### FY 2025 CTAS Application Timeline(s) Sample

#### **Tribe Name:**

Applicants are strongly encouraged to use this template to develop a detailed timeline for each purpose area under which they are requesting funding. Each purpose area timeline should encompass the entire period of performance for the proposed project and should outline goals, major activities/tasks, responsibility (person/position/team) for completion, and estimated start and completion for each entry. Estimated start and completion should be entered by month (not calendar dates). If awarded, it is expected that applicants will update the purpose area timeline(s) as appropriate when changes occur. \*Note: There is no page limit restriction and applicants can take as much space as needed to create an effective timeline. Additional lines can be added to the timeline by using the "tab" keyboard function.

Example Month Entry for Timeline

Year 1: Months 1–12 | Year 2: Months 13–24 | Year 3: Months 25–36 | Year 4: Months 37–48 | Year 5: Months 49–60

| Estimated Task Start<br>(Month) | Estimated Task<br>Completion (Month) | Goal  | Activities   | Responsibility<br>(person/position/team) |
|---------------------------------|--------------------------------------|---|--|--|
| Month 1                         | Month 4                              | Goal 1: To increase capacity of law enforcement and improve public safety on the reservation. | Activity 1: Negotiate details of contract, staffing, clarify schedules and protocols.  | Chief of Police                          |
| Month 4                         | Month 6                              |   | Activity 2: Develop a plan for engaging the community and other tribal agencies.   | Police Department                        |
| Month 2                         | Month 10                             |   | Activity 1: Develop a system for collecting monthly crime and incident data from Tribal Law Enforcement, Tribal Courts, Social Services and Mental Health (e.g., number of drug violations and disposition). | Police Department                        |
| Month 10                        | Month 60                             |   | Activity 2: Disseminate crime and pertinent program data to other tribal law enforcement program managers to inform their own grant programs.  | Police Department Reporting Staff        |
| Month 4                         | Month 60                             |   | Activity 3: Hold regular meetings or conference calls with the Multi-Disciplinary Team (MDT).  | Police Chief; Officers                   |

| Estimated Task Start (Month) | Estimated Task<br>Completion (Month) | Goal  | Activities   | Responsibility<br>(person/position/team)                      |
|------------------------------|--------------------------------------|---|--|---|
| Month 1                      | Month 2                              | Goal 1: The Tribal Justice Action Plan will address improving public safety through community-oriented strategies such as increased positive public outreach by law enforcement at community gatherings and within the school districts on the reservation. | Activity 1: Form core team and advisory team.                                | Law and Justice Executive Officer                             |
| Month 2                      | Month 3                              |   | Activity 2: Commit to memorandum of agreement; establish project milestones. | Core Team; Advisory Team                                      |
| Month 2                      | Month 3                              |   | Activity 3: Solicit/hire Tribal Justice Action Plan coordinator.             | Team, Exec. Officer; NPTEC                                    |
| Month 4                      | Month 24                             |   | Activity 4: Work with DOJ TTA Provider.                                      | Core Team Project Coordinator; TTA Provider                   |
| Month 6                      | Month 20                             |   | Activity 5: Facility meetings; compile information.                          | Project Coordinator   |
| Month 12                     | Month 20                             |   | Activity 6: Provide input to plan development.                               | Core Team; Advisory Team; NPTEC; Law and Justice subcommittee |

| Estimated Task Start<br>(Month) | Estimated Task<br>Completion (Month) | Goal | Activities   | Responsibility<br>(person/position/team)   |
|---------------------------------|--------------------------------------|------|--|--|
| Month 4                         | Month 24                             |      | Activity 7: Participate in DOJ offsite trainings.  | Core Team members                          |
| Month 16                        | Month 18                             |      | Activity 8: Develop Tribal Justice Action Plan in concert with partners.   | Core Team; Advisory Team, Plan Coordinator |
| Month 18                        | Month 18                             |      | Activity 9: Format and distribute draft plan to teams.   | Plan Coordinator                           |
| Month 19                        | Month 20                             |      | Activity 10: Present completed Tribal Justice Action Plan to law and justice sub-committee, NPTEC, and DOJ for approval. | Core Team Members                          |
| Month 20                        | Month 20                             |      | Activity 11: Make any necessary modifications as needed.   | Core Team Members; Plan Coordinator        |
| Month 21                        | Month 23                             |      | Activity 12: Present finalized plan to key stakeholders.   | Core Team Members; Plan Coordinator        |
| Month 24                        | Month 24                             |      | Activity 13: Submit final plan to TTA Provider   | Coordinator                                |

| Estimated Task Start<br>(Month) | Estimated Task Completion (Month) | Goal   | Activities   | Responsibility<br>(person/position/team)            |
|---------------------------------|-----------------------------------|--|--|---|
| Month 1                         | Month 3                           | Goal 1: Decrease the number of times cash bail is imposed on tribal members. | Activity 1: Advisory team continues regular meetings to aid implementation.  | County Justice and Tribal Court Chief Judge         |
| Month 2                         | Month 3                           |  | Activity 2: Tribal Court to hire Project Coordinator   | Tribal Court Chief Judge and Court<br>Administrator |
| Month 3                         | Month 4                           |  | Activity 3: Train Project Coordinator and advisory team on risk assessment tool.   | CCI   |
| Month 4                         | Month 5                           |  | Activity 4: Attend probation training.   | Project Coordinator                                 |
| Month 5                         | Month 60                          |  | Activity 5: Project Coordinator begins and continues using risk assessment tool with tribal members charged with misdemeanors in court.                        | Project Coordinator                                 |
| Month 6                         | Month 60                          |  | Activity 6: Review tribal members placed in town program.  | Town Judges   |
| Month 6                         | Month 60                          |  | Activity 7: Project Coordinator supervises all participants according to level of risk and needs via in person meetings, house visits, phone calls, and texts. | Project Coordinator                                 |

| Estimated Task Start (Month) | Estimated Task<br>Completion (Month) | Goal  | Activities  | Responsibility (person/position/team) |
|------------------------------|--------------------------------------|---|---|---------------------------------------|
| Month 6                      | Month 60                             | Goal 2: Reduce missed court appearances and recidivism. | Activity 1: Needs assessment conducted on all participants.   | Project Coordinator                   |
| Month 6                      | Month 60                             |   | Activity 1: Needs assessment conducted on all participants.   | Project Coordinator                   |
| Month 6                      | Month 60                             |   | Activity 2: Maintain supervision according to determine risk level and monitors for new criminal activity.  | Project Coordinator                   |
| Month 6                      | Month 60                             |   | Activity 3: Work with participants to address reasons for missed court appearances. (i.e., substance abuse issues, fear of system, lack of understanding, transportation challenges, family issues, etc.).  | Project Coordinator                   |
| Month 6                      | Month 60                             |   | Activity 4: Supervise individuals that live in the northern portion of the reservation and work with tribal agencies on the northern portion to ensure participants receive needed services.  | Project Coordinator                   |
| Month 6                      | Month 60                             | Goal 3: Improve and expand the program.                 | Activity 1: Collect data on number of charges, dispositions, length of pre-trail supervision, number of individuals assessed with risk assessment tool, number of individuals accepted, number of individuals successfully completing, number of new arrests, number of missed court appearances, number and types of services participants referred to using needs assessment. | Project Coordinator                   |

| Estimated Task Start<br>(Month) | Estimated Task Completion (Month) | Goal | Activities   | Responsibility<br>(person/position/team)      |
|---------------------------------|-----------------------------------|------|--|---|
| Month 6                         | Month 60                          |      | Activity 1: Data shared with Advisory Team monthly, via quarterly summaries, and an annual report.                     | Project Coordinator; Tribal Court Chief Judge |
| Month 12                        | Month 60                          |      | Activity 2: Provide recommendations based on the data to improve or expand the initiative.                             | Advisory Team                                 |
| Month 12                        | Month 60                          |      | Activity 3: Report at bi-annual Forum meetings and other tribal court forums through various conference presentations. | Chief Judge                                   |

| Estimated Task Start (Month) | Estimated Task<br>Completion (Month) | Goal   | Activities  | Responsibility<br>(person/position/team) |
|------------------------------|--------------------------------------|--|---|--|
| Month 1                      | Month 2                              | Goal 1: The primary goal of this funding request is to renovate and expand the Social Development Center within 24 months of award notice. | Activity 1: Form a SDC Project Team to ensure the SDC is renovated per the program needs and expanded on time and on budget. Plan with Tribal program stakeholders to ensure renovation efforts do not disrupt the day-to-day operation of the SDC (which will remain open during the project). | Program Lead                             |
| Month 3                      | Month 4                              |  | Activity 2: Work with BJA Technical Providers and the U.S. Corps of Engineers to define responsibilities and inspection schedules.  | Program Lead, SDC Team, TTA Providers    |
| Month 3                      | Month 3                              |  | Activity 3: Attend the required CTAS Training.  | Program Lead                             |
| Month 4                      | Month 6                              |  | Activity 4: The BJA TA team will certify the building is structurally sound prior to using grant funds.   | Program Lead, SDC Team, TTA Providers    |
| Month 6                      | Month 7                              |  | Activity 5: Perform an environmental records review prior to requesting the use of federal funds.   | Program Lead                             |
| Month 8                      | Month 9                              |  | Activity 6: Develop a Design-Build solicitation for Requests for Qualifications (RFQ).  | Program Lead, SDC Team, TTA Providers    |

| Estimated Task Start (Month) | Estimated Task Completion (Month) | Goal | Activities   | Responsibility<br>(person/position/team) |
|------------------------------|-----------------------------------|------|--|--|
| Month 10                     | Month 10                          |      | Activity 7: Interview at least three Design-Build teams responding to the RFQ.           | Program lead, SDC Team                   |
| Month 11                     | Month 11                          |      | Activity 8: Select a contractor team (architect, engineer, and construction contractor)  | Program Lead, SDC Team                   |
| Month 12                     | Month 12                          |      | Activity 9: Work up the project plan to a 30% design phase and associated cost proposal. | Program Lead, SDC Team, Contractor       |
| Month 13                     | Month 13                          |      | Activity 10: Contract with the Design-Build contractor.                                  | Program Lead, SDC Team, Contractor       |
| Month 13                     | Month 14                          |      | Activity 1: Design-Build Contractor to complete plans and specifications to 10%          | Contractor                               |
| Month 15                     | Month 20                          |      | Activity 2: Renovate to substantial completion.  | Contractor                               |
| Month 20                     | Month 21                          |      | Activity 1: Clear final punch list.  | Program Lead, SDC Team, Contractor       |
| Month 22                     | Month 22                          |      | Activity 2: Contractor turns building over to the Tribe and 12-month warranties begin.   | Program Lead, SDC Team, Contractor       |

| Estimated Task Start (Month) | Estimated Task Completion (Month) | Goal | Activities                              | Responsibility<br>(person/position/team) |
|------------------------------|-----------------------------------|------|---|--|
| Month 23                     | Month 23                          |      | Activity 3: Ribbon Cutting.             | Program Lead, SDC Team                   |
| Month 24                     | Month 24                          |      | Activity 4: Closeout Project reporting. | Program Lead                             |

| Estimated Task Start<br>(Month) | Estimated Task Completion (Month) | Goal   | Activities  | Responsibility<br>(person/position/team) |
|---------------------------------|-----------------------------------|--|---|--|
| Month 1                         | Month 2                           | Goal 1: The primary goal of this funding request is to implement a new Tribal Healing to Wellness Court Center within 24 months of award notice. | Activity 1: Form an advisory community to begin strategic planning and assessing critical staffing needs for THWC.  | Court Administrator                      |
| Month 3                         | Month 4                           |  | Activity 2: Work with BJA Technical Assistance providers to schedule Foundational training. Request TTA assistance in reviewing strategic plan and documents to ensure alignment with treatment court model and evidence-based practices.  Activity 3: Attend the required CTAS training.  Activity 4: Advertise vacant positions for critical staff roles and begin to hire. | Court Administrator                      |
| Month 5                         | Month 6                           |  | Activity 5: Ensure all staff complete TTA THWC foundational training.   | Court Administrator                      |
| Month 7                         | Month 12                          |  | Activity 6: Implement THWC, begin accepting referrals for program participants.   | Court Administrator/Program Lead         |

| Estimated Task Start (Month) | Estimated Task Completion (Month) | Goal | Activities  | Responsibility<br>(person/position/team) |
|------------------------------|-----------------------------------|------|---|--|
| Month 13                     | Month 24                          |      | Activity 7: Data shared with Advisory Team monthly, via quarterly reports summaries, and in an annual report.  Activity 8: Share data with TA providers to improve gaps in program. | Court Administrator/Program Lead         |
| Month 25                     | Month 60                          |      | Activity 9: Provide recommendations based on the data to improve or expand the initiative.  | Court Administrator/Program Lead         |

| Estimated Task Start<br>(Month) | Estimated Task<br>Completion (Month) | Goal   | Activities  | Responsibility<br>(person/position/team)   |
|---------------------------------|--------------------------------------|--|---|--|
| Month 1                         | Month 60                             | Goal 1: Improve Efficacy of Provider Services. Sub Goal: Increase referrals to CPS/Law Enforcement and have stronger collaboration of investigations to forward for prosecution. | Activity 1: Provide ongoing training to MDT team and partners on evidence-based best practices to serve child victims.  | Tribe Social Services Manager and the Indian<br>Child Welfare Caseworker II; Tribal Police;<br>Prosecutor; Social Services |
| Month 2                         | Month 4                              |  | Activity 2: Obtain training in child forensic interviewing for CPS, law enforcement and prosecutor, and specific training on child abuse investigations and prosecution of those cases. | Tribal Police; Prosecutor; Social Services   |
| Month 1                         | Month 60                             |  | Activity 3: Law Enforcement and Prosecutor will attend NCPCA Trainings.   | Tribal Police; Prosecutor  |
| Month 1                         | Month 60                             |  | Activity 4: Provide mandatory reporting classes to community partners.  | Tribe Social Services Manager; Indian Child<br>Welfare Caseworker II   |
| Month 1                         | Month 60                             |  | Activity 1: Develop suggestions for improvement on criminal code for prosecution of offenders of child abuse and child sexual abuse.  | Tribe Social Services Manager; Indian Child<br>Welfare Caseworker II   |
| Month 1                         | Month 60                             |  | Activity 1: The caseworker will serve as primary investigator for child abuse, oversee Tribe's direct services to victims, and facilitate the MDT.                                      | Caseworker   |

| Estimated Task Start<br>(Month) | Estimated Task<br>Completion (Month) | Goal  | Activities   | Responsibility<br>(person/position/team)                             |
|---------------------------------|--------------------------------------|---|--|--|
| Month 1                         | Month 60                             |   | Activity 2: The technician will collaborate with tribal police and tribal court, input investigation data for performance measurements and outcomes, and input data from a wellness model used by child victim and caregiver for services and needs. | Technician; Tribal Police; Tribal Court                              |
| Month 1                         | Month 60                             |   | Activity 3: The data will inform program needs and capacity.   | Tribe Social Services Manager; Indian Child<br>Welfare Caseworker II |
| Month 3                         | Month 60                             |   | Activity 4: Semi-annual reports will be presented to the MDT and the Tribal Council's Law and Order Sub Committee.   | Tribe Social Services Manager; Indian Child<br>Welfare Caseworker II |
| Month 1                         | Month 60                             | Goal 2: Improve services to child victims and their families. | Activity 1: Provide stipends for families in need, so they can obtain emergency housing and mental health services.  | Tribe Social Services Manager; Indian Child<br>Welfare Caseworker II |
| Month 1                         | Month 60                             |   | Activity1: Gather input from families following their experience with the MDT and Child Protection agencies.   | Tribe Social Services Manager; Indian Child<br>Welfare Caseworker II |
| Month 2                         | Month 60                             |   | Activity 2: Train MDT members to use the WMSI to collect data and information.   | Tribe Social Services Manager; Indian Child<br>Welfare Caseworker II |
| Month 2                         | Month 60                             |   | Activity 3: Complete the Wellness Model and Services Instrument with the child victim's caregiver and gather input from families following their experience with the MDT and Child Protection agencies.  | Tribe Social Services Manager; Indian Child<br>Welfare Caseworker II |

| Estimated Task Start<br>(Month) | Estimated Task Completion (Month) | Goal | Activities  | Responsibility<br>(person/position/team)                             |
|---------------------------------|-----------------------------------|------|---|--|
| Month 3                         | Month 60                          |      | Activity 4: Engage the caregiver in using the WMSI to become better informed regarding the case and empowered to provide best care for the child.   | Tribe Social Services Manager; Indian Child<br>Welfare Caseworker II |
| Month 4                         | Month 60                          |      | Activity 5: A "bank" of available hours will be established for mental health services for children and their caregivers, with stipends available for treatment at ABC Behavioral Health Center or off-reservation from a qualified psychologist or psychiatrist; up to 15 hours total per client and available to clients who otherwise could not afford this service. | Tribe Social Services Manager; Indian Child<br>Welfare Caseworker II |
| Month 4                         | Month 6                           |      | Activity 6: Off reservation counselors will be retained through an open, competitive contracting process.   | Tribe Social Services Manager; Indian Child<br>Welfare Caseworker II |

| Estimated Task Start<br>(Month) | Estimated Task<br>Completion (Month) | Goal   | Activities  | Responsibility<br>(person/position/team) |
|---------------------------------|--------------------------------------|--|---|--|
| Month 1                         | Month 60                             | Goal 1: The goal of this project is to reduce chronic absenteeism in 20% of participating youth. | Activity 1: Case manager will train in database to learn navigation of available information.   | Case Manager                             |
| Month 4                         | Month 5                              |  | Activity 2: Each participating school will provide a list of all students.  | Case Manager; School points of contact   |
| Month 4                         | Month 6                              |  | Activity 3: The case manager will attempt to contact each student's family and request a signature for release of information from the database.                                  | Case Manager                             |
| Month 4                         | Month 60                             |  | Activity 1: Once release documents are on file, the case manager will access current data, track current absences, and contact students and/or families regarding absence trends. | Case Manager                             |
| Month 4                         | Month 60                             |  | Activity 2: The case manager will contact at least 15 chronically absent students per week, making home visits when necessary.  | Case Manager                             |
| Month 4                         | Month 60                             |  | Activity 3: Project will engage a minimum of 108 chronically absent students in Year 1 and a minimum of 216 in Years 2 through 5 in program activities.                           | Case Manager; School Points of Contact   |
| Month 6                         | Month 60                             |  | Activity 1: The case manager will contact participating schools to establish a date, time, and location for informational meetings.   | Case Manager                             |

| Estimated Task Start<br>(Month) | Estimated Task Completion (Month) | Goal | Activities   | Responsibility (person/position/team)  |
|---------------------------------|-----------------------------------|------|--|--|
| Month 6                         | Month 60                          |      | Activity 2: The case manager will hold an informal session explaining the project and other services.                    | Case Manager; School Points of Contact |
| Month 6                         | Month 60                          |      | Activity 3: Prepare and distribute brochures in meetings.  | Case Manager                           |
| Month 6                         | Month 60                          |      | Activity 4: Parents will be informed of state laws associated with truancy.  | Case Manager                           |
| Month 6                         | Month 60                          |      | Activity 5: Parents will have an opportunity to sign release forms and ask questions regarding services during meetings. | Case Manager                           |

| Estimated Task Start<br>(Month) | Estimated Task Completion (Month) | Goal  | Activities  | Responsibility (person/position/team) |
|---------------------------------|-----------------------------------|---|---|---------------------------------------|
| Month 1                         | Month 1                           | Goal 1: Provide family reunification services for a minimum of 75 families over the course of the five-year grant period by providing | Activity 1: Hire new staff; select volunteers.                        | CFS Director                          |
| Month 1                         | Month 1                           |   | Activity 2: Contract with staff to deliver evidence-based programs.   | CFS Director                          |
| Month 1                         | Month 1                           |   | Activity3: Recruit community volunteers.                              | CFS Director                          |
| Month 2                         | Month 2                           |   | Activity 1: Planning and orientation meetings with partner agencies.  | CFS Director                          |
| Month 2                         | Month 2                           |   | Activity 2: Develop training session schedule and purchase materials. | CFS Director                          |
| Month 2                         | Month 2                           |   | Activity 3: Develop and print all necessary project forms.            | CFS Director                          |
| Month 3                         | Month 3                           |   | Activity 1: Develop family gatherings schedule.                       | CFS Director                          |

| Estimated Task Start (Month) | Estimated Task<br>Completion (Month) | Goal | Activities   | Responsibility (person/position/team) |
|------------------------------|--------------------------------------|------|--|---------------------------------------|
| Month 3                      | Month 3                              |      | Activity 2: Print copies of curriculum and workbook.   | CFS Director                          |
| Month 3                      | Month 3                              |      | Activity 1: Develop and embed cultural component into trauma services.                               | CFS Director                          |
| Month 3                      | Month 3                              |      | Activity 1: Accept families into project and initiate services.                                      | CFS Director                          |
| Month 3                      | Month 12                             |      | Activity 2: Monthly data collection initiated.   | CFS Director                          |
| Month 3                      | Month 12                             |      | Activity 1: Initiate coordinated therapy services.   | CFS Director                          |
| Month 12                     | Month 12                             |      | Activity 2: TTA Providers meet with staff and project partners to establish activities and schedule. | CFS Director                          |
| Month 12                     | Month 60                             |      | Activity 1: Project provides ongoing 12-week family gathering sessions.                              | CFS Director                          |
| Month 12                     | Month 60                             |      | Activity 2: Staff attend mandatory meetings.   | CFS Director; Staff                   |

| Estimated Task Start<br>(Month) | Estimated Task<br>Completion <i>(Month)</i> | Goal | Activities   | Responsibility (person/position/team) |
|---------------------------------|---|------|--|---------------------------------------|
| Month 12                        | Month 60                                    |      | Activity 3: Continue data collection.                                  | CFS Director                          |
| Month 12                        | Month 60                                    |      | Activity 4: Continue TTA Provider meetings.                            | CFS Director; TTA Provider            |
| Month 12                        | Month 60                                    |      | Activity 1: Provide ongoing TF-CBT and MST evidence-based programming. | CFS Director                          |
| Month 12                        | Month 60                                    |      | Activity 2: Generate and submit annual reports.                        | CFS Director                          |