



## Comprehensive Tribal Justice Systems Strategic Planning

### CTAS PURPOSE AREAS

- 1 COPS Office's Public Safety and Community Policing (COPS Office), CFDA #16.710
- 2 Comprehensive Tribal Justice Systems Strategic Planning (BJA, COPS Office, OVW, OJJDP, OVC), CFDA #16.608
- 3 BJA's Tribal Justice Systems (BJA), CFDA #16.608
- 4 BJA's Tribal Justice System Infrastructure Program (BJA), CFDA #16.596
- 6 OVC's Children's Justice Act Partnerships for Indian Communities (OVC), CFDA #16.583
- 8 OJJDP's Juvenile Tribal Healing to Wellness Courts (OJJDP), CFDA #16.731
- 9 OJJDP's Tribal Youth Program (OJJDP), CFDA #16.731

For additional information on the Comprehensive Tribal Justice Systems Strategic Planning contact:

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### HISTORY

#### COMPREHENSIVE TRIBAL JUSTICE SYSTEMS STRATEGIC PLANNING

Introduced in Fiscal Year 2012, the Comprehensive Tribal Justice Systems Strategic Planning program was designed to allow tribes to engage in comprehensive justice system-wide strategic planning to improve tribal justice and safety including improving community wellness, increasing capacity to prevent crime and addressing violent crime, activities outlined in the Tribal Law and Order Act (TLOA), such as strategic planning and the development of a Tribal Action Plan (TAP). This planning process will be guided and supported by a training and technical assistance (TTA) provider provided by DOJ.

Purpose Area 2 is administered by the Bureau of Justice Assistance in the Office of Justice Programs on behalf of all CTAS participating DOJ Components. Beginning in FY 2018 the award amounts were increased to up to \$150,000 and in FY 2020 the length of the award increased from 36 months up to 5 years in order to ensure adequate resources and time to do needs assessments and develop comprehensive plans.

### OVERVIEW

#### COORDINATED TRIBAL ASSISTANCE SOLICITATION

The Department of Justice (DOJ) launched its Coordinated Tribal Assistance Solicitation (CTAS) in Fiscal Year 2010 in direct response to concerns raised by Tribal leaders about the Department's grant process that did not provide the flexibility tribes needed to address their criminal justice and public safety needs. CTAS is not a program, but rather is the overarching structure, under which seven separate grant program applications are collected.

Through the establishment of CTAS, federally recognized Tribes and Tribal consortia were able, for the first time ever, to submit a single application for most of DOJ's Tribal grant programs. DOJ designed this comprehensive approach to save time and resources and allow Tribes and DOJ to gain a better understanding of the Tribes' overall public safety needs. The first coordinated Tribal grant process launched in Fiscal Year 2010, through the collaborative efforts across many department components, bureaus, and offices, including:

- Bureau of Justice Assistance (BJA)
- Executive Office for United States Attorney's (EOUSA)
- Office of Community Oriented Policing Services (COPS)
- Office of Justice Programs (OJP)
- Office of Juvenile Justice and Delinquency Prevention (OJJDP)
- Office of Tribal Justice (OTJ)
- Office for Victims of Crime (OVC)

## PURPOSE AREA PROVIDERS



**Bureau of Justice Assistance**  
**Office of Justice Programs**  
**U.S. Department of Justice**  
810 Seventh Street NW, 4th Floor  
Washington, DC 20531  
(202) 616-6500 | [www.bja.gov](http://www.bja.gov)

Email [tribalgrants@usdoj.gov](mailto:tribalgrants@usdoj.gov) for questions regarding the Coordinated Tribal Assistance Solicitations.



**U.S. Department of Justice**  
**Office of Community Oriented Policing Services**  
145 N Street NE  
Washington, DC 20530  
(800) 421-6770 | [www.cops.usdoj.gov](http://www.cops.usdoj.gov)



**Office of Juvenile Justice and Delinquency Prevention**  
810 Seventh Street NW  
Washington, DC 20531  
(202) 307-5911 | [www.ojjdp.gov](http://www.ojjdp.gov)



**Office for Victims of Crime**  
810 Seventh Street NW, Second Floor  
Washington, DC 20531  
(202) 307-5983 | [www.ovc.gov](http://www.ovc.gov)

## OVERVIEW

### COMPREHENSIVE TRIBAL JUSTICE SYSTEMS STRATEGIC PLANNING

To best meet the needs of the grantees as they develop their written strategic plans, the training and technical assistance (TTA) providers developed the Tribal Justice System Planning Process (TJSPP). This process was developed to be implemented in three phases of training for the planning team. The TTA partners guide the grantee planning team through all three phases of training and work together throughout the project period with on-going office-based assistance. By the end of phase three, the grantee strategic planning team will have the building blocks of a comprehensive community justice strategic plan to submit at the end of their award. For tribes applying for but not receiving awards, NCJTC will provide services, as approved by BJA, through technical assistance.

#### **Training and Technical Assistance is provided by:**

The National Criminal Justice Training Center at Fox Valley Technical College  
Justine Souto | Program Manager | (855) 866-2582 | [souto@fvtc.edu](mailto:souto@fvtc.edu)

The three phases of training are as follows:

#### **Phase One: Working Together**

This phase involves a 2-day training to confirm the Action Planning Advisory Board Members; develop a strategy to gain support from the Tribal Council; develop a Resolution or Memorandum of Agreement (MOA); identify tools for working together and problem-solving; define quality of life, vision, and mission; and identify resources.

Upon completion of Phase One, the tribe will have a clear roadmap for working together throughout the planning process, a schedule for meeting times and dates, and a timeline for completion of the remaining phases of the project. Follow up and action items resulting from this training is anticipated to take approximately 1-2 months.

#### **Phase Two: Identifying Strengths/Needs**

This phase of training involves action planning to develop a strategy to conduct focus groups and stakeholder interviews, facilitate community meetings, and implement a written questionnaire/assessment that will build the tribe's capacity to define their community, assess the current state of the justice system, identify and access existing crime and behavioral health data to inform the plan and identify needs and gaps in services. Analysis of data from this assessment process provides the framework for development of a written response/plan,

which is the focus of Phase Three. After this two-day training on the needs assessment process, the TTA providers will work one-on-one with the grantee through onsite visits, email, phone, and Go-To-Meeting/Skype to complete the assessments. Follow up and action items resulting from this training is anticipated to take approximately 5-6 months.

#### **Phase Three: Goals and Action Steps**

This two-day training assists grantees to analyze emerging themes, learn the fundamentals of writing effective goals, and outlining realistic, achievable, and measurable action steps. This third phase of the training includes evaluation and measures of success for the strategic plan. Follow up and action items resulting from this training is anticipated to take approximately 1-2 months.

#### **On-going Support**

Once the plan is complete, future support of the planning efforts may focus on resource development, capacity-building, or planning for implementation and sustainability of the project. NCJTC will provide services, as approved by BJA, through technical assistance.

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## BENEFITS

Tribes will have the resources to develop a data-informed, comprehensive justice system strategic plan. Through the 3-phase planning process, grantees conduct needs assessments to gain a comprehensive understanding of the needs and resources across all departments within their justice system, and even across jurisdictions. This provides for efficiencies in addressing community needs and ensures more effective allocation of resources. The increased communication through the data gathering process helps to build and promote collaboration to share resources when possible. Community safety concerns are better addressed when justice-wide solutions to crime are proactively developed rather than typical reactionary responses to symptoms of crime.

Other benefits reported by grantees are the increased collaboration with other jurisdictions that results from development of Memoranda of Understanding (MOUs). Tribes are working to build relationships with non-Tribal agencies in the areas of law enforcement, courts, domestic violence shelters and advocacy and treatment services. Often times, there are mutual benefits to building these partnerships that weren't considered prior to formal planning.

One of the most prominent benefits to planning is that the tribes are able to take the time to develop strategies to address crime, safety and wellness issues that now have data to back the strategies developed. They are now better prepared to seek funding resources and other sustainable means to meet their justice needs.

## STRATEGIES

With each grantee having unique needs and varying levels of familiarity with strategic planning, it was determined that it would be in the best interest of the grantee to assign a single point of contact for each tribe – rather than providing a different training team for each phase of training. A Mentor Team is assigned to the grantee to guide them through the planning process as needed. This Mentorship concept has helped to gain trust with the grantees and provides an easier path for them to request and receive assistance and resources.

It is the Mentors' role to ensure the grantee's efforts are on task. To achieve this, on-site training, webinars and conference calls are used to maintain communication with the point of contact and, in some cases, the whole planning team. A series of planning-related benchmarks help to ensure the plans are moving along, based on an established timeline.

For planning resources, visit [www.ncjtc.org/TJSPP](http://www.ncjtc.org/TJSPP).

## FUNDING AGENCY OVERVIEW

BJA | OVC | COPS | OJJDP



The **Bureau of Justice Assistance (BJA)**, Office of Justice Programs, U.S. Department of Justice, supports law enforcement, courts, corrections, treatment, victim services, technology, and prevention initiatives that strengthen the nation's criminal justice system. BJA provides leadership, services, and funding to America's communities by emphasizing local control; building relationships in the field; developing collaborations and partnerships; promoting capacity building through planning; streamlining the administration of grants; increasing training and technical assistance; creating project accountability; encouraging innovation; and ultimately communicating the value of justice efforts to decision makers at every level.

BJA works with the Office of Tribal Justice, the Office of Justice Program's American Indian and Alaska Native Affairs Desk, and other federal agencies, in addition to many culturally appropriate organizations, to maintain focus with the field and to ensure the program's goals and objectives are achieved.



Established in 1988 through an amendment to the Victims of Crime Act (VOCA) of 1984, **Office for Victims of Crime (OVC)** is charged by Congress with administering the Crime Victims Fund (the Fund). Through OVC, the Fund supports a broad array of programs and services that focus on helping victims in the immediate aftermath of crime and continuing to support them as they rebuild their lives. Millions of dollars are invested annually in victim compensation and assistance in every U.S. state and territory, as well as for training, technical assistance, and other capacity-building programs designed to enhance service providers' ability to support victims of crime in communities across the Nation.



The **Office of Community Oriented Policing Services (COPS)** was created through the Violent Crime Control and Law Enforcement Act of 1994. The COPS Office is the component of the U.S. Department of Justice responsible for advancing the practice of community policing by the nation's state, local, territory, and Tribal law enforcement agencies through information and grant resources.

Community policing is a philosophy that promotes organizational strategies which support the systematic use of partnerships and problem-solving techniques, to proactively address the immediate conditions that give rise to public safety issues such as crime, social disorder, and fear of crime. The COPS Office has also produced and compiled a broad range of information resources that can help law enforcement better address specific crime and operational issues, and help community leaders better understand how to work cooperatively with their law enforcement agency to reduce crime.



The **Juvenile Justice and Delinquency Prevention (JJDP) Act** established OJJDP, a component of the Office of Justice Programs, U.S. Department of Justice, to support local and state efforts to prevent delinquency and improve the juvenile justice system. In December 2018, the Juvenile Justice Reform Act (JJRA) of 2018 was signed into law, reauthorizing and substantially amending the JJDP Act. <https://ojjdpojp.gov/aboutlegislation>. OJJDP collaborates with professionals from diverse disciplines to improve juvenile justice policies and practices by supporting states, local communities, and Tribal jurisdictions in their efforts to develop and implement effective programs for juveniles. OJJDP envisions a nation where our children are free from crime and violence. If they come into contact with the justice system, the contact should be rare, fair, and beneficial to them.

OJJDP provides national leadership, coordination, and resources to prevent and respond to youth delinquency and victimization. The Office helps states, localities, and tribes develop effective and equitable juvenile justice systems that create safer communities and empower youth to lead productive lives.

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