and common set of practices, it will be simpler for requesters to understand and navigate the FOIA process and easier for agencies to keep regulations up to date.

- **Developing a Consolidated FOIA Portal**
  Currently one hundred agencies are subject to the FOIA, and requesters must submit their FOIA requests directly to each agency. The Administration has committed to launching a consolidated request portal that will allow the public to submit a request to any federal agency from a single website and that includes additional tools to improve the customer experience. The Department has committed funding for this effort and currently serves as a key member of the project’s task force. The Department’s staff will continue to work on this project in close collaboration with the Office of the U.S. Chief Technology Officer.

- **Improve Internal Agency Processes**
  As agencies continue to receive more requests every year, it has become even more important to examine their internal FOIA processes for further efficiencies. As detailed in the Chief FOIA Officer Reports submitted to the Department every year, several agencies have conducted such self-assessments and have utilized what they learned to make dramatic improvements in reducing backlogs and processing times, as well as increasing proactive disclosures. Building upon these targeted efforts, the Office of Information Policy (OIP) will hold a series of agency *Best Practices* workshops focused on specific topics such as reducing backlogs and improving timeliness. Each workshop will include a panel of agency representatives and experts who will share success stories and strategies so agencies can learn from one another for the overall benefit of FOIA administration across the government.

- **Improve FOIA Training Across the Government Through e-Learning**
  A proper understanding of the FOIA, including the correct application of the statute’s provisions and the Attorney General’s 2009 FOIA Guidelines, is the first step towards any successful FOIA operation. To guarantee the availability of FOIA training to all federal employees, OIP will develop a suite of e-Learning training modules specifically designed for all levels of the federal workforce from the senior executive, to the FOIA professional, to the everyday federal employee whose records are subject to the FOIA.
Civil Legal Aid is . . .
“. . . central to our notion of equal justice under the law.”
—President Barack Obama

“. . . our shared responsibility . . . equal opportunity for every citizen. . . .”
—Attorney General Eric Holder

Civil Legal Aid is free legal assistance to low- and middle-income people who have non-criminal, civil legal problems. Civil legal aid helps people access basic necessities such as healthcare, housing, government benefits, employment, and educational services.

One of the most exciting ventures launched by the Justice Department and White House Domestic Policy Council in 2012 is the Legal Aid Interagency Roundtable (the Roundtable, or LAIR), with 17 participating agencies, and staffed by the Department’s Access to Justice Initiative. Co-chaired by Associate Attorney General Tony West and Tonya Robinson, Special Assistant to the President for Justice and Regulatory Policy at the White House Domestic Policy Council, LAIR works to raise awareness about the profound impact legal aid programs can have in advancing federal efforts to promote access to health and housing, education and employment, family stability, and community well-being.

The Roundtable serves as an excellent example of not only inter-agency collaboration, but also public participation, as the Department reaches out to leverage the activities of private individuals and groups with government benefits and grants to enhance government objectives.

With the launch of the online LAIR Toolkit on April 8, 2014, the welcome message from Attorney General Holder and Domestic Policy Council Director Cecilia Munoz described the basic principles and goals underlying the Roundtable:

The Roundtable has three main objectives: 1) to identify federal funding streams at agencies that could achieve improved outcomes and more efficiently reach their goals by adding civil legal aid partners; 2) to identify opportunities where civil legal aid partners can collaborate with agencies more generally, outside of the grant-making process; and 3) to identify and do away with unintended barriers that can prevent civil legal aid providers from becoming grantees, subgrantees, or partners in Federal initiatives.

The Roundtable’s work is premised on the recognition that applying the power of legal services to meet Federal objectives creates more opportunities for Americans to grab the next rung on the ladder out of poverty . . . . In short, legal services can transform lives for the better, and there is a role for the Federal
Government to play in helping to ensure access to these critical services.

The Legal Aid Interagency Roundtable Toolkit was designed to provide useful information about the many ways civil legal aid supports federal objectives and improves federal program outcomes and enables the legal services community to identify federal agencies with program goals where they can add value. The first part of the Toolkit is Civil Legal Aid 101, a primer of frequently asked questions about civil legal aid and their answers. The page dedicated to Supporting Federal Efforts provides case studies on the various ways in which civil legal aid has supported federal efforts to assist citizens, including by: preventing domestic violence; helping people with criminal records successfully re-enter society; and assisting our veterans and servicemembers. A resource page of select federal agency resources gives examples of grants, training and technical assistance, and other federal resources of particular interest to non-profit organizations and government agencies working to enhance civil legal aid for underserved populations.

A number of inter-agency collaborations stemmed from LAIR and examples include:

- Over half a dozen grants designed to help individuals who have served their time and paid their debts successfully transition back to their communities — such as the Department’s Second Chance Act grants, as well as the Department of Labor’s Reintegration of Ex-Offender grants — now allow for the use of federal funds for legal aid that furthers grant goals, such as to help secure driver’s licenses, expunge criminal records, litigate inappropriate denials of housing or employment and violations of the Fair Credit Reporting Act, and modify child support orders.

- New webinars spotlight federal resources relevant to agency priorities and legal aid practice. For example, the site features a webinar from the Consumer Financial Protection Bureau, aimed at protecting people from abusive consumer practices. Another webinar from the Department of Health and Human Services’ Administration for Community Living, National Legal Resource Center (NLRC) offers an overview of the NLRC and its partner organizations and focuses on how legal aid professionals and advocates in law and aging can access its wide range of resource support, expert consultation, training, and technical assistance.

8 [http://www.youtube.com/watch?v=1HB7aJFD4CY&feature=youtube](http://www.youtube.com/watch?v=1HB7aJFD4CY&feature=youtube).
More information about LAIR can be found on our website.\textsuperscript{10} The public and stakeholders can share ideas about the new LAIR Toolkit content by writing to LAIR@usdoj.gov.

IV. Transparency Initiatives

Using Information Technology for Transparency

i. Digital Strategy and Open Data

The Department has met the Digital Government Strategy’s two initial milestones by delivering two new Application Programming Interfaces (API) for data sets available to the public.

To provide transparency and support planning across the funding applicant community, the Office of Justice Programs (OJP) released additional APIs that link to the Grant Funding Opportunities Forecast & Descriptions. To assist the public in using existing data sets of criminal and juvenile justice information, OJP also recently led development of a comprehensive online data catalog for the Department. Search and navigation tools allow the public to quickly find the data sets and access them in a variety of open formats, including methods to interact with the data using graphs, charts, segmentation tools, downloads, and out-of-the-box, machine-readable APIs.

The Bureau of Alcohol, Tobacco, Firearms and Explosives (ATF) has also released a new U.S firearms trace data set,\textsuperscript{11} along with a set of APIs, which enables several search options including firearms types, source states, time-to-crime, crime categories, and recovery cities. Along with the 2010 and 2011 data that are available in an open format, ATF will publish data from additional years for access using the APIs.

The Department has significantly increased the volume and variety of data sets posted on Data.gov and continues to add Department data sets to the Public Data List,\textsuperscript{12} which is posted on the Department’s public website. Going forward, the Open Data program will remain focused on growing the Public Data List to encompass all data sets currently available to the public, as well as on identifying and releasing additional high value and high interest data sets requested by members of the public.

The Department is currently developing a more formal and consistent process for identifying, releasing, and routinely updating data, while ensuring security, privacy, and confidentiality reviews are performed.

While the Department has moved ahead to implement the Open Data Policy issued under Office of Management and Budget Memorandum M-13-13, a formal Department-wide

\textsuperscript{10} \url{http://www.justice.gov/atj/legalaid/}

\textsuperscript{11} \url{https://www.atf.gov/content/About/statistics/developer/}

\textsuperscript{12} \url{http://www.justice.gov/data/}
policy defining the actions and responsibilities of Department leadership and staff for implementing the Open Data Policy is under review and will be issued in the near future.

The Department’s ongoing participation in the interagency e-rulemaking initiative also supports the President’s Open Government Initiative. Regulations.gov provides citizens one access point to view and comment on federal agency rulemakings and notices that have been published for public comment. This system is a significant improvement from the old paper-based system, which required interested persons to physically visit the Department’s “docket room” in order to review public comments. The agency-side of the site is called the Federal Docket Management System. The Department’s policy is to post public comments as soon as practicable, ideally within two days of receipt. By publishing information online, the Department of Justice helps to create and institutionalize a culture of open government.

For more detailed information about the Department’s Digital Strategy and Open Data, please see Appendix A, under Justice Management Division or visit the Department’s Digital Strategy website. 

ii. Enhancements to the Department’s Website

The Department continues to improve our public websites through effective use of technology. The Department is migrating its primary public website, Justice.gov, to a content management system to improve website accessibility, update content workflow, and provide enhanced tools for website management. The revised website will be device neutral, rendering content appropriately formatted for mobile devices. The improved site will also be able to provide relevant data for use through APIs, conforming to the intent of the President’s Digital Government Strategy and the Open Data Initiatives. The resulting website will enhance the user experience by making current information readily available to the public.

The Drug Enforcement Administration (DEA) now provides a one-click feature on its website for public submission of tips via an automated form. Citizens can report possible violations of controlled substances laws and regulations, including the growing, manufacture, distribution or trafficking of controlled substances. Also on the law enforcement front, RSS feeds of Most Wanted lists are available online from the DEA, the Federal Bureau of Investigation, U.S. Marshals Service, and ATF websites.

To reach more potential job-seekers, the Department’s Office of Attorney Recruitment Management is working with the Office of the Chief Information Officer to develop a Legal Careers Job Search application for iOS and Android devices. The app will allow users to search experienced attorney vacancies and volunteer legal internship opportunities throughout the Department. Users will have the ability to search for jobs based on geographic preference, legal practice area, or component of interest. They will also be able to set specific preferences, receive alerts of relevant job opportunities, and share Department attorney and legal intern

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vacancy announcements with others. With roughly 2,000 legal internships and hundreds of lateral attorney positions filled every year around the country, the app will provide potential applicants with information at their fingertips.

In addition to these changes, the Department is in the process of improving or has already updated the following websites: ATF.gov; BOP.gov (the Bureau of Prisons); FOIA.gov; justice.gov/nsd/overt/ (National Security Division’s Office of Justice for Victims of Overseas Terrorism); and ovw.usdoj.gov (Office on Violence Against Women).

To make web content more accessible to a broader audience, the Department continues to expand the content for Spanish-speakers.\textsuperscript{16}

iii. The Foreign Agents Registration Act (FARA) Database

As we described in the last version of our Open Government Plan, the National Security Division’s Counterespionage Section has a dedicated FARA Unit, responsible for administering and enforcing the FARA. FARA requires persons acting as agents of foreign principals in a political or quasi-political capacity to publicly disclose their relationship with their foreign principals, their activities for their principals, and receipts and documents from those activities. In April 2011, the Department introduced an improved online FARA portal, FARA eFile.

In the process of implementing the Open Government Plan, the FARA Registration Unit, in conjunction with the National Security Division Information Technology Section, has begun to assess the feasibility of generating additional features to the current online portal, which will enable the public to search, sort, and print information from the database more easily. Over the next two years, the Department will continue to review the FARA website and electronic filing system, while soliciting reasonable and concrete suggestions and feedback from the public, and will work to make feasible and appropriate modifications to the database. Throughout this process, the Department will specifically investigate collecting and publishing registration information as structured data in a machine-readable format.

\textit{Improving FOIA Administration}

The Department of Justice, through its Office of Information Policy (OIP), continues to implement various measures to ensure that the presumption of openness is integrated into the FOIA processing of all agencies. As described in our prior plans, each year OIP issues government-wide policy guidance and provides training to thousands of agency professionals on the proper application of the FOIA and implementation of the President’s FOIA Memorandum and the \textit{Attorney General’s 2009 FOIA Guidelines}.\textsuperscript{17}


\textsuperscript{17} http://www.justice.gov/ag/foia-memo-march2009.pdf.
As a separate measure of accountability, OIP also issues new guidelines every year for agency Chief FOIA Officer Reports and conducts assessments of agency progress in meeting the many milestones addressed in those reports. Through these Chief FOIA Officer Report guidelines, OIP establishes multiple requirements and benchmarks for agencies to meet in implementing the President’s and Attorney General’s FOIA Memoranda. OIP has continually modified and expanded those requirements as agency implementation of the Attorney General’s 2009 FOIA Guidelines has matured. In the upcoming years, OIP will continue to modify the requirements of the Chief FOIA Officer Report to build on the successes of previous years. Additionally, OIP will continue to assess agencies on the progress being made to improve their FOIA administration by scoring them on various milestones tied directly to the Attorney General’s 2009 FOIA Guidelines. As with previous years, to make the assessment progressively more challenging and to incorporate direct input from civil society, OIP will continue to modify the milestones for which agencies are scored.

The Department handles incoming FOIA requests to the Department on a decentralized basis, with each component responsible for maintaining and processing its own records. The number of FOIA requests received and processed annually by the Department’s components fluctuates from year to year and can be as high as over 25,000 and as low as in the single digits. While the Department’s administration of the FOIA is decentralized, the Associate Attorney General serves as the Department’s Chief FOIA Officer, and OIP provides guidance and coordinates with the components on the Department’s FOIA responsibilities. Additional information about the Department’s FOIA administration, including a description of the Department’s FOIA staffing and organizational structure, process for responding to requests, and links to all of our FOIA reports can be found on our website.

During Fiscal Year 2013, the Department received a record high 70,081 FOIA requests, the second highest number of incoming requests for the entire government. Notably, this marked the third straight year in which the Department has experienced an increase of incoming requests. Despite tough fiscal times and a reduction in its FOIA workforce, the Department could mitigate the impact of these ever-increasing numbers of incoming requests by continuing to process requests at a high level. Over the last two fiscal years, the Department processed record highs of over 68,000 requests. As a result, the Department’s backlog of requests increased in Fiscal Year 2013, but by less than 1,800 requests. The Department did, however, reduce the age of the requests in its backlog by closing its 10 oldest requests and appeals for the sixth consecutive year. In Fiscal Year 2013, the Department also continued to make more full releases of records, maintained a high release rate of over 93%, and responded to its simple requests (accounting for 85% of all perfected requests) within an average of fewer than 22 days. The Department has increased its full releases every year since Fiscal Year 2009.

While much progress has been made since the Department’s last plan, the Department views any backlog increase as a significant matter that warrants attention. As discussed in the

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Department’s 2014 Chief FOIA Officer Report, a number of initiatives are underway to improve the Department’s overall FOIA administration, including efforts to reduce the backlog of pending FOIA requests. First, as part of the 2014 Chief FOIA Officer Report, OIP asked each component that experienced a backlog increase to provide their plans for backlog reduction in the upcoming year. A number of components reported plans to hire additional FOIA professionals and to adjust workflows to maximize efficiencies. Additionally, as the Department’s Chief FOIA Officer, the Associate Attorney General will continue to regularly convene the Department’s FOIA Council to manage the Department’s overall FOIA administration and to provide top-level support for backlog reduction efforts.

With the support of the Associate Attorney General, OIP has also initiated a comprehensive Component Improvement Initiative, which includes a wide-range review of each component’s FOIA operations to identify causes contributing to backlogs and areas where they can make improvements, as well as to share best practices that have resulted in success with other components. The data collected for the Department’s quarterly FOIA reports is a key tool in the Component Improvement Initiative. As announced in the Department’s Open Government Plan Version 2.0, OIP issued a directive to agencies mandating the reporting of four key FOIA statistics on a quarterly basis. This requirement has allowed OIP to collect and analyze data more frequently to identify trends in the Department’s FOIA processing that will assist with the overall goal of reducing backlogs.

Finally, the Department continues to champion the greater use of technology to increase efficiencies in processing records requested under the FOIA. Various available technology platforms allow for the electronic processing, review, and redaction of records. This past year, OIP, the Civil Division, the Criminal Division, the Civil Rights Division, and the Tax Division all reported using various platforms to improve workflows and automate search and de-duplication processes that are often very time-consuming. Working with the Department’s Justice Management Division, OIP began embedding multiple platforms of these digital tools in its search, review, and production procedures for the requests it processes on behalf of the Department’s senior management offices. Through the Component Improvement Initiative, OIP is also considering whether other components may benefit from the use of these resources to more efficiently process requests and reduce backlogs.

All of these efforts are targeted ways to help the Department to reduce its overall backlog of pending FOIA requests in the upcoming years.

i. Improvement of FOIA Libraries

In the last plan, the Department reported on the reorganization of OIP’s old FOIA “Reading Room” for documents processed from the Department’s senior management offices into a newly structured, more user-friendly online “FOIA Library.” Over the past years, OIP has worked with other components within the Department to similarly organize their “Reading Rooms” into more user-friendly “FOIA Libraries.” OIP has received helpful suggestions from

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civil society on this topic and will incorporate those suggestions in its continued work with components on improving their FOIA Libraries. To ensure that components add documents to these libraries in a timely manner, the Department will direct all components to review and update these libraries on a set schedule.

ii. **Proactive Disclosures**

As noted in previous plans, the Department is fully committed to increasing the proactive disclosures of records on its websites. Indeed, the Attorney General’s own FOIA Guidelines state that “agencies should readily and systematically post information online in advance of any public request.” As described in the Department’s [2014 Chief FOIA Officer Report](http://www.justice.gov/oip/docs/cfo-report-fy2014.pdf), all of the Department’s components have a process in place to identify records of public interest that should be proactively posted online. The components use different strategies for identifying this information, tailored to the structure of their operations and the types of records that are of interest to the community of individuals that most frequently visit their websites. For example, several components consult their FOIA logs or review agency press releases to identify information that would be of significant public interest. Other components, such as the Department’s Criminal Division, solicit ideas from different sections or program offices within the component. DEA works closely with its Congressional and Public Affairs Offices to identify records for proactive disclosure. As illustrated in the past years’ Chief FOIA Officer Reports, by using these various methods, the Department continues to proactively disclose a significant amount of records on its website every year.

To bring additional attention to agencies’ proactive disclosure responsibilities, in the upcoming year, OIP will issue a series of guidance documents to agencies detailing their legal obligations to proactively disclose certain categories of records, as well as their responsibilities to increase proactive disclosures in accordance with the Attorney General’s 2009 FOIA Guidelines. This guidance will also address optimal ways to use agency websites to disseminate information.

iii. **Litigation**

The Attorney General’s 2009 FOIA Guidelines encouraged agencies to make discretionary releases of records and to consider making partial releases of information when full disclosures could not be made. At the Attorney General’s direction, the Department’s litigators immediately began applying these principles.

In accordance with the Attorney General’s 2009 FOIA Guidelines, the Department defends the denial of a FOIA request “only if (1) the agency reasonably foresees that disclosure would harm an interest protected by one of the statutory exemptions, or (2) disclosure is prohibited by law.” In its government-wide guidance on applying the Attorney General’s 2009 FOIA Guidelines, OIP advised all agencies to apply this “foreseeable harm” standard at the

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initial stages of processing each FOIA request. OIP advised agencies, before withholding a record, to determine whether they could reasonably foresee that release would harm an interest protected by one of the exemptions. In the absence of such harm, OIP’s guidance instructed agencies to release the information as a matter of discretion in accordance with the Attorney General’s 2009 FOIA Guidelines. As a result, agencies primarily make releases as a matter of discretion under the foreseeable harm standard during the administrative processing of FOIA requests. To illustrate the results of applying the foreseeable harm standard to release records otherwise able to be withheld under the FOIA, OIP asks agencies each year to provide examples of such releases in their Chief FOIA Officer Reports.

To bring greater transparency to the Department’s process of ensuring that the agencies apply the foreseeable harm standard to the small percentage of requests that become the subject of litigation, in the upcoming year, the Department will review a snapshot of its FOIA litigation for application of the Attorney General’s 2009 FOIA Guidelines and will share the results with the public.

Making Documents Available to the Public

i. Legal and Operational Documents

The Department has been working to make more legal and operational documents available to the public. For example, over the next two years, the Department will digitize and publish older key versions of the U.S. Attorneys’ Manuals from the years 1953, 1977, and 1988 that are not currently available online. These versions are considered valuable for research on past U.S. Attorneys’ operations and practices. The Department anticipates posting all three versions by summer 2014.

In the past year, the Attorney General has issued public announcements on matters that are not only of intense public interest, but also provide important guidance to state and local officials, private attorneys, and other stakeholders. The Department has made available online several important documents, including:

- Guidance, developed with the Department of Education, to assist states, districts, and schools in developing practices and strategies to ensure that their disciplinary policies and enrollment processes comply with federal law.  
  
- The Attorney General’s policy statements on the Department’s treatment of same-sex married couples for purposes of the statutes, regulations, and policies enforced, administered, or interpreted by the Department.

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• Extensive information on its “Smart on Crime” Initiative, aimed at strengthening the criminal justice system, promoting public safety, and delivering on the promise of equal justice under the law.  

In addition to this information, the Foreign Claims Settlement Commission plans to modify its policy to allow for publication of decisions with fewer redactions. The Commission also will redesign its procedures for finalizing decisions, so that decisions will be released more rapidly in a form that provides enhanced search capabilities.

ii. Technical Assistance and Other Information

Many components within the Department have made technical assistance and other guidance available to grantees or potential grantees.

For example, the Office of Justice Programs’ Partnership Resource Network has expanded to provide online access to high-scoring, unfunded grant application data to create awareness of proposed projects, to cultivate relationships and partnerships between foundations and organizations, and to increase the transparency of OJP’s funding decisions.

The Office on Violence Against Women (OVW) provides federal leadership in developing the nation’s capacity to reduce violence against women and administers justice for and strengthens services to victims of domestic violence, dating violence, sexual assault, and stalking. To provide additional information to its grantees, OVW has created a central repository for OVW-funded technical assistance products and trainings at www.TA2TA.org.

Privacy

The issue of privacy in an increasingly networked world has never been more relevant and intersects with a broad swath of important federal interests, ranging from growing the economy to protecting public safety to conducting foreign policy to preserving civil liberties.

The Chief Privacy and Civil Liberties Officer (CPCLO) is the principal advisor to Department leadership and components on privacy and civil liberties matters affecting the Department’s missions and operations and oversees privacy and civil liberties programs and initiatives on behalf of the Department. The Office of Privacy and Civil Liberties (OPCL) supports the duties and responsibilities of the CPCLO, and its principal mission is to protect the privacy and civil liberties of the American public through review, oversight, and coordination of the Department’s privacy operations. A more comprehensive description of OPCL can be found in the Department’s most recent Annual Privacy Report, which is available on the Department’s website.

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To further support the goals of public participation and transparency, the CPCLO and OPCL have arranged meetings with privacy advocacy groups to engage in a dialogue to improve transparency and understanding regarding the Department’s privacy practices and programs. Out of these meetings, the Department hopes to develop ideas to increase the level of transparency of its systems and programs that affect individual privacy. For example, based on a suggestion from a past meeting, the Department is currently exploring how to better communicate through the internet to address certain topics of interest to the advocacy community.

The Department also plays a crucial role in the Administration’s government-wide efforts to develop an inter-agency approach to privacy issues. The Department’s Office of Legal Policy (OLP) has worked closely with partners from other Departments—including State, Treasury, Commerce, and Homeland Security—as well as White House Offices, on issues ranging from developing testimony on the Electronic Communications Privacy Act\(^\text{27}\) to drafting the Administration’s blueprint for consumer data privacy.\(^\text{28}\)

**Whistleblower Protection**

In accordance with statute and the requirements of the Administration’s Second Open Government National Action Plan, the Department of Justice currently participates in the U.S. Office of Special Counsel’s Whistleblower Protection Act certification program. See 5 U.S.C. § 2302(c). The Department’s Office of Inspector General (OIG) has a Whistleblower Ombudsperson Program, which: (1) educates Department employees and managers about the rights and protections in the Whistleblower Protection Act; (2) ensures that OIG promptly and thoroughly reviews whistleblowers’ complaints; and (3) coordinates with the U.S. Office of Special Counsel, other agencies, and non-governmental organizations. In April 2014, the OIG released a video for all Department employees outlining the important rights and protections for persons who “blow the whistle” on wrongdoing.

**Public Notice**

The Department of Justice’s Office of Public Affairs is responsible for informing both the public and the media of Department activities and the priorities and policies of the Attorney General and the President with regard to law enforcement and legal affairs.

The dissemination of information from the Department to the public through the news media can take various forms, among them: press conferences and calls, news releases, blog entries, and social media. These techniques are integral to the Office of Public Affairs’ obligation to ensure that the information provided to news media and the public is current, complete, and accurate. The Office of Public Affairs is also responsible for ensuring that all applicable laws, regulations, and policies involving the release of information to the public are followed. This helps to ensure that maximum disclosure is made without jeopardizing


investigations and prosecutions, violating the rights of individuals, or compromising national security interests.

The Office of Public Affairs continues to make significant progress with proactive disclosures by providing court filings alongside related news releases. Components across the Department work to ensure that filed court documents are attached to news releases or made available via a website link included in the issued news release. The office recognizes the need and the importance of disclosing these documents as it provides additional and helpful information to the public on complex matters.

In an effort to provide greater public access and encourage public involvement, the Department undertook the posting of a daily calendar of events accessible from the Justice.gov homepage. The calendar is updated daily with public events and appearances by the Attorney General and other senior Department officials. This Open Government Plan 2.0 initiative serves as a valuable resource to both the public and the news media. It provides information on the events Department senior officials are attending, the location of the events and the topics. The migration of its website to a content management system in 2014 will bring even greater public accessibility and interactive capabilities to web-based products, such as the public calendar easily available by RSS feed. We have recently made the calendar accessible via email subscription.

As the Department continues to integrate the principles of transparency, participation, and collaboration into the agency’s core missions, the Office of Public Affairs hopes to accomplish the following initiatives:

- **Twitter Town Hall Event**
  The Office of Public Affairs regularly looks for opportunities to encourage public participation with its Department officials in new, innovative ways. The Office of Public Affairs will endeavor to host its first Twitter Town Hall, an event to invite public participation and engagement with the Department. The event will allow users to ask Department officials questions on specific issues or find out more information about a topic via Twitter. Currently, @TheJusticeDept has more than 660,000 followers on Twitter. A Twitter Town Hall will allow the Department to reach stakeholders, news media, and the general public on issues that are not only a priority to the Department but of interest to the general public. This specific social media event will provide the Department with opportunities to engage with the public and encourage dialogue, solicit feedback, and collaborate on ideas.

- **The Attorney General’s Weekly Message**
  In addition to the Department’s efforts to reach the public, the Office of Public Affairs recently implemented a weekly Attorney General video message to announce and discuss new Department initiatives and raise public awareness of important issues. The Department will use this tool to increase transparency, providing more information on the Attorney General’s priorities and policy decisions. The Attorney General’s weekly video ranges from addressing topics, such as racial bias in law
enforcement, to highlighting often overlooked issues, such as the effort to combat the excessive use of solitary confinement for juveniles with mental illness and the expansion of executive clemency criteria. Videos will be placed on the Department’s Facebook page and a link will be tweeted to the Department’s followers on Twitter to maximize its exposure to the general public as well as the media.

V. **Public Participation and Collaboration**

Public participation and collaboration lie at the center of much of the Department’s work. Whether meeting with other federal agencies, local partners, and private entities on issues of cross-cutting interest or engaging the public directly, the Department relies on the ideas and recommendations from others outside the Department to advance its missions.

**Direct Public Outreach**

i. **Reaching Out To Address Domestic and Sexual Violence**

The Office on Violence Against Women (OVW) has initiated regular and special-topic public conferrals to answer questions, share information and hear from the public. That office also will finish the conferral process on the Violence against Women Act[^29] and publish a report on the information received and the Department’s response. Involving stakeholders and the public, OVW has engaged hundreds of people in this process.

As part of its efforts to combat sexual violence, in April 2014, the Department announced a nationwide tour of 11 universities by top Administration officials to raise awareness of campus sexual assault. Senior officials from the Departments of Justice and Education visited campuses across the country, including public and private universities, community colleges, historically black colleges, and faith-based and tribal-affiliated institutions around the nation. Officials spoke with campus administrators, local law enforcement, community partners, local service providers, and students about best practices and lessons learned. These visits also highlighted the role that federal, state, and local governments, working with university administrators, faculty and students, should play.

ii. **Working with Local Law Enforcement and Communities**

In March 2014, the Community Relations Service (CRS) introduced a transgender cultural professionalism training program for law enforcement, which was developed with input from transgender advocates and law enforcement leadership from around the country. The training was created to promote an understanding of the transgender community by breaking down barriers and misconceptions, to assist law enforcement in helping to prevent hate crimes, to better respond to transgender victims of violence in their communities, and to provide best practices on building community partnerships to better serve the transgender community. The training will be conducted at the request of community leaders throughout the country with

CRS conciliators presenting the material alongside local transgender leaders and local law enforcement officials as subject matter experts.

The Office for Community Oriented Policing Services (COPS) advances the practice of community policing in America’s state, local and tribal law enforcement agencies by sharing information and making grants to police departments around the United States. Over the past two years, COPS has engaged in several outreach projects that include: collaborating with the non-profit The Working Group to create Not In Our Town, a joint venture to work with communities and keep them safe; working with the National Officer Safety and Wellness Group, which brings together law enforcement representatives to address the high number of officer gunfire fatalities and to improve safety and wellness; and publishing Be on the Lookout, a series of short bulletins that highlight community policing development projects.

Drug Enforcement Administration (DEA) has also partnered with the public and local law enforcement to confront the threat of controlled prescription drug abuse. DEA has taken the lead in providing disposal locations all across the country. In cooperation with more than 4,000 law enforcement and other partners during the seven “Take Back” days held at more than 5,000 locations, millions of Americans have dropped off for disposal more than 3.4 million pounds of medications.

DEA has also continued sponsorship and support of partnerships in the public anti-drug movement such as Community Anti-Drug Coalitions of America (CADCA). This and many of DEA’s public-facing activities are coordinated through DEA’s Demand Reduction program. Its work includes providing speakers, including both current and former DEA employees who talk about what DEA does and the dangers of drugs to community organizations, schools and local governments. Every October, DEA celebrates Red Ribbon Week, when millions wear red and take the red ribbon pledge to live their lives free of drugs.

iii. Protecting the Public from Fraud

The Civil Division has reached out extensively to other agencies and the public to coordinate on the issue of consumer protection. The Civil Division participated in National Consumer Protection Week (NCPW), a coordinated campaign that encourages consumers nationwide to take full advantage of their consumer rights and make better-informed decisions.

To prevent fraud targeting those who serve our country, the Civil Division visited nine military bases in February 2013 for its servicemember fraud initiative. At these visits, attorneys from the Department, the Judge Advocate General Corps, and state attorneys general offices met to discuss protecting servicemembers from fraud and holding accountable those who

engage in fraud. The Civil Division and its leadership also met with several veterans groups and presented at conferences on the topics of educational fraud and veterans fraud.

iv. Heightening Community Awareness about Prisoner Re-Entry

Over the weekend of November 30, 2013, the Federal Bureau of Prisons (BOP) conducted its first-ever “Universal Children’s Day,” a visiting event for inmates and their families at each of the BOP’s institutions, in collaboration with the local community. Nearly 8,500 children visited more than 4,000 federal inmates at institutions around the country over this special weekend. Storytelling, face painting, parenting workshops, family worship services, and holiday-themed arts and crafts were among the featured activities. One prison had a petting zoo, and another featured fire trucks from the local fire department. Coloring books, parenting tip sheets; and booklets were also made available, including copies of “Mommies and Daddies in Prison.” As part of its efforts to help inmates improve their parenting and other skills in anticipation of a successful return to their communities, BOP now plans to repeat this event annually. The concept of Universal Children’s Day grew out of BOP’s work on the White House Children of Incarcerated Parents event in 2013.

Toolkits and Online Publications

Through both its various litigating and non-litigating components, the Department has disseminated information to educate the public and raise awareness about available legal resources. Since 2012, the Department has published new toolkits on topics ranging from immigration-related unfair employment practices to consumer protection.

In the past two years, the COPS Office has created over 120 free publications that are accessible in its Resource Center. COPS produces a monthly podcast series, The Beat. COPS also publishes a monthly newsletter, Community Policing Dispatch.

Another example of the Department’s online publications is the Criminal Division Human Rights and Special Prosecutions Section Newsletter, which publicizes the section’s important work and solicits tips from the public. The Department will post new editions of the newsletter on the Criminal Division’s FOIA/Privacy Act Unit website.

Supporting the participation and collaboration goals of the Open Government mandate, ATF began using a customer survey tool, available through its website. As industry members, governmental entities, and the public submit ideas and comments, ATF evaluates this feedback and collaborates with commenters on solutions.

Collaborating In Areas of Government-Wide Significance

One of the missions of the Office of Legal Policy (OLP) is to develop and implement the Department’s significant policy initiatives, handle special projects that implicate the interests of multiple Department components, coordinate with other interested Department components

and other executive branch agencies, and serve as the primary policy advisor to the Attorney General and the Deputy Attorney General. In furtherance of this mission, wherever possible and appropriate, OLP collaborates closely with other federal departments and agencies. As an example, over the last several years, OLP has worked closely with the National Institution for Standards and Technology (NIST) at the Department of Commerce on issues relating to forensic science. Leveraging the Justice Department’s deep expertise in forensics and NIST’s deep expertise in developing scientific standards, OLP and NIST led the effort to create the National Commission on Forensic Science, which was launched in February 2013.33

As the number of new threats to cyber security increases, the National Security Division (NSD) has partnered with organizations across the nation to develop a comprehensive response to combating cyber threats. NSD created National Security Cyber Specialists (NSCS) Network to better address cyber intrusions and attacks carried out by nation-states and terrorist organizations. The network collaborates with private companies to respond to cyber incidents and conducts outreach to gain a better understanding of private-sector cyber security concerns.

VI. **Records Management**

The Justice Department manages its records in accordance with the requirements of the Federal Records Act. In addition, the Department and its components’ complete annual self-assessments for the National Archives and Records Administration (NARA) and a Senior Agency Official report for NARA that provides agency status on meeting the requirements of the Office of Management and Budget and NARA Managing Government Records Directive of August 2012, M-12-18.34 The Department has: designated records officers and records managers; established networks of designated records management liaisons; issued records management directives; and disseminated policies and procedures to ensure records are protected appropriately.

The Office of Records Management Policy (ORMP) manages the Records Program for the Department of Justice. That office develops and implements records policy, conducts operations for the Senior Leadership Office Records Programs, and continuously assists, evaluates, and reviews component efforts to manage their paper and electronic records. ORMP provides training and briefs senior officials and political appointees on their responsibilities for management of their business information. Finally, ORMP works with NARA on issues associated with electronic records and operational responsibility for records and engages in collaborative work with the Office of the Chief Information Officer on the development of electronic systems, services, and applications.

VII. **Congressional Requests**

As stated in our Second Open Government Plan, the Office of Legislative Affairs (OLA) has responsibility for managing the Department’s interactions with Congress, including congressional requests. OLA coordinates responses to congressional committee oversight

requests and inquiries from individual Members and congressional staff. OLA also participates in the Senate confirmation process for federal judges and Department nominees, such as Assistant Attorneys General and United States Attorneys.

When the Department receives a letter from a Member of Congress, the Department’s Executive Secretariat directs the letter to the components with substantive knowledge of the underlying matters. Those components prepare responses for OLA review, coordination, clearance as needed, and transmission to Congress.

OLA also tracks the Department’s legislative correspondence and congressional hearing testimony and manages the clearance process coordinated by the Office of Management and Budget (OMB) where it applies to these matters. Among the items OLA tracks are:

- Records relating to the Department’s positions on pending legislation;
- Legislation proposed by the Department and transmitted to Congress;
- Requests for the Department’s views on legislation proposed by Members of Congress, the OMB, and other Federal agencies; and
- The testimony of Department representatives at congressional hearings and follow-up questions for the record of those hearings.

OLA posts the Department’s OMB cleared views letters on legislation and the prepared statements of Department witnesses at congressional hearings on its website.

VIII. **Declassification**

The [Department’s Declassification Policy and Procedures](http://www.justice.gov/open/declassification.html) are posted on its website, including the procedures to access declassified materials. Generally, information may be declassified through one of three programs: the Automatic Declassification Program; the Systematic Declassification Program; or the Mandatory Declassification Review Program.

**Automatic Declassification Program**

The Automatic Declassification Program pertains to agencies with original classification authority (past and current). This process increases the potential release of formerly classified national security information to the general public and researchers, enhancing their knowledge of the United States’ democratic institutions and history, while at the same time ensuring that information which can still cause damage to national security continues to be protected. The Department automatically declassifies information appraised as having permanent historical value once it reaches 25 years of age, unless the Attorney General has determined that it falls within a narrow exemption that permits continued classification and it has been appropriately approved. The Department refers records that contain other agencies’ classified information to those agencies for action. Though the Department of Justice may declassify its interest in a document, the document will not be fully declassified until other agency equities are cleared.
Systematic Declassification Program

A complement to the automatic declassification process, the Systematic Declassification Program requires all agencies that create classified information to establish and conduct a systematic declassification review program for classified permanently valuable records for the purpose of declassification after the records reach a specific age. Records exempted from automatic declassification are still subject to the systematic review program.

Mandatory Declassification Review Program

The Mandatory Declassification Review Program permits individuals or agencies to require an agency to review specific classified national security information for purposes of seeking its declassification. At the Department, individuals may file mandatory declassification review requests through OIP.

Interagency Security Classification Appeals Panel (ISCAP)

Individuals or agencies may appeal mandatory declassification review decisions that have been denied at the agency level by appealing to the ISCAP. This panel provides the necessary checks and balances for the mandatory declassification review program and a venue for presenting appeals to a neutral body.

IX. Conclusion

The Department of Justice recognizes that increased transparency, public participation, and collaboration can enhance our ability to perform our core missions. The free flow of information from our government to the people is what sets this nation apart from so many others. With this principle in mind, the Department of Justice officials will continue to examine our policies and practices to determine areas where we can become more transparent, participatory, and collaborative.
APPENDIX A: ACTIVITIES AND INITIATIVES BY INDIVIDUAL DEPARTMENT COMPONENTS

Bureau of Alcohol, Tobacco, Firearms and Explosives (ATF)

Ongoing

Customer Service Survey, 2013 – As described in Section V of this Plan, ATF created a customer survey through the information collection process that was approved in 2012 by the Office of Management and Budget (OMB). This survey, released in December 2013, supports the participation and collaboration goals of the Open Government mandate. Using state-of-the-art survey software, ATF successfully developed a mechanism to receive customer service feedback from constituents including industry members, governmental entities, and the public. Constituents submit their ideas and comments directly to one of ATF’s divisions; and ATF evaluates this feedback and collaborates with them on solutions. This results in continuous business process improvement, better customer service, improved products and thus a more efficient, results-oriented federal government.

ATF is collecting information via Survey Monkey and reviews feedback regularly. ATF evaluates all customer service input and determines if any possible action and/or resolution needs to be taken. In the short time it has been operational, ATF has observed that most customer feedback is done anonymously. Therefore, ATF is often unable to follow up directly with the commenter. If a customer provides negative feedback along with contact information, ATF will provide resolution information to the customer. Once additional information is evaluated, ATF may seek authorization to increase how the survey is delivered. Currently, the Office of Management and Budget has authorized delivery via word of mouth, and ATF received 410 responses as of the time of the writing of this Plan. In the future, ATF may add the following: attach a link to survey at the Firearm Enforcement Services Division public email address and have ATF “blitz” email the survey to customers.

Report: Firearms Commerce in the United States – ATF publishes an annual report that provides an overview of firearms commerce in the United States. This publication includes statistical data sets relating to the manufacture, importation, exportation and sale of firearms. In addition, the publication contains information on National Firearms Act (NFA) revenue collections, applications and firearms processed, and those engaged in the business of conducting NFA transfers.

As part of the goals and objectives of the Open Government Plan, the publication supports both transparency and collaboration. The information that ATF publishes is highly sought by advocacy groups, media groups and multiple national associations. In support of ATF’s strategic vision for building partnerships and cooperation across levels of government,
importation data is reconciled against information supplied by the U.S. International Trade Commission.

**U.S. Firearms Trace Data** - ATF is already featured as part of the Department’s [Digital Strategy](http://www.justice.gov/digitalstrategy/). ATF is committed to making U.S. firearms trace data available in a more open form, as shown at [https://www.atf.gov/content/About/statistics/developer](https://www.atf.gov/content/About/statistics/developer). See also Section IV of this Plan. The data are currently limited to 2010-2011, and ATF plans to publish additional years of trace data, one of the most popular open data sets within ATF.

Since calendar year 2006, ATF has posted calendar year trace studies for each of the 50 states, the District of Columbia, Puerto Rico, Guam, and the U.S. Virgin Islands. The content of the currently published firearms trace data is identical to the data sets published historically, but in open/machine-readable format. The trace data include: states from which recovered/traced firearms originated; time between purchase and recovery for traced firearms; types of firearms recovered/traced; most common categories of crime reported for firearms recovered/traced; and recovery cities for firearms recovered/traced. In the next two years, ATF anticipates publishing trace data for all years available in open form and expects to publish all new data-intensive ATF products, such as the Annual Firearms Manufacturing and Export Report (AFMER) and Commerce in Firearms, in the same open form.

**Firearms License Hearings Brochure** – To communicate necessary information on the hearing process when issuing a notice of revocation or denial of a license, ATF created an informational brochure, which is now included with all notices of denial and revocation. This action meets the transparency requirements of Open Government because now ATF not only provides more information about its firearms license hearing processes, but also receives feedback that facilitates continuous process improvement and better customer service. A [fact sheet](http://www.atf.gov/publications/factsheets/factsheet-ffl-revocation-process.html) on the revocation process on our site is available on ATF’s site.

**Updates**

Since the publication of the Department’s Open Government Plan 2.0, ATF launched its new public website at ATF.gov, built on an open-source content management system. See also Section IV of this Plan. Efforts are under way to expand the capabilities of the site by leveraging more extensively the content management system platform, to improve ease of access to information and enhance customer service through more interactive functionality. Today, ATF has two public-facing mobile applications--one informational about ATF and the other focused on recovered firearms. ATF is currently evaluating opportunities for mobile versions of its law enforcement applications eTrace and BATS (Bomb Arson Tracking System).

**ATF’s Public Mobile App** – The public mobile app is being updated by the manufacturer of e-Government solutions and should be pushed out to the Android and iOS app stores in the near
future. The application is updated almost every year to provide additional features and direct links to forms and documents.

**Twitter** – ATF’s twitter handle, @ATFHQ, has seen a growth of followers over the past year. Posting recent photos of events that ATF employees have attended or sponsored has proven to draw more followers. The use of Twitter has also expanded by linking to videos posted on ATF’s YouTube channel. ATF’s Office of Public and Governmental Affairs continues to explore ideas to expand its footprint in the Twitter community.

**YouTube** - ATF is in the process of producing its own content to post to its YouTube channel, which will highlight interesting cases, public service announcements, training videos for ATF licensees and programs and facilities (e.g., the Fire Research Lab and the canine program).

**Other Social Media** – The possibility of adding Facebook and Google+ is under consideration. Both are being weighed as to how they would allow ATF to provide new types of social interaction with the public.

**Upcoming**

**ATF.gov** – The upgrade to a content management system has allowed ATF to move from a PDF-dominated website to a more accessible content-driven web experience. ATF.gov went fully live December 31, 2013. See Section IV of this Plan. ATF intends to improve the user experience utilizing the Department’s Google Analytics account as well as the ForeSee result surveys that are answered by the public. Future improvements include:

- Improved search engine and “Advanced Search” features;
- Multilingual pages;
- Responsive technology to adjust the look of the website based on the type of device it is being viewed on; and
- Creation of a progressive “contact us” email system that will guide users through a series of questions ultimately directing them to the correct ATF directorate, division, and branch; and development of electronic versions of guidebooks and regulatory documents such as the Federal Firearms Regulations Reference Guide.

**Access to Justice (ATJ)**

**Ongoing**

**Transparency** – The Access to Justice Initiative has developed and maintains two resource pages that provide information to citizens and organizations about the federal opportunities available to support the provision of legal assistance. The first resource page identifies open grants, training and technical assistance that may be of particular interest to criminal defender agencies, courts, state, local and tribal jurisdictions, research and academic institutions, and

non-profit organizations that are working to enhance legal assistance and related services for historically underserved populations. These opportunities are grouped by the following topics: criminal, juvenile, civil, violence against women, victims of crime, and tribal justice.

ATJ also launched and maintains a second resource page, enumerating all Department of Justice funded or authored studies and reports on the provision of indigent defense services. This comprehensive bibliography of Department indigent defense materials includes links to the actual publications, which enables the public to access the work that has been developed by the Department on this issue.

**Participation** – Quarterly meetings with representatives of indigent defense groups led by Associate Attorney General Tony West and Assistant Attorney General for the Office of Justice Programs Karol Mason enable substantial engagement of a broad group of national organizations, concerned about making sure that all individuals have access to justice, regardless of their status or income level. Among the groups represented at these sessions are: the National Legal Aid and Defender Association, the American Bar Association; the National Association of Criminal Defense Lawyers; the National Juvenile Defender Center; the Defender Services Office of the Administrative Office of US. Courts; the Sixth Amendment Center; the Federal Capital Habeas Project; the Constitution Project; the Brennan Center for Justice; the American Civil Liberties Union; the American Council of Chief Defenders; and Gideon’s Promise. Participating groups set the agenda, enabling them to raise the matters of greatest concern to them, which they see as having the potential to have a substantial impact on the field. Sample agenda items include federal grant-making on indigent defense, increasing the transparency of the state planning process for the use of Byrne JAG funds, creation of a “smart defender” program, challenges faced by federal defenders, streamlining the capital case review process, and recognition of the 50th Anniversary of the Criminal Justice Act. These meetings will continue throughout 2014.

**Collaboration** – The Legal Aid Interagency Roundtable (the Roundtable or LAIR) includes 17 participating agencies and is staffed by the Department’s Access to Justice Initiative. Co-chaired by Associate Attorney General Tony West and Tonya Robinson, Special Assistant to the President for Justice and Regulatory Policy at the White House Domestic Policy Council, LAIR works to raise awareness about the profound impact legal aid programs can have in advancing federal efforts to promote access to health and housing, education and employment, family stability, and community well-being. Please see Section III of this Plan for a detailed discussion of LAIR.

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41 http://www.justice.gov/atj/legalaid/.
**Antitrust Division**

**Ongoing**

**Sherman Act data** – The Antitrust Division routinely posts to the Data.Gov website a data set related to the “Sherman Act Violations Yielding a Corporate Fine of $10 million or more.” The information is available on Data.gov in machine-readable XLS files and is also found on the Antitrust Division’s Internet website. This data set contains five elements for Sherman Act violations yielding a corporate fine of $10 million or more: Defendant Name (and Federal Government Fiscal Year fine was imposed), Product/Industry, Fine Amount ($ in millions), Geographic Scope (domestic or international), and Country (of defendant). This data set is used by the media, academia, economists, the antitrust bar, legislators, government agencies and other members of the public to evaluate and report or comment on Antitrust Division criminal enforcement efforts. The publication and timely updating of this information also deters criminal activity, helps induce pleas, and encourages early cooperation in Division investigations.

**Workload Statistics from FY1999-2012** – This report on the Antitrust Division’s website includes information on the Division’s criminal and civil investigations, Hart-Scott-Rodino pre-merger notifications, bank merger proceedings, and other Antitrust statistics. This data set summarizes the Antitrust Division workload activities over the preceding ten-year period. The data show: the number of investigations (pre-merger, civil and criminal), cases (civil, criminal, administrative and appellate), judgment enforcement, case results (including fines, confinement and penalties), and other antitrust activities. These data are used by the media, academia, economists, the antitrust bar, legislators, government agencies, and other members of the public to evaluate and report or comment on Antitrust Division operations and activities.

**Spanish content** – División Antimonopolios en Español, the Spanish content area of the Antitrust Division’s Internet website, launched in November 2012. This site contains a “welcome” statement, navigation links to the Antitrust Division’s information regarding Antitrust Laws and You, How to Report Antitrust Violations, División Antimonopolios en Inglés (the Division’s English-language website), and the Department’s Spanish content area, Justice.gov en Español. The site also includes links to a March 2003 press release noting the Department’s efforts to preserve competition in the Spanish-language radio market (Univisión), and the Spanish version of four frequently requested documents:

- Antitrust Laws and You
- Antitrust Enforcement and the Consumer
- Price Fixing, Bid Rigging, and Market Allocation Schemes: What They Are and What to Look For (An Antitrust Primer)

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• Complaint [Form] – Alleging Failure of Department of Justice Employee to Provide Rights to a Crime Victim Under the Crime Victims’ Rights Act of 2004

Upcoming

Enhancements to the Antitrust Division Websites – Budget permitting, the Antitrust Division plans to continue development of the División Antimonopolios en Español (Spanish language) section of the Division’s public website. Future enhancements may include the addition of mission, history and general antitrust enforcement information. The Division may also expand the foreign language content available in the International Program, Criminal Enforcement and Report Violations areas.

Federal Bureau of Prisons (BOP)

Updates

New website – In December 2013, BOP launched its newly redesigned website. The redesign of the public website was specifically aimed at promoting greater accessibility of information. The site now includes feature stories highlighting effective inmate programs and BOP news, graphical displays of how to communicate with inmates, and it prominently publishes visiting hours for all 120 federal prisons.

Universal Children’s Day – BOP’s Universal Children’s Day was a visiting event held at all federal prisons across the country, in collaboration with their local communities, giving inmates the opportunity to enhance their relationship with their children and their role as parents. For more information on Universal Children’s Day, please see Section V.iv of this Plan.

Community Reentry – To aid District of Columbia inmates about to reenter the community, a one-day videoconference is presented quarterly by the Court Services and Offender Supervision Agency (CSOSA). The presentation provides the inmates with an orientation and other information prior to release to CSOSA supervision; it includes information on housing, health care, employment and training, faith-based mentoring, release planning, education and family strengthening. Attendees are generally within 90 days of release and are given the opportunity to ask questions. Participation is voluntary and is very well received by the inmates. From 2003 to mid-2012, the videoconferences were available to the Rivers Correctional Institution, located in Winton, North Carolina, where a significant number of D.C. offenders are incarcerated. In August 2012, the program expanded to BOP facilities in the Northeast Region, and now includes all regions nationwide.

Additionally, CSOSA produces a Community Resource Day package that is distributed to all BOP facilities that house D.C. inmates. The package includes two DVDs, containing resources and service providers’ presentations, as well as a CD which contains their written materials

(flyers and brochures). This package enables all D.C. inmates to benefit from the type of helpful information that will assist their reentry.

**Civil Division**

**Outreach to Communities** – The Civil Division continues to work with the community through round tables, brown bags, and educational conferences, to discuss legal matters of interest. For example, as explained more fully in the body of this Plan, the Civil Division engages the public in much of its consumer protection work. Please refer to Section V.iii of this Plan for examples of these activities.

The Civil Division also engages in extensive outreach to the community about the government’s e-Discovery priorities and processes through public articles, meetings, and conferences. This work often involves bringing together multiple federal agencies and external organizations, such as the National Association of Attorneys General and other national legal and technology groups.

**Using Information Technology for Transparency and Improved FOIA Administration** – The Civil Division responded to the President’s and Attorney General’s mandate for more open government by successfully developing - in just one fiscal year - an innovative FOIA program that increased the responsiveness, while decreasing the cost, of answering FOIA requests. As discussed in this Plan and previous Department Plans, the President and the Attorney General have called on agencies to respond to FOIA requests promptly and to utilize advanced technologies for processing requests.

The Civil Division successfully integrated technology into its FOIA response process and as a result dramatically increased its responsiveness to the requestor community. In FY 2013, the Civil Division *reduced* the Division’s request backlog by more than 50%, while receiving 6% more requests than the previous year. Using new processes and technology the Civil Division completed 33% *more* requests than in FY 2012.

The advantages of automating document search, review, and production for FOIA are evident. The Civil Division’s innovative approach established FOIA procedures that increased the timeliness of responses to FOIA requestors; reduced the backlog of requests; increased the quality time for analyst review and dialogue with requestors; reduced the age of outstanding requests; increased the efficiency of consultations with other agencies; and decreased overall costs. This is a tremendous benefit for the requestor community and the Department’s priority goals of timely engagement with those seeking information from the government. The Civil Division is using its experience to do outreach to others across the government to encourage utilizing technology to streamline the core tasks of processing requests.
Civil Rights Division

Ongoing

Immigration -- Outreach materials from the Office of Special Counsel for Immigration-related Unfair Employment Practices are now available on the website. This section within the Civil Rights Division is responsible for enforcing the anti-discrimination provisions of the Immigration and Nationality Act. This data set is a new posting onto law.data.gov.

Disability rights – The Disability Rights Section works on the implementation of the Americans with Disabilities Act. The section plans to enhance the current collection of data sets. The website for the Division’s work on the Americans with Disabilities Act, www.ADA.gov, underwent a redesign in 2013 to improve accessibility and ease of navigation.

Limited English Proficiency (LEP) – To provide language assistance to those with limited proficiency in English, the Federal Coordination and Compliance Section (FCS) has an active LEP outreach program through which it maintains regular contact with affected communities. As part of this important effort, FCS staff provides LEP training for community groups, as well as to various recipient organizations and other federal agencies. The Federal Interagency Working Group on LEP, which functions under FCS leadership, has active members from more than 35 federal agencies. During FY 2013, FCS led an Interagency Working Group project that created videos for use in training federal agency staff on how to provide language assistance. FCS also maintains the LEP.gov website, which contains extensive information about LEP issues and assists federal agencies, recipients, and the community in the quest for meaningful language access.

Data.gov – The Civil Rights Division has recently updated its list of entries to www.Data.gov; there are now 45 data sets and/or documents available.

Community Oriented Policing Services (COPS)

Updates

Social networking – To reach a mobile audience more easily, in mid-2013, COPS launched a new Twitter account to complement its Facebook presence.

This Plan discusses COP’s collaboration with the non-profit The Working Group, as well as its expanding list of free publications. Please see Section V of this Plan for additional details on these initiatives.

46 http://www.LEP.gov.
48 https://twitter.com/COPSOffice.
49 https://www.facebook.com/DOJCOPS.
Community Relations Service (CRS)

Updates

Transgender Law Enforcement Training – In the Public Participation and Collaboration section, this Plan reports on CRS’ newly developed Transgender Law Enforcement Training. For a complete description of the training, please see Section V of this Plan.

Criminal Division

Upcoming

Proactive Disclosure Initiative – In the coming weeks, the Criminal Division’s FOIA/Privacy Act Unit will be reaching out to all Criminal Division sections in an effort to identify previously undisclosed records that are of interest to the public. Thereafter, those records will be posted on the FOIA Library website.

Records Systems Review – The Criminal Division’s FOIA/Privacy Act Unit is undertaking a comprehensive review of all of the Criminal Division’s records systems to ensure that published system of records notices are accurate, complete and up to date.

Human Rights Newsletter – The body of this Plan describes this publication. Please see Section V of this Plan for additional details.

Drug Enforcement Administration (DEA)

Updates

Redesigned Website – On September 4, 2012, DEA unveiled its newly redesigned external website, www.DEA.gov. The new website is designed to be more user-friendly, with improved navigation to make it easier for readers to find what they are looking for. The new design also aims to increase the transparency of the agency’s mission and goals while providing factual, up-to-date information to the public.

The long-awaited first redesign of DEA.gov is immensely different from the former design, originally launched in 2003. The new website will continue to focus on an evolving, modern appearance, updated content and enhanced navigation even after the initial launch. A few of the improvements to DEA.gov include a cleaner, more organized look, drop-down menus that feature topics most often visited by users, and shortcuts to popular links like the Media Center where site visitors can access videos, photos and animated shorts. There is also a Resource Center that houses information that the public regularly accesses, like the Controlled Substances Act.
The added feature of “bread crumbs” allows visitors to track and navigate the site more easily, creating a path that leads back to the original dropdown topic. Also included are a “one click” feature for public submission of tips via an automated form, and the ability for visitors to register for emailed updates. See also Section IV of this Plan. The website now has a carousel rotating special features across the front page of the website similar to that of DEA Today.

Additional features created by the redesign:

- Added Spanish language text for DEA agency-specific information (mission, leadership, Tips, DEA office contacts)
- Added roll-over features on some images
- Added social media quick links
- Improved search feature
- Included alternate text on photos for Section 508 compliance

Social Media – On December 13, 2013, DEA established a Twitter account, managed by the Office of Congressional and Public Affairs. DEA’s account, @DEAnews, has nearly 1,000 followers.

Publication – In the past year, DEA also assumed publication of the National Drug Threat Assessment, which provides an overview of drugs and drug trafficking trends throughout the United States. There is both a law enforcement sensitive version and an unclassified version of this report produced each year, with the first unclassified version released under DEA auspices in November 2013.

Public Outreach and Partnerships – As explained earlier in this Plan, DEA is confronting the threat of controlled prescription drug abuse by developing a permanent, environmentally sound solution for the disposal of unwanted and unneeded prescription drugs. In the interim, DEA has taken the lead in providing disposal locations all across the country. In cooperation with more than 4,000 law enforcement and other partners during the seven “Take Back” days held at more than 5,000 locations, millions of Americans have dropped off for disposal more than 3.4 million pounds of medications. Also, please see Section V of this Plan for a description of DEA’s support of partnerships in the public anti-drug movement.

Upcoming

In the coming year, DEA will redesign two additional websites, aimed at reducing the demand for illicit drugs through education. DEA recently entered into new contracts to completely revamp and redesign these sites. Targeted to parents as well as teenagers, these updated sites help underscore DEA’s emphasis on public participation:
• **www.JustThinkTwice.com** (JTT), the award-winning website was originally launched in 2009. JTT is designed to give teens the straight facts about the dangers of drugs and drug abuse.

• **www.GetSmartAboutDrugs.com** (GSAD), an education website for parents, caregivers and educators, was first launched in December 2008 and was developed as a resource for parents and caregivers to help identify drug abuse, drug paraphernalia, and the warning signs and side effects of the most commonly abused drugs. The site also helps users find local resources for substance abuse prevention and treatment. Within Get Smart is a new portal designed to increase the collaboration between DEA and our partners: the Get Smart About Drugs Community Education portal. This portal consists of resources to help those teachers, community leaders and those who speak about drugs with the information they need to make professional presentations easily on a wide variety of subjects and includes scripts, PowerPoint presentations, and other resources and materials.

**Environment and Natural Resources Division (ENRD)**

**Transparency**

**Wildlife Trafficking Prosecutions** – Following Executive Order 13648 (July 1, 2013), which established a Presidential Task Force on Wildlife Trafficking, and the February 11, 2014 release by President Obama of the *National Strategy for Combating Wildlife Trafficking*, ENRD has added a new section to its public website related to [wildlife trafficking](http://www.justice.gov/enrd/6329.htm). In addition to a summary of the Division’s work on wildlife trafficking, this section provides descriptions of some of the Division’s prosecutions in this area. Many of these descriptions include links to the related press releases.

**Electronic Reading Room** – ENRD makes available a variety of documents containing data and information related to the work of the Division. The [reading room](http://www.justice.gov/enrd/Current_topics.html) contains the Division’s Accomplishments Reports dating back to 2004 (the latest can be found at [http://www.justice.gov/enrd/ENRD_Assets/ENRD_Accomplishments_Report_2013.pdf](http://www.justice.gov/enrd/ENRD_Assets/ENRD_Accomplishments_Report_2013.pdf)) along with policy statements such as the Division’s Language Access Plan and administrative staff manuals such as the Uniform Appraisal Standards for Federal Land Acquisitions. The reading room is also a repository for frequently requested records and publications that have been released pursuant to the Freedom of Information Act or that are being proactively disclosed.

**Environmental Crimes Case Summaries** – ENRD has posted its [Environmental Crimes Monthly Bulletins](http://www.justice.gov/enrd/6065.htm) from 2006 to the present. These Bulletins are a source of data on environmental prosecutions handled by ENRD and United States Attorneys’ Offices. The Bulletins also provide

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information to the public about the Department’s work in this area and facilitate information sharing between the Division, U.S. Attorneys’ Offices, and other federal, state, and local law enforcement.

**History of ENRD** – ENRD has posted a series of documents, photographs, and graphics that provide an in-depth look at the Division’s history. These sources range from biographical sketches of all of the Division’s former Assistant Attorneys General to a historical timeline of key organizational events to a 94-page history of the Division’s first 100 years.

**Public Participation**

**Proposed Consent Decrees** – ENRD posts online the proposed consent decrees that the Division has recently lodged in federal district court and on which the Division is seeking public comment. These proposed consent decrees are published concurrently in the Federal Register. The online posting includes a link to the Federal Register notice, which provides a brief description of the settlement, the procedure for submitting public comments, and the date the comment period closes. In cases in which the consent decree was negotiated prior to the filing of the lawsuit, a copy of the complaint – filed contemporaneously with the consent decree – is posted as well.

**Collaboration**

**Enforcement and Tribal Work** – ENRD has collaborated with numerous entities in its civil and criminal enforcement cases and in its work protecting the lands, rights, and resources of federally recognized Indian tribes. The Division has brought civil enforcement cases in conjunction with nearly every state; these efforts include partnering with the National Association of Attorneys General to increase federal-state cooperation and to develop Joint State/Federal Environmental Enforcement Guidelines. The Division has also cooperated with state and local law enforcement in prosecuting pollution and wildlife crimes cases and provided faculty for environmental criminal training with regional enforcement associations such as the Northeast Environmental Project, the Southeast Environmental Enforcement Network, the Midwest Environmental Enforcement Network, and the Western States Project.

The Division’s Indian Resources Section represents the United States in its trust capacity for Indian tribes and their members, and as part of this work routinely coordinates with tribes. In addition, ENRD has participated in government-to-government consultation with tribes on policy matters that affect them, such as the Department’s October 2012 Policy on the Possession or Use of the Feathers or Other Parts of Federally Protected Birds for Tribal Cultural and Religious Purposes (Eagle Feathers Policy).

Environmental Justice (Transparency, Public Participation, and Collaboration)

ENRD has spearheaded the Department’s work on environmental justice. The Division led the establishment of the Department’s webpage devoted to environmental justice.56 The Division plays a leading role in developing the Department’s annual Environmental Justice Implementation Progress Reports, which describe the Department’s outreach, litigation, and interagency collaboration related to environmental justice. Speeches and press releases related to environmental justice are also available on the webpage. For example, there is a link to the Attorney General’s February 11, 2014 statement commemorating the 20th Anniversary of Executive Order 12898 on environmental justice. The webpage also includes the Department’s Environmental Justice Strategy and Guidance and invites public comments on both documents.

The Division also has greatly increased public participation in ENRD litigation that impacts low-income and minority communities. This facilitates community input into the consideration of appropriate remedies for violations of environmental law. As detailed in the Department’s Environmental Justice Implementation Progress Reports, this community outreach and public participation has brought about meaningful impacts in our litigation work.

Executive Office for Immigration Review (EOIR)

Upcoming

EOIR is rolling out an innovative program that taps into the expertise of the private forensic psychiatric and psychological profession by contracting with these professionals to provide independent examinations of aliens who may be incompetent to represent themselves to better inform immigration proceedings.

EOIR is changing the way it calculates certain statistical information provided to the public to provide more comprehensive measurements of operations and processing times. EOIR is conducting a comprehensive review of its policies and programs regarding making decisions of the Board of Immigration Appeals available to the public, with a goal of releasing more decisions to the public while balancing the privacy interests of the parties.

Executive Office for U.S. Attorneys (EOUSA)

Upcoming

Caseload Statistics – EOUSA plans to embark on a multi-year effort to make its National Caseload Statistical Data more available by creating a web accessible feature and better publicize it on Justice.gov/USAO.

The National Caseload Statistical Data are monthly case data that are currently tracked in the Legal Information Office Network System (LIONS). These data are publicly released on a monthly basis under the FOIA (except for certain fields, which must be redacted) approximately 60 days after the last day of the month. The data are provided in a fixed length file format. Because each month’s LIONS data typically comprise approximately 20 gigabytes, the data set is divided among several compressed or zip files. These files are available on EOUSA’s website in the FOIA Reading Room.57

While the public can open the files, only well-trained users could likely understand the information included in the documents. Assuming resources can be allocated to this project, EOUSA plans to make the information more user-friendly so that users would not have to open zip files or refer to complicated indices to understand the information. Further, important information could be displayed graphically so that users could intuitively comprehend the data without having to wade through columns of information.

Centralized Press Releases – EOUSA anticipates creating a central web platform for all USAO press releases that would create a single point of entry for anyone looking for public information about the work of the U.S. Attorneys’ community. With the migration of Justice.gov to a new content management system, the functionality of the USAO community’s websites will expand dramatically. One feature will be the ability of content to “trickle up.” While the community publishes a significant number of press releases during any given week, the USAO home page will create a central press page that reposts many of the press releases and creates a single point of entry for anyone looking for public information about the work of the U.S. Attorneys’ community. This project would likely be completed shortly after the Department finishes the migration.

Make Historical Reports More Accessible – EOUSA would like to transform existing historical Annual Statistical Reports into web accessible features on Justice.gov/USAO. EOUSA currently publishes Annual Statistical Reports presenting national and district caseload data in statistical tables and charts in PDF format on its website. EOUSA will start with the most recent reports, to transform these from PDFs into HTML pages in addition to having the PDFs accessible online. EOUSA also hopes to graphically display some of the data so users can more easily comprehend it.

Federal Bureau of Investigation (FBI)

Ongoing

Since its website underwent a major overhaul in late 2010, the FBI has continued to update all of those features, including various widgets, RSS feeds, and email alerts. The FBI

continues to be proactive in pushing out content through data feeds. The public chooses to use feeds in various ways. For example, a private company called NIC uses FBI’s Most Wanted feed to populate an app built on the iTunes and Android markets. Another company used FBI’s Vault files to create an app. All feeds can be found at: http://www.fbi.gov/news/rss. The FBI also can be visited via Facebook, YouTube, and Twitter. Podcasts of FBI shows and video versions of Wanted by the FBI posters are available on iTunes.

Upcoming

Uniform Crime Reporting (UCR) Crime Data Explorer (CDE) – Since 1930, the FBI has been tasked with collecting, publishing and archiving crime statistics produced from data received from over 18,000 city, university or college, county, state, tribal, and federal law enforcement agencies voluntarily participating in the program.

However, the platform and technology are decades old, so the UCR Redevelopment Project, now underway, will dramatically improve and update the system, making it more accessible and searchable. Much of the current system is still manual, but the new system will be fully automated, and that will allow more frequent updating with more comprehensive data. By July 1, 2014, participating agencies will no longer be able to submit data on paper. By the end of 2014, the new system should be at full capability.

With the new system, UCR managers will be able to add new collection requirements much more easily, for example, when Congress or the Department request statistics on a new type of hate crime. The UCR managers are also creating “briefing books” on various subjects of continuing interest, with tables already set up. As new data comes in, it will automatically populate those briefing books. In addition to the publication tables, a highly customizable report tool will give external users an ad hoc capability.

An important goal of the changes is to decrease the numbers of telephone calls and emails to which UCR officials must respond, about 2,000 in 2013 alone. Roughly half of those contacts are from individual members of the public, wanting to know, for example, what the crime rate is in a particular city. Members of the public, along with academic researchers and reporters, will now be able to go into the data and pursue their own queries, creating more efficiency and lessening delays or frustration. This new tool will also allow support staff to be focused on higher priority requirements and other law enforcement community statistical needs. Additionally, public users will have access to Online Help Files for using the new data tools.

The UCR CDE will provide public access to UCR Program data that includes both published data and monthly, interim reporting. The new system will be based on a dashboard concept, using the tables from the UCR Program key publications as the primary data set. These publications include Crime in the United States (CIUS), Hate Crime Statistics, and Law Enforcement Killed and Assaulted (LEOKA).
The UCR CDE, however, will not hold all information collected and stored in the New UCR System. For instance, detailed agency estimates will not be available in the database. This is to ensure that only vetted aggregate estimates, when relevant to the table, are included. Additionally, the UCR CDE will not contain personal information, pending investigations data regarding law enforcement officers killed and assaulted, or data marked as unpublishable by UCR Program staff.

Data pushed to the UCR CDE will be made publicly available at periodic rates agreed to between the FBI and the state UCR Programs that provide the data. State crime reporting programs may request this update to be monthly, quarterly, semiannually, or annually. However, the default will be monthly unless otherwise specified.

For even more details see: https://www.fbi.gov/about-us/cjis/ucr/ucr-redevelopment-project.

**Foreign Claims Settlement Commission**

**Ongoing**

As mentioned in Section IV above, the Foreign Claims Settlement Commission will modify the language of its decisions to allow the public release of such decisions with minimal redaction, while at the same time protecting the privacy of claimants appearing before the Commission. In its decision drafting process, the Commission has undertaken an effort to minimize the amount of personally identifiable information and/or facts which are not essential to the Commission’s determination. While some redactions will inevitably still be required, the quantity will be reduced, providing a more open document. The Commission also will modify the procedures for finalizing its decisions, which will provide more rapid release of the decisions to the public in a form that provides enhanced search capabilities. Previously, Commission decisions were printed, signed by the Commissioners, scanned, run through optical character recognition software (OCR software), redacted, and then posted on the internet. While OCR software has come a long way in improving accuracy, there is still a significant error rate that results in lower quality search results.

Under the new system, an Adobe version of the final draft of a decision is created directly from Word, electronically signed by the Commissioners, redacted and then posted on the internet. This process results in a cleaner electronic image, which contains the full text of the document available for search, hence better search results. In addition, the finalization process is less laborious under the new system and therefore may be completed more quickly.

Finally, the Commission will implement the use of a generic claim form, which allows the Commission to initiate new claims programs significantly more quickly than under its previous procedures. The Commission is no longer required to receive approval of a new claim form under the Paperwork Reduction Act (PRA) for each new program it begins. Additionally, the Commission is not required to receive approval under the Privacy Act to establish a separate
system of records for each new program. These changes alone reduce the initiation time by six months and save money on publication costs, as well as other costs associated with the PRA and the Privacy Act.

**Justice Management Division (JMD)**

**Citizen Call Response** – In early 2013, JMD created a working group to address the Department’s process for handling phone calls from the public. After six months, the working group reported that Department operators need better training, as well as more accurate and timely information about Department offices and personnel. The result was both inefficiency and frustration for the public as well as employees receiving misdirected calls. The working group made a number of recommendations, including the creation of a new knowledge base tool for use by both operators and employees, to better serve the public. The group’s recommendations are currently being examined by JMD leadership.

**Data.gov** – The Office of the Chief Information Officer (OCIO) within JMD is actively working with components to identify and publish high-value and high-interest data for the public in searchable formats online. These data sets include data from all of the Department’s major mission areas, including Law Enforcement, Litigation, Detention and Administration of Justice. Over the past six months, more than 600 data sets were added to the Data.gov public data listing, bringing the Department data set total to more than 750 data sets. A list of currently available data sets can be found at [http://www.justice.gov/data/](http://www.justice.gov/data/) and [http://www.justice.gov/data/inventory.php](http://www.justice.gov/data/inventory.php). The Department continues to build a more comprehensive public data listing of data sets that are already available to the public, while promoting the identification of additional data sets that can be made public.

**Digital Strategy Update** – The Department, acting through JMD’s OCIO, continues to support the Digital Government goals and priorities. We have accomplished the following:

- Recently released several new APIs that enable data retrieval and search:

  1. Grants Awards Funding Opportunities API. It lists and describes grants awarded by the Department’s Office of Justice Programs and its component bureaus. It contains funding data such as the description of the award, the awardee, amount, location, and other information. See also Section IV of this Plan.
  2. Grant Awards Data API. This API provides access to data describing the award, awardee, grant amount, location, and other grant details. See also Section IV of this Plan.
  3. Crime Solutions Shareable Program Widgets. These tools provide a way for developers to access the latest program profiles and ratings for resources on the CrimeSolutions.gov website on a variety of topics including: Crime and Crime Prevention, Drugs and Substance Abuse, Juveniles, Technology and Forensics, Victims, and other topics.
4. A set of six APIs for searching US firearms trace data for 2010 and 2011, including firearms types, source states, time-to-crime, crime categories, and recovery cities. See also Section IV of this Plan.

- Completed a mobile app for property management that is currently used within the Justice Management Division for physical property inventories and spot checks.
- Completed a strategy for managing commercial apps on mobile devices. The strategy balances security requirements with minimal restrictions on the user experience.
- Defined an Interim Open Data Identification and Release Process, which serves as the Department’s guidance for identifying and publishing data sets until a formal data transparency policy is released later in 2014. The interim process describes protections for security, privacy, confidentiality, and other traditional concerns that may warrant redaction of some information in our datasets.
- Established an Open Data feedback link on the Department’s public website, which enables the public to submit recommendations for datasets of interest. This feedback is intended to help the Department identify and prioritize data sets for public release.
- Established a Department group of data inventory managers to meet current and ongoing needs for managing a Department-wide data inventory.
- Established a Department-wide mobile Application Developer User Group to foster sharing of code, processes, best practices, and innovation.
- Established a presence within an existing group of senior officers responsible for records management, privacy, FOIA, eDiscovery, general counsel, etc., to help develop a life cycle and policies for data management across the Department.
- Developed an OMB/ MAX portal for sharing information across the Department on Open Data, Mobile Apps, and Mobile Devices.
- Completed a long term and near term strategy for implementing mobile phones across the Department.

The JMD’s OCIO continues the following:

- Develop a framework, policy and guidance for managing mobile phones and other mobile devices across the Department.
- Implement a Department-wide Open Data Policy establishing “Open Data” as the default posture for all new non-National Security IT projects.
- Develop a customer engagement plan for engaging customer participation in selecting/using public open data sets.
- Establish a Department-wide Mobile Application Development and Testing Lab as a shared service for the internal development of mobile apps for all Department components. The lab will encourage collaboration, standardization and reuse of application code, and contain development tools to support both Android and iOS platforms. The Department is partnering with DHS, to leverage the Mobile App

60 http://www.justice.gov/data.
“Carwash” initiative, which provides a rigorous set of tools and processes for application security vetting, accessibility testing, and code quality review.

- Build a Department-wide data inventory to support the management and sharing of data sets with the public and with mission partners.
- Support the Executive Office of the President’s Open Data Policy and provide quarterly status reports to the Office of Management and Budget.

For more detail, please see: http://www.justice.gov/digitalstrategy/#s1-2.

**IT Dashboard** – Since the launch of the Federal IT Dashboard on June 30, 2009, Department, through JMD’s OCIO, has completed a monthly data call to all components that have major IT investments. The monthly data call requests updates on the completion of major milestones from a cost and schedule perspective. Once the Office of the Chief Information Officer’s Policy and Planning Staff receives the components’ monthly responses, the investment status information is reviewed by the Department’s Chief Information Officer. The Office of the CIO then updates the Federal IT Dashboard to show current project cost, schedule, risk and operational performance status. Data from the Department of Justice is available at: http://www.itdashboard.gov/portfolios/agency=011.

**Library Update**

**Legislative Histories** – At the time of our Second Open Government Plan, JMD’s Library Staff had posted 28 legislative histories on Justice.gov, with plans to add six more. These histories track the development and passage of laws that were deemed of interest to the Department, or in which the Department played a vital role.

The Library subsequently finished and added one large completely digitized history, done in-house. The history of the Voting Rights Act Reauthorization and Amendments Act will be the next addition to the digitized collection and is nearing completion. The Library originally planned to add another five from legislative histories compiled by the Department’s Library Staff over the years, but subsequently determined that to digitize all the pages of these longer legislative histories would require greater resources than are available. All new legislative histories are either available through online subscription databases or assembled using electronic links to licensed legislative databases and other free authoritative government databases, such as Government Printing Office online.

**Historical Speeches** – The Library Staff has completed adding digitized speeches of Attorneys General, which are now available and searchable through links on the Department’s Internet website below the online portraits of the Attorneys Generals and on each of the Attorneys General biographical pages beginning with Attorney General Homer Cummings (1933).

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Historical Legal Information – In addition to the many legislative histories already available, the Office of Information Policy initiated an effort by the Department to digitize and make available to the public the 1974 FOIA Sourcebook. Printed by the Government Printing Office, the Sourcebook has been out of print and unavailable electronically. This committee print contains the 1966 legislative history, early cases related to the FOIA and related Congressional documents, as well as cases pertaining to the FOIA and FOIA-related law journal articles. The Library Staff completed the digitization for all of the FOIA legislative histories and FOIA-related sourcebook documents.

As noted above in Section IV, the Library Staff has completed the scanning of the 1953, 1977, and 1988 United States Attorneys Manuals. Currently, the Library Staff is working on completing the accessibility scanning and coding of these versions so that they are section 508 compliant and able to be posted to the Department’s website for public research use. These United States Attorneys Manual versions are considered valuable for research on past US Attorneys’ operations and practices. The plan is to have all three versions posted by summer 2014.

Plain Writing Act Compliance

Since the posting of the Department of Justice’s First Annual Compliance Report in 2012, the component agencies of the Department have continued their efforts to implement the requirements of the Plain Writing Act by writing and revising documents to be more clear, concise, meaningful, and well-organized.

Because the individual components are in the best position to determine which of their documents are covered by the Act, the Department has continued to follow a decentralized process for compliance. Nevertheless, several steps have been taken at the Department level that should be helpful to citizens interested in checking on our efforts.

For example, the Department created a new contact address so that anyone who wants to comment or question our Plain Writing efforts can easily reach us. This new email address, DOJPLainWriting@usdoj.gov, replaced the webmaster’s address on our Plain Writing web page and will be monitored by both the senior official in charge of implementation and his assistant. The assistant’s name has also been added.

A number of components agreed to post the names of their Plain Writing points of contact, and their names are now available on the Plain Writing home page. The Department’s compliance report for 2013 is posted on the website.

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Records Management

Through JMD’s Office of Records Management, the Department manages its records in accordance with the requirements of the Federal Records Act. For more information on the Department’s records management policies and procedures, please see Section VI of this Plan.

Recovery.gov

JMD provides monthly updates regarding American Reinvestment and Recovery Act-related funding to Recovery.gov. The updates include monthly financial activity reports, highlighting obligated amounts and actual gross outlays for a total of about $4 billion by the Office of Justice Programs, the Office on Violence against Women, and Community Oriented Policing Services. Additional Recovery Act data was provided by the Bureau of Alcohol, Tobacco, Firearms and Explosives (ATF), amounting to $9.37 million for a specified law enforcement project. This information is readily available to the public on both Recovery.gov and Justice.gov. To date, the Department has paid out $3.84 billion, or 97 percent, of the $3.94 billion available.

The Department continues to work directly with the Recovery and Accountability Transparency Board to ensure that meaningful, accurate and timely information is provided concerning Recovery Act funds. Data collected from award recipients are now used to display actual ARRA funding data by state, congressional district, county and zip code. The Department’s Office of the Inspector General’s ongoing audits, investigations, training and outreach in fraud prevention and awareness further improve the quality of data collected from recipients and reported on Recovery.gov.67

USASpending.gov

The Department, through JMD, continues its efforts to comply with all applicable requirements and transparency initiatives related to USASpending.gov. Information provided to USASpending.gov by the Department consists of contractual and financial assistance data. Efforts related to the quality of this information include several interrelated and comprehensive initiatives that address accountability for, and transparency of, financial data.

The Department’s program and implementation plan for Office of Management and Budget Circular A-123, Appendix A: Internal Controls Over Financial Reporting,68 helps to ensure that proper internal controls exist over spending associated with contracts and grants. In addition, the annual assessment of the acquisition function (the Acquisition Assessment) and the FPDS Data Quality Review provide the Department with opportunities to identify controls that need improvement in areas affecting federal spending. Through the Acquisition Assessment, the Department performs an entity-level review of the procurement process. The

68 http://www.whitehouse.gov/omb/circulars_a123_rev.
FPDS Data Quality Review requires testing of key Federal Procurement Data System (FPDS) and the Contractor Performance Assessment Reporting System (CPARS) attributes identified in Office of Federal Procurement Policy guidance over a sample of individual contract files. These attributes are the foundation for data in USASpending.gov.

Annually the Department provides updates to the Open Government Initiative: Federal Spending Information Quality Framework (Data Quality Plan). In January 2012, the Department updated its Data Quality Plan based on an expanded definition of federal spending information, which includes contractor performance and integrity data, as well as contractor provided data. This was the most significant change that the Department made to its internal control procedures for data quality. No significant updates have occurred since then.

With the passage of the American Recovery and Reinvestment Act of 2009 (ARRA), the Department also enhanced the quality of the financial data provided to USASpending.gov, including more reviews to confirm data accuracy, completeness and transparency. Beginning in FY 2014, the Department has begun to perform additional testing on USASpending.gov data quality in accordance with OMB’s June 2013 initiative, Improving Data Quality for USASpending.gov.

National Security Division (NSD)

NSD’s Office of Justice for Victims of Overseas Terrorism (OVT) recently created an enhanced online resource designed to support American victims of overseas terrorism. The site, sponsored and maintained by OVT, will expand the public’s ability to obtain information about the types of support available to help victims of overseas attacks and their loved ones in the aftermath of acts of international terrorism, including information about programs available to assist victims in connection with foreign criminal justice proceedings. In addition, the website provides greater information about OVT’s establishment and services, for victims and others interested in OVT’s work.

Over the next two years, OVT will ensure that the information on its website is kept up to date based on current events. More information can be found on OVT’s website: http://www.justice.gov/nsd/ovt/index.html.

As explained in Section V above, NSD has jointly implemented two public initiatives related to the National Security Cyber Specialist Network (NSCS). The NSCS comprises representatives from NSD, the Criminal Division’s Computer Crime and Intellectual Property Section, and U.S. Attorneys’ Offices across the country.

NSCS has recently launched an effort to increase outreach to the private sector, including collaborating with private companies on responses to cyber incidents and sharing information with them about how to respond to cyber attacks. The companies with which NSD has engaged to date have been Fortune 500 companies in the defense industrial base, financial services, energy, and information technology sectors, among others. NSD will continue to work
with these and similar private entities over the next two years and will seek to expand its collaboration to include other targeted sectors. More information can be found on NSD’s webpage.\(^{69}\)

NSD has also created a space on its public website where information regarding the NSCS and the Division’s cyber initiatives is posted. Given the increasing frequency of national security cyber incidents, the website will ensure that the public can remain updated on NSD’s latest cyber programs and efforts.\(^{70}\) NSD has pushed out additional details and new information to this website, including recent testimony related to cyber intrusions and public remarks delivered by NSD leadership regarding cyber initiatives.

For information on the initiative to improve NSD’s FARA database, please see section IV of this Plan.

**Office of Justice Programs (OJP)**

**The Partnership Resource Network**

The Office of Justice Programs is dedicated to collaborating with foundations, organizations and government agencies that share common vision and goals. Each year, OJP receives a high volume of grant applications in response to solicitations seeking promising programs, services and technologies to address crime and justice challenges across the country. The solicitations search for programs that would enhance resources for communities and victims hurt by crime; research governmental and societal responses to crime; and strengthen crime prevention initiatives across the country. These applications undergo a highly streamlined review process and while numerous applications are deemed suitable for awards, not all can be funded.

Through OJP’s Partnership Resource Network (PRN), OJP highlights highly rated, unfunded applications, with the applicants’ permission, from the previous funding season. The goal is to raise awareness about these potential projects and to facilitate partnerships between the projects’ sponsors and foundations and other community development organizations to improve coordination and collaboration, and to reduce duplication of federal and external funding.

OJP has recently posted on its website the FY 2013 highly-rated unfunded applications. The PRN will be expanded to provide online access to high-scoring, unfunded application data and summaries to create transparency and awareness of proposed projects, cultivate relationships and partnerships between foundations and organizations, and to increase the transparency of OJP’s funding decisions. The PRN will provide a searchable listing of such applications, providing data such as applicant organization name, type, application number, and more.

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project name, project area of focus, project summary, project location and applicant contact information. Only applicants that provide active consent to the release of the above information are included in the PRN.

**Grant Funding Opportunities Forecast & Descriptions: Application Programming Interface (API).**

To provide transparency and support planning across the funding applicant community, the API will provide open data on forecasted fiscal year funding opportunities from the Office of Justice Programs and will be released as early as possible within the fiscal year and remain updated throughout the year. Data available will include fiscal year, funding opportunity title, description of funding opportunity, program type/area, awarding office, expected release quarter, release date (actual), applicant eligibility type, awarding agency point of contact, amount available, average award amount. Data will be sortable and retrievable by key variables (and selected combinations of variables), including awarding office, expected release date (quarter/year), program type/area, and applicant eligibility type. Additionally, users will have the ability to search on various program identifiers, such as subject matter (e.g., corrections, courts), eligible applicants (e.g., tribal jurisdictions, non-profits), type of activity (e.g., research, victim services), and targeted beneficiaries (e.g., youth, victims).

**OJP Open Data Catalog**

OJP recently initiated development of a comprehensive online data catalog that will greatly improve access to and understanding of OJP data sets. Search and navigation tools will allow OJP customers to quickly find the data they are seeking and access it in a variety of open formats, including built-in API access for developers. Catalog users will be able to build customized data tables and view trends online using interactive charts and other data visualization tools. The OJP data catalog will be directly integrated with the internal OJP data warehouse to ensure accurate and efficient publishing. The same system will be used to automatically update the OJP public data listings on Data.gov.

The open data catalog will be a part of OJP’s common web content publishing platform. It will provide our mission offices with the ability to make data sets available to the public in a variety of formats, both machine and human readable. Data managers will be able to upload and manage data sets, tying the data sets to important topics in the criminal justice field, and making the data sets searchable by key words, topical relations, funding types, particular authors or data set managers.

Data managers will be able to create interactive analysis tools that make it easy for the target audiences to interact, parse and use the data. The catalog will provide a method for data managers to enter and publish key metadata regarding the data sets, which conform to the open data standards. The catalog will provide members of the public a method of searching and locating relevant data sets, methods for interacting with the datasets such as graphs,
charts, segmentation tools, downloads, and out-of-the-box machine-readable API’s. OJP anticipates full implementation for public use by year-end 2014.

New data sets to be added to Data.gov:

OJP will add six new archived data to the Data.gov catalog over the next year:

- **Uniform Crime Reporting Program Data: County-Level Detailed Arrest and Offense Data, 2011**
  This data collection contains county-level counts of arrests and offenses for Part I offenses (murder, rape, robbery, aggravated assault, burglary, larceny, auto theft, and arson) and counts of arrests for Part II offenses (forgery, fraud, embezzlement, vandalism, weapons violations, sex offenses, drug and alcohol abuse violations, gambling, vagrancy, curfew violations, and runaways).

- **Incident-based, Case Processing, and Criminal History Information on Felony and Domestic Violence Defendants in Large Urban Counties in 2002**
  This study provides incident-based, case processing, and criminal history data on defendants charged in state courts during May 2002. The State Court Processing Statistics Program tracked the processing of about 15,000 felony defendants charged in 40 of the 75 largest counties during May 2002. The BJS study entitled Processing of Domestic Violence Cases in State Courts collected additional incident-based and case processing data on more than 5,000 felony and misdemeanor domestic violence defendants in 16 of the 40 counties. The personal identifiers supplied by these courts were used to obtain criminal history records on the approximately 20,000 state court defendants. BJS converted the state-specific criminal history information into a research data base with a uniform coding structure.

  The primary purpose of the Identity Theft Supplement is to obtain additional information about identity theft-related victimizations so that policymakers, academic researchers, practitioners at the federal, state and local levels, and special interest groups who are concerned with identity theft can make informed decisions concerning policies and programs. Responses are linked to the NCVS survey instrument responses for a more complete understanding of the individual's circumstances.

- **National Incident-Based Reporting System, 2011: Extract Files**
  The National Incident-Based Reporting System (NIBRS) is a part of the Uniform Crime Reporting Program (UCR), administered by the Federal Bureau of Investigation. The extract files version of NIBRS was created to simplify working with NIBRS data. Data management issues with NIBRS are significant, especially when two or more segment levels are being merged. These issues require skills separate from data analysis. NIBRS data as formatted by the FBI are stored in a single file. These data are organized by various segment levels (record types). There are six main segment levels:
administrative, offense, property, victim, offender and arrestee. Each segment level has a different length and layout. There are other segment levels that occur with less frequency than the six main levels. Significant computing resources are necessary to work with the data in its single-file format. In addition, the user must be sophisticated in working with data in complex file types. For these reasons and the desire to facilitate the use of NIBRS data, ICPSR created the extract files. The data are not a representative sample of crime in the United States.

- **National Inmate Survey, 2008-2009**
  The National Inmate Survey, 2008-2009 (NIS-2) was conducted in 167 state and federal prisons between October 13, 2008, and March 11, 2009; 286 jails between January 20, 2009, and August 13, 2009; and 10 special (military, Indian country, and Immigration and Customs Enforcement (ICE)) facilities between May 11, 2009, and December 17, 2009. The data were collected by RTI International under a cooperative agreement with the Bureau of Justice Statistics (BJS). The NIS-2 comprised two questionnaires -- a survey of sexual victimization and a survey of past drug and alcohol use and treatment. Inmates were randomly assigned to receive one of the questionnaires so that, at the time of the interview, the content of the survey remained unknown to facility staff and the interviewers. A total of 81,566 inmates participated in the survey, including 32,029 inmates in state and federal prisons, 48,066 inmates in jails, 399 inmates in military facilities, 115 inmates in Indian country jails, and 957 inmates in facilities operated by ICE. The respondents were asked about the type of sexual contact, the frequency, when it occurred, and where it occurred. The survey also sought information on any injuries received and the treatment obtained for those injuries. Other questions pertained to the reporting of sexual contact — if it was reported, to whom it was reported, and any results from reporting sexual contact. Respondents were also asked for reasons why they had not reported the sexual contact if no report was made. Background and demographic information collected includes reasons for incarceration, sexual history, sexual orientation, marital status, gender, ethnicity, and physical characteristics, such as height and weight.

- **Recidivism in the National Longitudinal Survey of Youth 1997 - Standalone Data (Rounds 1 to 13)**
  The NLSY97 standalone data files are intended to be used by crime researchers for analyses without requiring supplementation from the main NLSY97 data set. The data contain age-based calendar year variables on arrests and incarcerations, self-reported criminal activity, substance use, demographic variables and relevant variables from other domains which are created using the NLSY97 data. The main NLSY97 data are available for public use and can be accessed online at the NLS Investigator Web site and at the NACJD Web site (as ICPSR 3959). Questionnaires, user guides and other documentation are available at the same links. The National Longitudinal Survey of Youth 1997 (NLSY97) was designed by the United States Department of Labor, comprising the National Longitudinal Survey (NLS) Series. Created to be representative of United States residents in 1997 who were born between 1980 and 1984, the NLSY97
documents the transition from school to work experienced by today’s youths through data collection from 1997. The majority of the oldest cohort members (age 16 as of December 31, 1996) were still in school during the first survey round and the youngest respondents (age 12) had not yet entered the labor market.

**Office of Legal Policy (OLP)**

The missions of OLP include: to develop and implement the Department’s significant policy initiatives, handle special projects that implicate the interests of multiple Department components, coordinate with other interested Department components and other executive branch agencies, and serve as the primary policy advisor to the Attorney General and the Deputy Attorney General. Wherever possible and appropriate, the office collaborates closely with other federal departments and agencies.

These examples illustrate the office’s commitment to high levels of interagency collaboration:

- **Attorney General’s Annual Trafficking Report** – The Trafficking Victims Protection Act requires that the Attorney General submit a report to Congress each year by May 1 describing the activities of federal agencies to combat trafficking in persons during the previous fiscal year. Each year, OLP works closely with a wide range of departments and agencies, including Defense, Interior, Health and Human Services, Transportation, State, Education, Homeland Security, Labor and EEOC, as well as a number of White House offices to compile this report.\(^{71}\)

- **Forensic Science** – As described more fully in Section V of this Plan, the Office has worked closely with the National Institution for Standards and Technology (NIST) at the Department of Commerce on issues relating to forensic science and has led the effort to create the National Commission on Forensic Science, which was launched in February 2013.\(^{72}\)

- **Privacy** – OLP has worked with from across the federal government on privacy issues. For more information on OLP’s work in this area, please refer to Section IV above.

**Office for Privacy and Civil Liberties (OPCL)**

**Upcoming**

The Chief Privacy and Civil Liberties Officer (CPCLO) and OPCL is meeting with Department components to gather information about component privacy programs, including how privacy is incorporated within the components’ organizational structure, implementing

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guidelines and policies, and training and oversight. Some of the information gathered from these meetings and discussions may be incorporated, where practicable, into public-facing documents, speaking engagements, or testimony towards the goal of ensuring greater transparency to the public with regard to the Department’s privacy programs and protections.

Ongoing

In support of the National Action Plan 2.0, the CPCLO and OPCL have participated in meetings with the White House and other federal agencies to assess how to make privacy assessments and reporting more meaningful to the public. The initial meetings discussed specific recommendations on how to improve the quarterly reports required by Section 803 of the Implementing Recommendations of the 9/11 Commission Act of 2007, 42 U.S.C. § 2000ee-1(f) (2012). This initiative will help to improve transparency by making existing privacy reports and assessments more accessible, understandable, and meaningful to the public.

The CPCLO is conducting additional outreach to the privacy community, including advocacy groups and the Privacy and Civil Liberties Oversight Board, by establishing periodic meetings with these groups. These meetings will allow members of the privacy community to contribute ideas and expertise in order to help the Department form and improve its information and privacy-related policies.

OPCL participates in the Department’s Web 2.0 Policy Working Group, in order to help ensure privacy compliance with regard to the Department’s social media efforts, and plans to coordinate with the OCIO to develop privacy policies and procedures for Open Data Policy disclosures, pursuant to OMB’s M-13-13,73 “Open Data Policy – Managing Information as an Asset.”

Office on Violence against Women (OVW)

Ongoing

The Office on Violence Against Women has begun the following initiatives that build upon the goals of transparency, public participation, and collaboration:

- OVW will improve the accessibility of its website and post more information about grants and processes.74

- As described above in Section V, OVW will hold regular public conferrals and special-topic conferrals when needed to answer questions, share information, and hear from

constituents; and OVW will finish up the Violence Against Women Act (VAWA) conferral process and publish a report on the information.75

• Section V also outlines OVW’s work on www.TA2TA.org, a central repository for technical assistance products and trainings.

**Tax Division**

The Tax Division has three initiatives currently in place for using the internet to further enforcement efforts and promote deterrence.

• The Division has created and periodically updates a web page discussing both criminal and civil enforcement activities76 in cases involving offshore tax compliance. On the web page, the Division posts press releases about summonses, indictments, guilty pleas, trial convictions and sentencings.

• The Division has created and periodically updates a web page pertaining to Stolen Identity Refund Fraud (SIRF).77 The web page provides information about the Division’s enforcement efforts in combatting SIRF, with links to press releases about cases. Additionally, the website provides information to assist the public in preventing such fraud, with links to guides and other resources generated by the Division, the Criminal Division, and the Internal Revenue Service.

• The Division has created and periodically updates a web page on Tax Schemes and Scams.78 The web page provides links to helpful resources designed to inform taxpayers about illegal tax-motivated transactions. The page has been updated to feature an alphabetical listing of enjoined tax preparers with links to the press releases about their cases.

**U.S. Marshals Service (USMS)**

**Ongoing**

The United States Marshals Service (USMS) has several projects and initiatives supporting President Obama’s vision for a more transparent and open federal government, including:

• **USMS Strategic Plan** – The USMS Strategic Plan is posted to the Agency’s public website, giving the general public access to the vision and goals that the Agency has identified for 2012-2016. This is the first time in USMS history that the Strategic Plan has been made

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available to the public. The Strategic Plan is available online at http://www.usmarshals.gov/foia/strategic_plan-2016.pdf.

- **Sex Offender Investigations** – The USMS Sex Offender Investigations Branch practices transparency and open government in its Behavioral Analysis program. Through this initiative, the Marshals Service studies trends in criminal behavior, particularly as it relates to sex offenders. The Behavioral Analysis Unit then publishes its findings in nationally recognized academic journals to aid in the work of psychologists, criminologists and law enforcement officers, as well as to increase awareness and understanding of the general public.\(^79\) The program’s extensive research in this area, as well as its impartiality in presenting research findings, have made it an expert source for members of the media seeking information on sex offenders and related criminal activities.

- **Asset Forfeiture** – The USMS plays a critical role by managing and selling assets seized and forfeited by the Department of Justice. The USMS manages various types of assets, including real estate, commercial businesses, cash, financial instruments, vehicles, jewelry, art, antiques, collectibles vessels and aircraft. The USMS manages the distribution of equitable sharing proceeds to state and local law enforcement agencies that participated in investigations leading to forfeiture as well as payments to victims of

\(^79\) The current articles available are:


Craun S.W., Detar P.J., & Bierie D.M., “Shots Fired: Firearm Discharges during Fugitive Apprehensions,” Victims & Offenders, Vol. 8 Iss. 1, 2013

http://cad.sagepub.com/content/early/2013/08/21/0011128713498330.full.pdf+

http://sax.sagepub.com/content/early/2013/11/20/1079063213509411.full.pdf+

http://sax.sagepub.com/content/early/2014/02/04/1079063214521470.full.pdf+

Six more articles have been accepted for publication, but will not be available until published.
crime and innocent third parties. The USMS employs best practices from private industry to ensure that assets are managed and sold in an efficient and cost-effective manner.

The USMS Asset Forfeiture Program (AFP) is unique in its level of interaction with the public due to asset auctions and sales, as well as through its Operation Goodwill program. Utilizing Operation Goodwill, forfeited real or personal property of marginal value can be transferred to state or local governments in support of drug abuse treatment, drug crime prevention and education, housing, job skills and other community-based public health and safety programs. For more information regarding the USMS AFP, please visit: http://www.usmarshals.gov/assets/index.html.

- **Asset Forfeiture/Operation Goodwill** – Operation Goodwill (OGW) is a federal program designed to build relations between law enforcement and the community. OGW is an outgrowth of legislation from Fiscal Year 1997, which authorized the Attorney General to transfer forfeited real or personal property of limited value to a nonprofit organization. Such property must be used to support drug abuse treatment, drug and crime prevention and education, housing, job skills, or other community-based public health and safety programs.

Operation Goodwill was created for two purposes: (1) to transfer property of limited or marginal value in a short period of time with minimal expense; and (2) to build goodwill between law enforcement and the community. The goal was for Operation Goodwill to become a permanent program by demonstrating that hard-to-move properties can be disposed of in a timely and cost-efficient manner. In 2004, the Operation Goodwill program became permanent.

A recent example of OGW in action is from the Southern District of Indiana, where a drug raid was conducted in Evansville. During the raid, officers found 115 pairs of designer men’s basketball shoes, many of them Air Jordans, unworn and still in the boxes. The shoes were valued at $12,215.91. The shoes were transferred to the Vanderburg County Sheriff’s Office Drug Abuse Resistance Education (D.A.R.E) program for distribution throughout the community to youths participating in the program.

Another recent example is from the Southern District of Ohio, in which a property seized as part of a federal criminal case will now be used as a safe house for women trying to escape prostitution and the sex industry. The transfer marks the first time in Ohio that a property seized from a criminal has been transferred to community use through Operation Goodwill.
United States Trustee Program (USTP)

Ongoing

In January 2010, the Program was one of three Department components identified by the Attorney General for its participation in the Office of Management and Budget’s original Open Government Initiative. The following three initiatives are still in progress:

- Data from final reports filed by trustees after a Chapter 7 case with assets is closed are posted at Data.gov and on the website. These reports contain the disposition of assets, distribution of funds to creditors, and administrative expenses dating back to calendar year 2000.

- Research data files on the use of language interpreters under the USTP’s Language Assistance Program at Data.Gov and on the website. The Program also maintains an interactive dashboard of Language Assistance Program Summary Statistics.  

- Summary data on the Program’s enforcement activity from FY 2004 forward are posted on Data.Gov and on the website.

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