



U.S. Department of Justice
Office of the United States Trustee
Southern District of New York

Alexander Hamilton U.S. Custom House
One Bowling Green, Room 534
New York, NY 10004-1408
Phone: (212) 510-0500
Email: USTPRegion02.NYECF@usdoj.gov

September 15, 2026

To: Unsecured creditors who may be eligible to serve on a committee for the below-named Debtor.

Re: Three to Get Ready, LLC
Case No. 26-12130 (JPM)

Dear Creditor:

The above-named Debtor filed a voluntary petition for relief under Chapter 11 of the Bankruptcy Code. Section 1102(b) of the Bankruptcy Code authorizes the United States Trustee to appoint an Official Committee of Unsecured Creditors ("Committee"), and the Debtor's petition or other sources of information indicate that you may be eligible for appointment to the Committee in this case. The Committee represents the interest, and acts on behalf, of all unsecured creditors. Members of the Committee are generally selected from the list of the twenty largest unsecured creditors.

If you wish to be considered for membership on the Committee, please complete the enclosed Questionnaire and return it to the Office of the United States Trustee by electronic mail to USTPRegion02.NYECF@usdoj.gov so that it is received no later than **September 29, 2026, at 12:00 p.m. (ET)**. Return of the questionnaire, however, does not guarantee appointment to the Committee, only that you will be considered. If you do not wish to serve on the Committee, you do not need to return the form.

The United States Trustee urges you to consider serving on the Committee. Under the Bankruptcy Code, the Committee has the right to demand that the Debtor consult with the Committee before making major decisions or changes, to request the appointment of a trustee or examiner, to participate in the formation of a plan of reorganization, and in some cases, to propose its own plan of reorganization. If appropriate, the Committee may request that the Bankruptcy Court convert a chapter 11 case to one under chapter 7, at which time the Debtor's operations would cease and its assets would be liquidated. The Committee is authorized to select and employ an attorney and other necessary professionals, subject to court approval. Fees of professionals employed by the Committee may be paid from available assets, if any, of the bankruptcy estate after court approval. Further, Committee members' actual expenses may be reimbursed from estate assets.

Should you ask to be considered for membership on a Committee, we may contact you by telephone or email if we have any questions about the information you provide to us. Please note that if a sufficient number of creditors do not ask to be considered for membership on the Committee, a Committee may not be formed and the rights discussed above may go unexercised.

The Committee performs a vital role in chapter 11 reorganizations, and we hope that you will choose to participate.

Sincerely,

WILLIAM K. HARRINGTON
UNITED STATES TRUSTEE

By: /s/ Paul K. Schwartzberg
Paul K. Schwartzberg
Trial Attorney

w/encl.

cc: Eric Zabicki, Esq.

**OFFICE OF THE UNITED STATES TRUSTEE
SOUTHERN DISTRICT OF NEW YORK
Alexander Hamilton Custom House
One Bowling Green, Room 534
New York, NY 10004-1408
Tel. No. (212) 510-0500
USTPRegion02.NYECF@usdoj.gov**

QUESTIONNAIRE FOR OFFICIAL COMMITTEE OF UNSECURED CREDITORS*

**Re: Three to Get Ready, LLC
Case No. 26-12130 (JPM)**

PKS

**PLEASE RETURN THIS QUESTIONNAIRE BY ELECTRONIC MAIL AT
USTPRegion02.NYECF@usdoj.gov OR BY REGULAR MAIL SO THAT IT IS
RECEIVED NO LATER THAN:
September 29, 2026, at 12:00 p.m. (ET).**

Please Type or Print Clearly

I am willing to serve on a Committee of Unsecured Creditors. Yes (☐) No (☐)

A. Unsecured Creditor's Name and Contact Information:

Name: _____ Phone: _____
Address: _____ Fax: _____
_____ E-mail: _____

B. Counsel (If Any) for Creditor and Contact Information:

Name: _____ Phone: _____
Address: _____ Fax: _____
_____ E-mail: _____

C. If you have been contacted by a professional person(s) (e.g. attorney, accountant, or financial advisor) regarding the formation of this committee, please provide the individual's name and/or contact information:

D. Amount of Unsecured Claim (U.S. \$) _____

E. Do you have a full or part claim in cryptocurrency? _____

** Note: This is not a proof of claim form. Proof of claim forms are filed with the Clerk of the Bankruptcy Court, not with the United States Trustee.*

- F. If so, identify the particular currency or coins _____

- G. State the amount of the cryptocurrency claim in U.S. dollars, valued as of the
Petition Date. \$ _____
- H. If your claim is against more than one Debtor, list all Debtors: _____

- I. Describe the nature of your claim(s), *i.e.*, whether arising from goods or services
provided; loans made; litigation; *etc.*, including whether any portion is secured. If
secured, please describe the collateral securing the claim. If any portion of the claim(s)
arises from litigation, please state the nature of the claim, the case number and
jurisdiction (if applicable) and the status.

- J. Amount of Unsecured Claim entitled to 11 U.S.C. § 503(b) as an administrative expense:

- K. Would your schedule permit you to actively participate on the committee by attending
weekly meetings (either by telephone or in person)? Yes () No ()

Representations:

1. Are you or the company you represent in any way “affiliated” with any of the Debtor
within the meaning of Section 101(2) of the Bankruptcy Code, or a shareholder of, or
related to, the Debtor? Yes () No ()
If a shareholder, state the number of shares: _____
2. Do you, or the company you represent, engage in a business which directly or indirectly
competes with any of the businesses of the Debtor? Yes () No ()
3. Have you ever been or are you an officer, director, agent, representative or employee of
the Debtor?
Yes () No () Does your claim arise from this relationship? Yes () No ()
4. State when you acquired the claim, the amount paid, and the face amount of the claim: _____

5. Have you or your attorney entered into a settlement agreement with the Debtor regarding resolution of your claim? Yes () No ()
6. Do you have a claim against any entity affiliated with the Debtor? Yes () No ()

State the name of the entity and the nature and amount of the claims: _____

7. Do you or any affiliated entities have any other claims against, or debt or equity securities of, the Debtor? Yes () No ()
8. Do you or any affiliated entities have any financial arrangement that may affect the value of your claim(s) against or interest(s) in the Debtor (*e.g.*, personal guarantees, credit insurance, *etc.*)? Yes () No ()
9. If you have given a proxy to a third party either to represent you at the creditors' committee formation meeting, or in connection with your claim, please attach a copy of the written proxy. If a professional person has arranged for someone to hold a proxy on your behalf, please identify that individual:

You may attach a written statement to explain or supplement any responses.

Creditors wishing to serve as fiduciaries on an official committee are advised that they may not purchase, sell or otherwise trade in or transfer claims against the Debtor while they are committee members absent an order of the court on application of the creditor.

Please be advised that once a committee is formed, the United States Trustee will file a notice of appointment in the court record that contains contact information for any creditor appointed, including the creditor's name, address and telephone number.

Privacy Act Statement. 11 U.S.C. § 1102 authorizes the collection of this information. The information will be used by the United States Trustee to determine your qualifications for appointment to the Committee. Disclosure of this information may be to a bankruptcy trustee or examiner when the information is needed to perform the trustee's or examiner's duties, or to the appropriate federal, state, local, regulatory, tribal, or foreign law enforcement agency when the information indicates a violation or potential violation of law. Other disclosures may be made for routine purposes. For a discussion of the types of routine disclosures that may be made, you may consult the Executive Office of the United States Trustee's system of records, UST-001, "Bankruptcy Case Files and Associated Records." *See* 71 Fed. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the notice may be obtained at the following link: http://www.justice.gov/ust/eo/rules_regulations/index.htm. Your disclosure of information is voluntary; however, failure to provide the requested information may result in the rejection of your application to be appointed to the Committee.

I hereby certify that, to the best of my knowledge and belief, the answers to this Questionnaire are true and correct. By executing this Questionnaire, I also agree to the restrictions and conditions set forth in the preceding paragraphs and in the Committee

Information Sheet, and I agree to provide the periodic certifications upon the request of the United States Trustee.

Date: _____

Signature

Print Name

Title



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OFFICIAL COMMITTEE OF UNSECURED CREDITORS INFORMATION SHEET

Purpose of Unsecured Creditors' Committees. To increase participation in the chapter 11 proceeding, section 1102 of the Bankruptcy Code requires that the United States Trustee appoint a committee of unsecured creditors (the "Committee") as soon as practicable after the order for relief has been entered. The Committee ordinarily consists of the persons, willing to serve, who hold the seven (7) largest unsecured claims of the kinds represented on such committee. The Debtor has filed a list indicating that your claim may be among the largest unsecured claims against the Debtor, and for that reason, you may be eligible to serve on the Committee.

Powers and Duties of Unsecured Creditors' Committees. Members of the Committee are fiduciaries who represent all unsecured creditors as a group without regard to the types of claims which individual unsecured creditors hold against the Debtor. Section 1103 of the Bankruptcy Code provides that the Committee may consult with the Debtor, investigate the Debtor and its business operations and participate in the formulation of a plan of reorganization. The Committee may also perform such other services as are in the interests of the unsecured creditors which it represents. Moreover, Federal Rule of Bankruptcy Procedure 2019, as amended, requires each member of an official committee to file a verified statement disclosing its name, its address, and the nature and amount of each "disclosable economic interest"² held in relation to the Debtor on the date the committee was formed. Rule 2019 also requires the committee to file a verified supplemental statement updating the earlier information (if information previously disclosed has materially changed) when taking a position before the court or soliciting votes on a plan.

Employment of Professionals. Section 1103 of the Bankruptcy Code provides that the Committee may, subject to the bankruptcy court's approval, employ one or more attorneys, accountants, or other professionals to represent or perform services for the Committee. The

² "Disclosable economic interest" means any claim, interest, pledge, lien, option, participation, derivative instrument, or any other right or derivative right granting the holder an economic interest that is affected by the value, acquisition, or disposition of a claim or interest.

decision to employ particular professionals should occur at a scheduled meeting of the Committee where a majority of the Committee is present. All professionals retained by the Committee may be compensated from assets of the Debtor's estate pursuant to section 330 of the Bankruptcy Code. Applications for the payment of professional fees may be monitored by the Office of the United States Trustee and are subject to the Court's approval. However, the Committee should carefully review all applications and not rely on the Court or the United States Trustee to discover and object to unreasonable or unnecessary professional fees or costs.

Other Matters. The Committee should elect a chairperson and may adopt bylaws. As a party in interest, the Committee may be heard on any issue in the bankruptcy proceeding. Federal Bankruptcy Rule 2002(i) requires that the Committee (or its authorized agent) receive all notices concerning motions and hearings in the bankruptcy proceedings.

In the event you are appointed to an official committee of creditors, the United States Trustee may require periodic certifications of your claims while the bankruptcy case is pending. Creditors wishing to serve as fiduciaries on any official committee are advised that they may not purchase, sell or otherwise trade in or transfer claims against the Debtor while they are committee members absent an order of the Court. By submitting the enclosed Questionnaire and accepting membership on an official committee of creditors, you agree to this prohibition. The United States Trustee reserves the right to take appropriate action, including removing a creditor for any committee, if the information provided in the Questionnaire is inaccurate, if the foregoing prohibition is violated, or for any other reason that the United States Trustee may share this information with the Securities and Exchange Commission if deemed appropriate.

Privacy Act Statement. 11 U.S.C. § 1102 authorizes the collection of this information. The information will be used by the United States Trustee to determine your qualifications for appointment to the Committee. Disclosure of this information may be to a bankruptcy trustee or examiner when the information is needed to perform the trustee's or examiner's duties, or to the appropriate federal, state, local, regulatory, tribal, or foreign law enforcement agency when the information indicates a violation or potential violation of law. Other disclosures may be made for routine purposes. For a discussion of the types of routine disclosures that may be made, you may consult the Executive Office of the United States Trustee's system of records, UST-001, "Bankruptcy Case Files and Associated Records." See 71 Fed. Reg. 59,818 *et seq.* (Oct. 11, 2006). A copy of the notice may be obtained at the following link: http://www.justice.gov/ust/eo/rules_regulations/index.htm. Your disclosure of information is voluntary; however, failure to provide the requested information may result in the rejection of your application to be appointed to the Committee.

Should you have any additional questions concerning the Committee or your membership on the Committee, please contact the Office of the United States Trustee.